

Supplementary Materials for Financial Statements For the Year Ended March 31, 2020

May 14, 2020

Yakult Honsha Co., Ltd.
Public Relations Department
Investor Relations Department
URL
https://www.yakult.co.jp/company/ir/

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About a numeric display of this material

^{1.}Unit of money: Less than one million yen is rounded down.

^{2.}Quantity results: Less than 1000 is rounded off.

^{3.} Year on year percentage: The second place is rounded off after the decimal point.

Consolidated

1. Major Increases (Decreases) in Consolidated Balance Sheet

(Millions of yen)

		-		(Millions of yen)
	As of Mar. 31 2019	As of Mar. 31 2020	Increase (Decrease)	Primary reason for change
Total Assets	618,532	627,871	9,338	
Current assets				
Cash and deposits	156,484	175,638	19,153	
Notes and accounts receivable - trade	52,880	51,832	(1,048)	
Inventories	29,113	28,772	(341)	
Others	9,158	9,564	405	
Non-current assets				
Property, plant and equipment				
Buildings and structures (net)	82,753	86,081	3,327	
Machinery, equipment and vehicles (net)	45,898	53,557	7,658	
Others (net)	71,419	64,357	(7,062)	
Intangible assets	4,782	4,450	(331)	
Investments and other assets				
Investment securities	155,306	139,780	(15,525)	Decrease of fair market value etc.
Deferred tax assets	2,560	4,907	2,347	
Others	8,173	8,929	755	
Total Liabilities	226,253	215,788	(10,464)	
Current liabilities				
Notes and accounts payable - trade	27,983	26,210	(1,773)	
Short-term loans payable	40,141	32,739	(7,401)	
Others	47,330	50,112	2,781	
Non-current liabilities				
Long-term loans payable	76,344	70,683	(5,660)	
Net defined benefit liability	5,463	6,408	944	
Others	28,990	29,633	642	
Total Net Assets	392,279	412,082	19,803	
Shareholder's Equity	365,767	397,607	31,840	
Accumulated other comprehensive income	(8,495)	(24,228)	(15,733)	
Non-controlling interests	35,007	38,702	3,695	

2. Major Increases (Decreases) in Consolidated Statement of Income (Millions of yen)

V	Previous period	Current period	Increase (D	ecrease)		Revised
	(2018.4 ~ 2019.3)	(2019.4 ~ 2020.3)	Amount	%	Primary reason for change	Forecasts* (2019.4 ~ 2020.3)
Net sales	407,017	406,004	(1,013)	(0.2)	FX impact(6,773)	409,000
(Net sales by business segments)						
Food and beverages (Japan)	214,957	209,380	(5,576)		Decrease in Production equipment sales	
Food and beverages (Overseas)	178,365	179,005	639		equipment sales	
Pharmaceuticals	21,696	19,670	(2,025)		Decrease sales due to impact by NHI drug price revision etc.	
Others	22,447	22,911	464			
Adjustments	(30,449)	(24,964)	5,484			
Cost of sales	171,107	171,378	271	0.2		
Gross profit	235,910	234,625	(1,284)	(0.5)		
Gross profit margin (%)	58.0	57.8	(0.2)			
Selling, general and	190,064	188,950	(1,113)	(0.6)		
administrative expenses Selling expenses	91,230	90.023	(1,206)			
General and administrative expenses	98,834	98,926	92			
Operating profit	45,846	45,675	(171)	(0.4)	FX impact(1,486)	46,000
Operating profit margin (%)	11.3	11.2	(0.1)	(0.4)	171 impact(1, 100)	40,000
(Operating profit by business segments)	11.5	11.2	(0.1)			
Food and beverages (Japan)	16,431	18,209	1,777			
Food and beverages (Overseas)	47,511	44,546	(2,965)		Asia and Oceania decrease	
Pharmaceuticals	(1,803)	(811)	992			
Others	1,180	2,049	868			
Adjustments	(17,474)	(18,318)	(843)			
{include corporate expenses}	{ (12,866) }	{ (13,655) }	(789)			
Non-operating incomes	12,880	14,775	1,895	14.7		
Interest income	4,574	5,470	896			
Dividend income	1,988	2,062	74			
Share of profit of entities accounted	3,557	5,065	1,507			
for using equity method Others	2,759	2,176	(582)			
Non-operating expenses	1,604	1,972	368	23.0		
Interest expenses	728	875	147			
Others	876	1,096	220			
Ordinary profit	57,121	58,478	1,356	2.4	FX impact(1,770)	58,000
Ratio of ordinary profit to net sales	14.0	14.4	0.4			,
(%) Extraordinary income	3,439	2,715	(724)	(21.1)		
Extraordinary losses	3,439 4,760	2,713	(2,294)	(48.2)		
Profit before income taxes	55,801	58,728	2,926	5.2		
Income taxes	15,619	13,889	(1,730)	3.2		
Profit	40,182	44,838	4,656	11.6		
Profit attributable to non-controlling		·		11.0		
interests	5,247	5,103	(143)	10-		***
Profit attributable to owners of parent Ratio of profit attributable to owners	34,935	39,735	4,800	13.7	FX impact(1,277)	39,000
of parent to net sales (%)	8.6	9.8	1.2			

^{*} Revised Forecasts announced on November 12, 2019

3. Performance Overview

(1) Breakdown of Statement of Income

(Millions of yen. %)

	Fiscal year ended March 31, 2019		Fiscal year ended March 31, 2020		Fiscal year ending March 31, 2021	
	Performance	Year on year	Performance	Year on year	Forecast	Year on year
Net sales	407,017	101.4	406,004	99.8	411,000	101.2
Operating profit	45,846	105.5	45,675	99.6	47,000	102.9
Ordinary profit	57,121	107.7	58,478	102.4	59,000	100.9
Profit attributable to owners of parent	34,935	102.6	39,735	113.7	37,000	93.1

(2) Ratios of Consolidated to Non-consolidated Results

(Times)

	Fiscal year ended March 31, 2019	Fiscal year ended March 31, 2020	Fiscal year ending March 31, 2021
	Performance	Performance	Forecast
Net sales	2.27	2.37	2.38
Operating profit	28.08	12.14	9.40
Ordinary profit	3.30	2.48	2.36
Profit attributable to owners of parent	2.44	1.81	1.68

(3) Breakdown of Share of profit of entities accounted for using equity method

(Millions of yen. %)

					(14111101	13 O1 yell. 707
	Fiscal year ended March 31, 2019		Fiscal year ended March 31, 2020		Fiscal year ending March 31, 2021	
	Performance	Year on year	Performance	Year on year	Forecast	Year on year
Share of profit of entities accounted for using equity method	3,557	91.6	5,065	142.4	4,200	82.9

(4) Major Items in selling, general and administrative expenses

(Millions of yen. %)

(+) Major Rems III		ns or yen. 707					
	Fiscal year ended M	arch 31, 2019	Fiscal year ended M	Fiscal year ended March 31, 2020		Fiscal year ending March 31, 2021	
	Performance	Year on year	Performance	Year on year	Forecast	Year on year	
Advertising expenses	18,011	98.0	17,553	97.5	_	_	
Promotion expenses	9,328	97.4	7,734	82.9	_	_	
Freightage expenses	13,827	103.7	14,134	102.2	_	_	
Salaries and allowance	42,183	105.4	43,997	104.3	_	_	
Depreciation	4,844	105.8	4,966	102.5	_	_	
Research and development expenses	10,534	103.6	8,931	84.8	_	_	

(5) Capital investments, Depreciation, Research and development expenses (Millions of yen. %)

	Fiscal year ended March 31, 2019		Fiscal year ended March 31, 2020		Fiscal year ending March 31, 2021	
	Performance	Year on year	Performance	Year on year	Forecast	Year on year
Capital investments	29,505	126.6	20,631	69.9	29,400	142.5
Depreciation	21,237	98.6	22,324	105.1	22,500	100.8
Research and development expenses	10,563	103.5	8,968	84.9	8,964	100.0

Breakdown of investment

	Fiscal year ended March	31, 2020	Forecast of full fiscal year ending March 31, 2021		
	Investment in Parent company	6.2 billion yen	Investment in Parent company	7.6 billion yen	
Capital investments	Investment in Plants(subsidiaries)	2.0 billion yen	Investment in Plants(subsidiaries)	2.6 billion yen	
	Investment in Overseas subsidiaries	9.8 billion yen	Investment in Overseas subsidiaries	18.1 billion yen	
	Food and beverages	6.0 billion yen	Food and beverages	6.0 billion yen	
Research and development expenses	Pharmaceuticals	2.3 billion yen	Pharmaceuticals	2.2 billion yen	
	Others	0.5 billion yen	Others	0.6 billion yen	

⟨Reference⟩ Consolidated Statements of Cash Flows Overview

(Millions of yen)

	Previous period (2018.4 ~ 2019.3)	Current period (2019.4 ~ 2020.3)	Increase (Decrease) Amount
Cash flows from operating activities	62,125	62,791	666
Cash flows from investing activities	(37,012)	(16,060)	20,951
Cash flows from financing activities	(22,980)	(25,631)	(2,650)
Effect of exchange rate change on cash and cash equivalents	(4,896)	290	5,186
Net increase (decrease) in cash and cash equivalents	(2,764)	21,389	24,154
Cash and cash equivalents at beginning of period	105,936	103,171	(2,764)
Cash and cash equivalents at end of period	103,171	124,561	21,389

4. Segment Information

(1) Annual Results

1 Results of the fiscal year ended March 31, 2019

(Millions of yen)

		Food and beverages					
	Japan	Overseas Total	The Americas	Asia and Oceania	Europe		
Net sales	214,957	178,365	48,907	120,784	8,673		
Percentage of net sales (%)	52.8	43.8	12.0	29.7	2.1		
Year on year (%)	102.3	105.9	97.5	110.0	104.0		
Operating expenses	198,526	130,853	37,070	85,628	8,154		
Year on year (%)	102.9	103.6	95.3	107.4	106.2		
Operating profit (loss)	16,431	47,511	11,837	35,156	518		
Year on year (%)	96.5	113.0	104.9	116.8	78.0		
Operating profit margin (%)	7.6	26.6	24.2	29.1	6.0		

	Pharmaceuticals	Others	Total	Adjustments	Consolidated
Net sales	21,696	22,447	437,466	(30,449)	407,017
Percentage of net sales (%)	5.4	5.5	107.5	(7.5)	100.0
Year on year (%)	84.5	108.0	103.0	131.0	101.4
Operating expenses	23,499	21,266	374,145	(12,974)	361,171
Year on year (%)	96.6	107.3	102.9	241.6	100.9
Operating profit (loss)	(1,803)	1,180	63,320	(17,474)*	45,846
Year on year (%)		124.3	103.2	97.8	105.5
Operating profit margin (%)	(8.3)	5.3			11.3

^{*} The details of "Adjustments" are as follows.

• Administrative expenses in parent company : 12,866 million yen

[•] Elimination of royalty income : 4,607 million yen

(Millions of yen)

		Food and beverages					
	Japan	Overseas Total	The Americas	Asia and Oceania	Europe		
Net sales	209,380	179,005	48,746	122,317	7,940		
Percentage of net sales (%)	51.6	44.1	12.0	30.1	2.0		
Year on year (%)	97.4	100.4	99.7	101.3	91.6		
Operating expenses	191,171	134,458	36,386	90,464	7,608		
Year on year (%)	96.3	102.8	98.2	105.6	93.3		
Operating profit (loss)	18,209	44,546	12,360	31,853	332		
Year on year (%)	110.8	93.8	104.4	90.6	64.1		
Operating profit margin (%)	8.7	24.9	25.4	26.0	4.2		

	Pharmaceuticals	Others	Total	Adjustments	Consolidated
Net sales	19,670	22,911	430,968	(24,964)	406,004
Percentage of net sales (%)	4.8	5.6	106.1	(6.1)	100.0
Year on year (%)	90.7	102.1	98.5	82.0	99.8
Operating expenses	20,481	20,862	366,975	(6,646)	360,328
Year on year (%)	87.2	98.1	98.1	51.2	99.8
Operating profit (loss)	(811)	2,049	63,993	(18,318)*	45,675
Year on year (%)		173.6	101.1	104.8	99.6
Operating profit margin (%)	(4.1)	8.9			11.2

^{*} The details of "Adjustments" are as follows.

• Administrative expenses in parent company: 13,655 million yen

• Elimination of royalty income : 4,662 million yen

⟨Reference⟩

Results of the fiscal year ended March 31, 2020 (on the basis of average exchange rate between Jan. 2018 and Dec. 2018)

3 Results of the fiscal year ended March 31, 2020

(Millions of yen)

		Food and beverages					
	Japan	Overseas Total	The Americas	Asia and Oceania	Europe		
Net sales	209,380	185,779	50,389	126,970	8,419		
Percentage of net sales (%)	50.7	45.0	12.2	30.8	2.0		
Year on year (%)	97.4	104.2	103.0	105.1	97.1		
Operating expenses	191,171	139,745	37,778	93,883	8,084		
Year on year (%)	96.3	106.8	101.9	109.6	99.1		
Operating profit (loss)	18,209	46,033	12,610	33,086	335		
Year on year (%)	110.8	96.9	106.5	94.1	64.7		
Operating profit margin (%)	8.7	24.8	25.0	26.1	4.0		

	Pharmaceuticals	Others	Total	Adjustments	Consolidated
Net sales	19,670	22,911	437,742	(24,964)	412,777
Percentage of net sales (%)	4.8	5.5	106.0	(6.0)	100.0
Year on year (%)	90.7	102.1	100.1	82.0	101.4
Operating expenses	20,481	20,862	372,261	(6,646)	365,615
Year on year (%)	87.2	98.1	99.5	51.2	101.2
Operating profit (loss)	(811)	2,049	65,480	(18,318)*	47,161
Year on year (%)		173.6	103.4	104.8	102.9
Operating profit margin (%)	(4.1)	8.9			11.4

^{*} The details of "Adjustments" are as follows.

• Administrative expenses in parent company : 13,655 million yen

• Elimination of royalty income: 4,662 million yen

(2) Annual forecast

Forecasts for the Fiscal year ending March 31, 2021

(Millions of yen)

		Food and beverages					
	Japan	Overseas Total	The Americas	Asia and Oceania	Europe		
Net sales	214,000	184,000	47,200	128,500	8,300		
Percentage of net sales (%)	52.1	44.8	11.5	31.3	2.0		
Year on year (%)	102.2	102.8	96.8	105.1	104.5		
Operating expenses	193,700	138,000	34,700	95,300	8,000		
Year on year (%)	101.3	102.6	95.4	105.3	105.1		
Operating profit (loss)	20,300	46,000	12,500	33,200	300		
Year on year (%)	111.5	103.3	101.1	104.2	90.3		
Operating profit margin (%)	9.5	25.0	26.5	25.8	3.6		

	Pharmaceuticals	Others	Total	Adjustments	Consolidated
Net sales	17,500	18,500	434,000	(23,000)	411,000
Percentage of net sales (%)	4.2	4.5	105.6	(5.6)	100.0
Year on year (%)	89.0	80.7	100.7	92.1	101.2
Operating expenses	18,000	19,100	368,800	(4,800)	364,000
Year on year (%)	87.9	91.6	100.5	72.2	101.0
Operating profit (loss)	(500)	(600)	65,200	(18,200)*	47,000
Year on year (%)			101.9	99.4	102.9
Operating profit margin (%)	(2.9)	(3.2)			11.4

^{*} The details of "Adjustments" are as follows.

• Administrative expenses in parent company: 13,500 million yen

• Elimination of royalty income : 4,700 million yen

⟨Reference⟩

Forecasts for the Fiscal year ending March 31, 2021 (on the basis of average exchange rate between Jan. 2019 and Dec. 2019)

Forecasts for the Fiscal year ending March 31, 2021

(Millions of yen)

		Food and beverages					
	Japan	Overseas Total	The Americas	Asia and Oceania	Europe		
Net sales	214,000	191,000	51,000	131,600	8,400		
Percentage of net sales (%)	51.2	45.7	12.2	31.5	2.0		
Year on year (%)	102.2	106.7	104.6	107.6	105.8		
Operating expenses	193,700	143,400	37,700	97,600	8,100		
Year on year (%)	101.3	106.6	103.6	107.9	106.5		
Operating profit (loss)	20,300	47,600	13,300	34,000	300		
Year on year (%)	111.5	106.9	107.6	106.7	90.3		
Operating profit margin (%)	9.5	24.9	26.1	25.8	3.6		

	Pharmaceuticals	Others	Total	Adjustments	Consolidated
Net sales	17,500	18,500	441,000	(23,000)	418,000
Percentage of net sales (%)	4.2	4.4	105.5	(5.5)	100.0
Year on year (%)	89.0	80.7	102.3	92.1	103.0
Operating expenses	18,000	19,100	374,200	(4,800)	369,400
Year on year (%)	87.9	91.6	102.0	72.2	102.5
Operating profit (loss)	(500)	(600)	66,800	(18,200)*	48,600
Year on year (%)			104.4	99.4	106.4
Operating profit margin (%)	(2.9)	(3.2)			11.6

^{*} The details of "Adjustments" are as follows.

• Administrative expenses in parent company: 13,500 million yen

• Elimination of royalty income : 4,700 million yen

5. Overview of Overseas Companies

(1) Dairy Products sales (Bottles sold per day)

[Performance from January to December 2019]

(As of December 31, 2019)

	II sairaary e	o December 2	.017]		l			Exchange rat	·
	Consolidation	Result	Year on	Started	Consolidation Classification	Currency	Average	Average	Average
	Classification	(Thousands of bottles/day)	year (%)	Business	(%)	Unit	Jan. ~ Dec.	Jan. ~ Dec.	Jan. ~ Mar.
m :		670		M 1064	25.00	N TENO	2018	2019	2020
Taiwan	Equity method	673	92.0		25.00	NT\$	3.66		3.61
Hong Kong	Consolidated	513	94.7	Jun. 1969	80.00	HK\$	14.08	13.95	14.04
Thailand	Equity method	2,185	95.4	Jun. 1971	25.29	В	3.40	3.44	3.50
Korea	Equity method	3,092	95.3	Aug. 1971	38.30	W	0.1003	0.0941	0.0905
Philippines	Equity method	3,196	103.5	Oct. 1978	40.00	P	2.09	2.12	2.14
Singapore	Consolidated	224	98.3	Jul. 1979	100.00	S\$	81.73	80.11	78.30
Indonesia	Consolidated	6,366	109.2	Jan. 1991	100.00	Rp	0.0078	0.0078	0.0075
Australia	Consolidated	252	102.8	Feb. 1994	100.00	A\$	82.11	75.96	70.52
Malaysia	Consolidated	350	101.4	Feb. 2004	100.00	MYR	27.36	26.39	25.97
Vietnam	Consolidated	529	140.3	Sep. 2007	80.00	VND	0.0049	0.0047	0.0047
India	Consolidated	238	109.9	Jan. 2008	50.00	INR	1.60	1.55	1.51
Middle East	Consolidated	18	107.7	Mar. 2017	100.00	AED	30.05	29.75	29.71
Myanmar	Consolidated	5	1	Aug. 2019	100.00	MMK	0.0750	0.0718	0.0763
Guangzhou	Consolidated	2,916	102.1	Jun. 2002	95.00	RMB	16.64	15.82	15.52
Shanghai	Consolidated	559	90.6	May 2005	100.00	RMB	16.64	15.82	15.52
Beijing	Consolidated	426	100.3	Jun. 2006	100.00	RMB	16.64	15.82	15.52
China	Consolidated	3,709	102.2	Apr. 2007	100.00	RMB	16.64	15.82	15.52
China total		7,609	101.1				•	•	•
Asia and Ocean	ia total	25,249	102.3	Marketing Popu	ılation: 1,446	5,416 thous	and people	Population ra	atio: 1.75%
(Consolidated subsidia	ries Total)	16,103	105.1						
Brazil	Consolidated	1,552	93.6	Oct. 1968	51.42	R	30.16	27.76	23.61
Mexico	Consolidated	3,832	100.3	Oct. 1981	61.21	NP	5.75	5.66	5.33
USA	Consolidated	378	110.8	Oct. 1999	100.00	US\$	110.37	109.25	109.12
The Americas	total	5,763	99.0	Marketing Popu	ulation: 523,	735 thousa	nd people P	opulation ra	tio: 1.10%
Netherlands	Consolidated	160	93.5	Apr. 1994	100.00	EUR	130.00	122.15	120.09
Belgium	Consolidated	78	101.6	Apr. 1995	100.00	EUR	130.00	122.15	120.09
United Kingdom	Consolidated	194	97.4	Apr. 1996	100.00	æ	146.80	139.50	139.16
Germany	Consolidated	75	93.9	Apr. 1996	100.00	EUR	130.00	122.15	120.09
Austria	Consolidated	10	85.1	Dec. 2005	100.00	EUR	130.00	122.15	120.09
Italy	Consolidated	95	97.3	Feb. 2007	100.00	EUR	130.00	122.15	120.09
Europe tot	al	613	96.2	Marketing Popu	ılation: 287,	256 thousa	nd people P	opulation ra	tio: 0.21%
Total		31,624	101.6	Marketing Popu	lation: 2,257	,407 thous	and people	Population ra	atio: 1.40%
(Consolidated subsidia	ries Total)	22,479	103.2						
E									

* Exchange Rate: Average Jan. ~ Mar. 2020: used for Forecasts for the Fiscal year ending Mar. 2021 Average Jan. ~ Dec. 2019: used for the result of the Fiscal year ended Mar. 2020 Average Jan. ~ Dec. 2018: used for the result of the Fiscal year ended Mar. 2019

(2) Yakult Ladies by Area and Percentage of Sales by Channel (Excluding Japan)

(Unit:people)

	(Cinc.peopie)
	Number of Yakult Ladies
Asia and Oceania	33,203
The Americas	14,268
Europe	
Total	47,471

	Percentage of Sales by Channel (Volume		
	Yakult Ladies	Stores	
Asia and Oceania	42.8%	57.2%	
The Americas	42.7%	57.3%	
Europe		100.0%	
Total	41.9%	58.1%	

(As of the end of December 2019)

(From January to December 2019)

(3) Other operating countries

· / I C	·
Country	Management company
Brunei	Yakult Singapore
New Zealand	Yakult Australia
United Arab Emirates	
Oman	
Bahrain	Yakult Middle East
Qatar	
Kuwait	
Uruguay	Yakult Brazil
Uruguay	Yakult Brazil

Country	Management company
Belize	Yakult Mexico
Canada	Yakult USA
Luxembourg	Yakult Belgium
France	
Switzerland	Yakult Europe
Spain	i akun Europe
Denmark	
Ireland	Yakult UK
Malta	Yakult Italia

(4) Plan for the future

- Currently undergoing feasibility studies
- Middle East and South East Asian countries where we have not made a market entry: Conducting feasibility studies (including field studies) on the possibility of market entry.
- •Other countries where we have not made a market entry: Conducting feasibility studies on the possibility of market entry.

(5) Others

- ●HACCP Accreditation: Hong Kong, Thailand, Korea, Philippines, Singapore, Australia, Malaysia, Vietnam, India, Guangzhou, Shanghai, Wuxi, Brazil, Mexico, U.S.A..
- ●ISO9001 Accreditation: Hong Kong, Singapore, Australia, India, Guangzhou, Shanghai, Wuxi, Europe, United Kingdom.
- ●ISO14001 Accreditation: Vietnam, Guangzhou, Europe, United Kingdom.
- ●ISO22000 Accreditation: Taiwan, Hong Kong, Indonesia, Vietnam, Tianjin, Brazil.

*ISO22000:Food Safety Management Systems

- ●GMP Accreditation: Taiwan, Thailand, Korea, Philippines, Brazil, Mexico. *GMP:Good Manufacturing Practice
- ●FSSC22000 Accredidation: Mexico, Europe.
- *The FSSC(Food Safety System Certification)22000 is fully recognized by the Global Food Safety Initiative (GFSI) and is based on existing ISO22000 standards and ISO/TS 22002-1(or ISO/TS 22002-4).
- HALAL Accreditation: Taiwan, Thailand, Philippines, Singapore, Indonesia, Malaysia.
- ●SOF Accreditation: Taiwan, U.S.A..
- *SQF(Safe Quality Food): International management systems to ensure safety and quality of foods.
- OHSAS18001 Accreditation: Vietnam, India.
 - *OHSAS18001: An international standard for occupational health and safety management systems.

Note: HACCP, ISO9001, ISO14001 · · · Refer to page 20

Non-Consolidated

1. Major Increases (Decreases) in Non-consolidated Balance Sheet

(Millions of yen)

	As of Mar. 31 2019	As of Mar. 31 2020	Increase (Decrease)	Primary reason for change
Total Assets	336,616	326,861	(9,754)	
Current assets				
Cash and deposits	6,747	5,023	(1,724)	
Accounts receivable - trade	40,410	41,102	692	
Inventories	13,749	12,898	(851)	
Others	10,239	12,028	1,789	
Non-current assets				
Property, plant and equipment				
Buildings	32,855	32,697	(157)	
Machinery and equipment	10,548	9,966	(581)	
Others	31,093	31,319	225	
Intangible assets	2,383	2,142	(241)	
Investments and other assets				
Investment securities	94,393	76,693	(17,700)	Decrease of fair market value etc.
Shares of subsidiaries and associates	96,008	99,596	3,588	
Prepaid pension cost	2,508	3,624	1,116	
Others	(4,322)	(232)	4,089	
Total Liabilities	172,280	158,746	(13,533)	
Current liabilities				
Accounts payable - trade	16,660	15,685	(975)	
Electronically recorded obligations - operating	7,973	8,671	697	
Short-term loans payable	41,300	33,950	(7,350)	
Accounts payable - other	3,489	5,313	1,824	
Others	19,368	20,186	817	
Non-current liabilities				
Long-term loans payable	72,500	67,500	(5,000)	
Others	10,988	7,439	(3,549)	
Total Net Assets	164,336	168,115	3,779	

2. Major Increases (Decreases) in Non-consolidated Statement of Income

(Millions of yen)

	Previous period	Current period	Increase (Decrease)		(1111	Revised
	(2018.4 ~2019.3)	(2019.4 ~ 2020.3)	Amount	%	Primary reason for change	Forecasts *
						(2019.4 ~ 2020.3)
Net sales	179,430	171,296	(8,134)	(4.5)		172,000
(Breakdown)						
Dairy products	89,117	89,601	484	0.5		
Beverages etc.	28,290	27,355	(934)	(3.3)		
Cosmetics	6,707	6,724	16	0.3		
Pharmaceuticals	21,696	19,670	(2,025)	(9.3)		
Others	33,619	27,943	(5,675)	(16.9)	Decrease in Production equipment sales	
Cost of sales	113,765	107,550	(6,214)	(5.5)		
Gross profit	65,665	63,745	(1,919)	(2.9)		
Gross profit margin (%)	36.6	37.2	0.6			
Selling, general and	64,032	59,983	(4,048)	(6.3)		
administrative expenses						
Advertising expenses	10,400	9,676	(723)	(7.0)		
Promotion expenses	6,502	4,931	(1,570)	(24.2)		
Freightage expenses	6,033	5,997	(35)	(0.6)		
Personnel expenses	21,582	21,504	(77)	(0.4)		
Depreciation	3,850	2,948	(902)	(23.4)		
Research study expenses	2,922	2,016	(905)	(31.0)		
Others	12,741	12,908	167	1.3		
Operating profit	1,632	3,761	2,128	130.4		2,000
Operating profit margin (%)	0.9	2.2	1.3			
Non-operating incomes	16,890	20,660	3,769	22.3		
Dividend income	14,749	16,000	1,250			
Others	2,141	4,659	2,518		Reversal of allowance for investment loss	
Non-operating expenses	1,200	833	(366)	(30.6)		
Ordinary profit	17,323	23,588	6,265	36.2		21,000
Ratio of ordinary profit to net sales (%)	9.7	13.8	4.1			
Extraordinary income	2,219	2,527	308	13.9		
Gain on sales of non-current assets	15	26	10			
Gain on sales of investment securities	2,203	2,501	298			
Extraordinary losses	4,502	1,569	(2,932)	(65.1)		
Impairment loss	4,151	237	(3,913)	(30.1)		
Others	351	1,332	980			
Profit before income taxes	15,040	24,546	9,506	63.2		
Income taxes	697	2,651	1,954	280.3		
Profit	14,342	21,894	7,551	52.7		19,000
Ratio of profit to net sales (%)	8.0	12.8	4.8	34.1		17,000
Kano of profit to flet sales (%)	0.0	12.0	4.0			

^{*} Revised Forecasts announced on November 12, 2019

3. Performance Overview

(1) Breakdown of Statements of Income

(Millions of yen. %)

	Fiscal year ended March 31, 2019		Fiscal year ended M	Fiscal year ended March 31, 2020		Fiscal year ending March 31, 2021		
	Performance	Year on year	Performance	Year on year	Forecast	Year on year		
Net sales	179,430	101.1	171,296	95.5	172,500	100.7		
Operating profit	1,632	73.7	3,761	230.4	5,000	132.9		
Ordinary profit	17,323	114.3	23,588	136.2	25,000	106.0		
Profit	14,342	103.1	21,894	152.7	22,000	100.5		

(2) Sales by Product Category

(Millions of yen. %)

		Fiscal year ended M	arch 31, 2019	Fiscal year ended M	arch 31, 2020	Fiscal year ending M	Iarch 31, 2021
		Performance	Year on year	Performance	Year on year	Forecast	Year on year
	Dairy products	89,117	99.2	89,601	100.5	94,500	105.5
	Beverages etc.	28,290	97.7	27,355	96.7	27,500	100.5
	Subtotal	117,408	98.9	116,957	99.6	122,000	104.3
	Cosmetics	6,707	103.6	6,724	100.3	7,000	104.1
	Pharmaceuticals	21,696	84.5	19,670	90.7	17,500	89.0
	Others	33,619	126.3	27,943	83.1	26,000	93.0
	Total	179,430	101.1	171,296	95.5	172,500	100.7

(3) Cost to Net sales Ratio

(%)

	Fiscal year ended March 31, 2019		Fiscal year ended M	Fiscal year ended March 31, 2020		Fiscal year ending March 31, 2021	
	Performance	Increase (Decrease)	Performance	Increase (Decrease)	Forecast	Increase (Decrease)	
Cost to Net sales ratio	63.4	1.5	62.8	(0.6)	60.6	(2.2)	

(4) Capital investments, Depreciation

(Millions of yen. %)

	Fiscal year ended March 31, 2019		Fiscal year ended M	arch 31, 2020	Fiscal year ending March 31, 2021		
	Performance	Year on year	Performance	Year on year	Forecast	Year on year	
Capital investments	4,479	56.7	6,254	139.6	7,600	121.5	
Depreciation	9,310	97.2	7,960	85.5	7,500	94.2	

Breakdown of investments

	Fiscal year ended Mar	rch 31, 2020 (Results)	Fiscal year ending Man	rch 31, 2021 (Forecasts)
Capital investments	For domestic plants	31.0 billion yen	For domestic plants	57.0 billion yen

4. Breakdown of Sales

(1) Dairy Products sales (Bottles sold per day)

(Thousands of bottles/day. %)

	Fiscal year ended March 31, 2019 Fiscal year ended March 31, 2020		Fiscal year ending M	Iarch 31, 2021		
	Performance	Year on year	Performance	Year on year	Forecast	Year on year
New Yakult products	4,041	99.9	4,053	100.3	4,014	99.0
Yakult 400 products (*1)	3,465	97.5	3,352	96.7	3,276	97.7
Other Yakult products (*2)	157	81.3	216	137.3	502	232.1
Total for Yakult products	7,664	98.3	7,622	99.5	7,792	102.2
Joie products	691	92.0	662	95.8	669	101.1
Mil-Mil products	460	116.0	475	103.4	444	93.4
Sofuhl products	461	99.4	450	97.6	436	97.0
(*3) Other fermented milk products	98	93.0	106	107.5	104	98.9
Total for fermented milk	1,709	99.6	1,693	99.0	1,653	97.7
Others (*4)	170	91.9	173	101.9	175	100.9
Total	9,543	98.4	9,488	99.4	9,620	101.4

- (*1) Total of *Yakult 400*, *Yakult 400LT and Yakult 400W*. *Yakult 400W* (Launched in January 2020).
- (*2) Total of Yakult Ace, Yakult Five, Mainichi Nomu Yakult, Mainichi Nomu Yakult 365, Synbiotics Yakult W and Yakult 1000. Yakult Ace (Sales were stopped in March 2019). Yakult Five (Launched in March 2019). Mainichi Nomu Yakult (Sales were stopped in September 2019). Mainichi Nomu Yakult 365 (Launched in September 2019) Yakult 1000 (Launched in October 2019).
- (*3) Total of Joie [Yogurt Cup], Aloe Yogurt, Ichinichibun no Tetsu&Yousan Yogurt and Synbiotics Yogurt W. Joie [Yogurt Cup] (Sales were stopped in October 2019). Aloe Yogurt (Launched in October 2019). Ichinichibun no Tetsu&Yousan Yogurt (Launched in October 2019). Synbiotics Yogurt W (Launched in October 2019, Sales were stopped in March 2020).
- (*4) Total of BF-1, Pretio, Yakult no Hakko Tonyu and Cup de Yakult.

(2) Beverages sales (Total Bottles sold)

(Thousands of bottles. %)

		Fiscal year ended M	arch 31, 2019	Fiscal year ended M	arch 31, 2020	Fiscal year ending March 31, 2021	
		Performance	Year on year	Performance	Year on year	Forecast	Year on year
	Bansoreicha	16,296	91.9	15,335	94.1	14,811	96.6
drinks	Toughman	40,772	101.8	36,865	90.4	39,695	107.7
Health o	Kurozu Drink	29,422	108.7	27,499	93.5	28,384	103.2
H	Soy milk drinks	37,568	97.2	35,887	95.5	36,463	101.6
	Milouge	23,256	91.9	24,316	104.6	24,440	100.5
	Juices	39,957	89.3	37,688	94.3	38,267	101.5
Soft drinks	Kininaruyasai	36,316	94.8	33,635	92.6	33,929	100.9
Soft	Coffee Time	15,698	92.4	13,353	85.1	12,904	96.6
	FIRE	58,635	93.1	55,413	94.5	55,011	99.3

(3) Percentage of Sales by Channel (April 1, 2019 to March 31, 2020)

(%)

	Dairy products (volume-based)		Beverages (value-based)			l)
	Percentage of sales	Year on year	Pe	Percentage of sales		Year on year
Yakult Ladies	50.2	98.1	39.2			95.1
Stores,	49.8	100.6	60.8	Vending machines	82.1	94.2
Vending machines, and Others	49.0	100.0	00.8	Stores and Others	17.9	74.2

Note: Results of Beverages included other company's vending machine operated by Yakult.

Note: Actual sales statistics

① Breakdown of sales at Stores, Vending machines, and Others (Dairy products, Beverages) (%)

	For fiscal	year ended	For fiscal year ended		
	Mar. 3	1, 2019	Mar. 31, 2020		
	Percentage	Year on	Percentage	Year on	
	of sales	year	of sales	year	
Supermarkets	45.7	98.8	47.1	101.7	
Convenience stores	4.0	98.7	3.5	86.8	
Offices	11.7	94.9	11.0	92.9	
Medical centers	9.7	99.1	9.7	99.0	

2 The number of delivered vending machine

	As of Mar. 31, 2019	As of Mar. 31, 2020
The number of vending	46,317	44,421
machine	(20,056)	(20,342)

Note: Figures in parentheses are the number of other company's vending machine which Yakult operates.

(4) Breakdown of pharmaceuticals sales

(Millions of yen. %)

	Fiscal year ended M	arch 31, 2019	Fiscal year ended M	arch 31, 2020	Fiscal year ending M	Iarch 31, 2021
	Performance	Year on year	Performance	Year on year	Forecast	Year on year
Campto (Japan)	798	79.8	698	87.4	550	78.8
Campto (Overseas)	240	122.7	245	102.4	150	61.0
Campto total	1,038	86.8	944	90.9	700	74.1
Elplat	13,083	81.1	11,952	91.4	10,200	85.3
Gemcitabine	2,552	85.1	2,464	96.6	2,100	85.2
Other pharmaceuticals	5,021	94.1	4,309	85.8	4,500	104.4
Total	21,696	84.5	19,670	90.7	17,500	89.0

5. Breakdown of Selling, General and Administrative Expenses

(Millions of yen. %)

	Fiscal year ended M	arch 31, 2019	Fiscal year ended M	arch 31, 2020	Fiscal year ending M	Iarch 31, 2021
	Performance	Year on year	Performance	Year on year	Forecast	Year on year
Advertising expenses	10,400	93.4	9,676	93.0	10,528	108.8
Promotion expenses	6,502	97.6	4,931	75.8	5,513	111.8
Sub-total	16,902	95.0	14,607	86.4	16,041	109.8
Freightage expenses	6,033	105.3	5,997	99.4	6,243	104.1
Personnel expenses	21,582	97.3	21,504	99.6	22,051	102.5
Depreciation	3,850	100.6	2,948	76.6	2,897	98.3
Research study expenses	2,922	133.8	2,016	69.0	2,223	110.2
Others	12,741	93.2	12,908	101.3	13,545	104.9
Total	64,032	97.9	59,983	93.7	63,000	105.0

6. Breakdown of retirement benefit expenses

(Millions of yen. %)

	Fiscal year ended Ma	arch 31, 2019	Fiscal year ended M	arch 31, 2020	Fiscal year ending March 31, 2021		
	Performance	Year on year	Performance	Year on year	Forecast	Year on year	
Retirement benefit expenses	1,919	79.1	1,930	100.5	2,153	111.6	

Note: Total of cost of production, general administrative expenses.

7. Head Office Employees

(Unit:people)

	As of Sep. 30, 2019	As of Mar. 31, 2020
Number of full-time employees	2,941	2,882
Medical Representatives	163	162

Note: Both 315 seconded staffs and 144 non-regular employees are included in the number of Sep. 30, 2019. Both 314 seconded staffs and 152 non-regular employees are included in the number of Mar. 31, 2020.

8. Yakult Sales Company

(As of Mar. 31, 2019)

	Consolidated subsidiaries	Comments	
Yakult Sales Company	102		The subsidiaries of Yakult Miyagi Chuo Sales Co. Ltd., Yakult Tokyo Sales Co. Ltd., Yakult Tokai Co.Ltd., Yakult Hokuriku Co.Ltd., and Yakult Sanyo Co.Ltd., are not included.

9. Sales Personnel by Department

(Unit:people)

	As of Sep. 30, 2019	As of Mar. 31, 2020
① Yakult Ladies	33,231	32,665
2 Yakult Beauty Advisors	4,700	4,600

Reference

1. Expansion of Indication and New Drug Development Pipeline

(1) Expansion of indication for Elplat

(As of March 31, 2020)

Indication	Co-developer	Stage	Remarks
Gastric cancer	Taiho pharmaceutical Co.,Ltd.	Phase III	To get an approval for new dosage and administration schedule (biweely regimen of Elplat) in patient with gastric cancer

(2) New Drug Development Pipeline

Product	Indication	Licensor	Stage	Remarks
① Resminostat Development code: YHI-1001	Cutaneous T cell lymphoma(CTCL)	4SC AG	Phase II	Phase II in EU and Japan (CTCL)
② ThermoDox Development code: YHI-801	Hepatocellular carcinoma (HCC)	Celsion Corp., Inc.	Phase III	New Global Phase III (HCC) by Celsion Corp., Inc.
③ Duvelisib	- CLL/SLL*	Verastem, Inc.	- Phase Ib	- Phase Ib in Japan (CLL/SLL)
Development code: YHI-1702	- PTCL**	v crasiciii, ilic.	- Phase II	- Phase II in US, EU and Japan (PTCL)

^{*} CLL/SLL: Chronic lymphocytic leukemia/Small lymphocytic lymphoma

(3) National health insurance reimbursement information

	Since April 2020 (Yen)	As of end of April 2020 (Yen)	Revision rate (%)*	Reference
Campto Infusion solution(40mg/Vial)	2,819	2,953	(4.5)	[Major regimens combined with Elplat, Campto, and Calcium levofolinate] 1. Advanced/recurrent colorectal cancer
Campto Infusion solution (100mg/Vial)	6,350	6,609	(3.9)	FOLFOX regimen (Elplat + Calcium levofolinate + Fluorouracil) CAPOX regimen (Elplat + Capecitabine) FOLFOXIRI regimen (Elplat, Campto, Calcium
Elplat IV infusion solution 50mg	21,158	22,262	(5.0)	levofolinate, and Fluorouracil) 2. Post operative treatment (adjuvant) for colon cancer _ FOLFOX regimen (Elplat + Calcium levofolinate +
Elplat IV infusion solution 100mg	38,695	40,922	(5.4)	Fluorouracil) - CAPOX regimen (Elplat + Capecitabine) 3. Gastric cancer (Advanced/recurrent, adjuvant)
Elplat IV infusion solution 200mg	70,065	71,819	(2.4)	SOX regimen (Elplat + Tegafur/Gimeracil/Oteracil potassium) CAPOX regimen (Elplat + Capecitabine)
Calcium levofolinate for IV infusion 25mg	664	697	(4.7)	Pancreatic cancer FOLFIRINOX regimen (Elplat, Campto, Calcium levofolinate, and Fluorouracil)
Calcium levofolinate for IV infusion 100mg	2,266	2,372	(4.5)	

^{*}Since the drug price includes consumption tax, the revision rate of the base price excluding the consumption tax is shown.

^{**} PTCL: Peripheral T-cell lymphoma

2. Situation of Yakult Group (Production Facilities)

<Yakult Honsya Plants >

(As of March 31, 2020)

	НАССР	ISO 9001	ISO 14001	production item
Fukushima Plant	0	0	0	Concentrated New Yakult, Concentrated New Yakult Calorie Half, Concentrated Yakult 400, Mil-Mil, Mil-Mil S, Sofuhl, Cup de Yakult
Ibaraki Plant	0	0	0	Concentrated New Yakult Calorie Half, Concentrated Yakult 400LT, Concentrated Yakult Five, Mainichi Nomu Yakult 365, Synbiotics Yakult W
Fuji Susono Plant	0	0	0	Concentrated Yakult 400LT, Joie, Pretio, Aloe Yogurt, Ichinichibun no Tetsu&Yousan Yogurt
Hyogo Miki Plant	0	0	0	Concentrated New Yakult, Concentrated Yakult 400, Concentrated Yakult 400LT, Concentrated Yakult 400W, Concentrated Yakult 1000, Sofuhl, Mil-Mil, BF-1
Saga Plant	0	0	0	Concentrated <i>New Yakult</i> , Concentrated <i>New Yakult Calorie Half</i> , Concentrated <i>Yakult 400</i> , Concentrated <i>Yakult 400LT</i> , <i>Mil-Mil S</i>
Shonan Cosmetics Plant	_	_	0	Cosmetics
Fuji Susono Pharmaceutical Plant	_	_	0	Prescription drugs, Active pharmaceutical ingredient for prescription drugs, Active pharmaceutical ingredient for quasi-pharmaceutical drugs
<subsidiary plan<="" td=""><td>ts ></td><td></td><td></td><td></td></subsidiary>	ts >			

	НАССР	ISO 9001	ISO 14001	production item
Yakult Iwate Plant Co.,Ltd.	0	0	0	New Yakult, New Yakult Calorie Half, Yakult 400, Yakult 400LT, Yakult Five
Yakult Chiba Plant Co.,Ltd.	0	0	0	New Yakult Calorie Half
Yakult Aichi Plant Co.,Ltd.	0	0	0	New Yakult, Yakult 400LT
Yakult Okayama Wake Plant Co.,Ltd.	0	0	0	New Yakult, Yakult 400, Yakult 400LT, Yakult 400W , Yakult 1000
Yakult Fukuoka Plant Co.,Ltd.	0	0	0	New Yakult, New Yakult Calorie Half, Yakult 400, Yakult 400LT

HACCP : Hazard Analysis and Critical Control Point

International Organization for Standardization (ISO)

ISO 9001-- The International Standard for Quality Management Systems

ISO 14001-- The International Standard for Environmental Management Systems

3. Overseas Dairy Products sales amount (Preliminary figure)

[Performance from January to March 2020]

(Thousands of bottles/day. %)

	Consolidation	From January to March, 2020 on (Preliminary figure)		M: D. L.	Base of	Base of
	Classification	Sales quantity	Year on year	Main Products	production	production
Taiwan	Equity method	568	92.9	Yakult, Yakult 300, Yakult 300Light, Joie	0	1
Hong Kong	Consolidated	419	92.3	Yakult, Yalult LT, Joie	0	1
Thailand (*1)	Equity method	2,100	94.3	Yakult, Yakult Light	0	2
Korea	Equity method	2,573	89.0	Yakult, Yakult Premium Light	0	3
Philippines	Equity method	3,079	94.9	Yakult, Yakult Light	0	1
Singapore	Consolidated	244	108.0	Yakult, Yakult Light, Yakult Ace Light	0	1
Indonesia	Consolidated	6,355	113.2	Yakult	0	2
Australia	Consolidated	275	110.1	Yakult, Yakult Light	0	1
Malaysia	Consolidated	365	107.4	Yakult Ace, Yakult Ace Light	0	1
Vietnam	Consolidated	602	138.5	Yakult	0	1
India ^(*2)	Consolidated	210	97.8	Yakult, Yakult Light	0	1
Middle East	Consolidated	12	68.9	Yakult, Yakult Light, Yakult Gold	Yakult Philippines Yakult Malaysia	
Myanmar (*3)	Consolidated	16	_	Yakult	0	1
Guangzhou	Consolidated	2,222	99.4	Yakult, Yakult Light	0	3
Shanghai	Consolidated	464	109.1	Yakult, Yakult Light	0	1
Beijing	Consolidated	400	105.8	Yakult, Yakult Light	Tianjin	
China ^(*4)	Consolidated	2,953	100.6	Yakult, Yakult Light	Shanghai、 Tianjin, Wuxi	2
China total		6,038	101.1			
Asia and Oceania total		22,856	101.6	Marketing Population: 1,469,932thousand people Population ratio: 1.55%		
(Consolidated subsidiaries company Total)		14,536	107.5			
Brazil	Consolidated	1,542	92.8	Yakult, Yakult 40, Yakult 40LT, Sofyl	0	1
Mexico	Consolidated	3,771	94.9	Yakult, Yakult40LT, Soful LT, SofulLT(Drink type)	0	2
USA	Consolidated	418	113.3	Yakult, Yakult Light	0	1
The Americas total		5,731	95.4	Marketing Population: 528,319thousand people Population ratio: 1.08%		
Netherlands	Consolidated	174	101.1	Yakult, Yakult Light, Yakult Plus	Yakult Europe	
Belgium	Consolidated	90	106.8	Yakult, Yakult Light, Yakult Plus	Yakult Europe	
United Kingdom	Consolidated	226	109.9	Yakult, Yakult Light	Yakult Europe	
Germany	Consolidated	83	94.5	Yakult, Yakult Light, Yakult Plus	Yakult Europe	
Austria	Consolidated	15	138.6	Yakult, Yakult Light, Yakult Plus	Yakult Europe	
Italy	Consolidated	102	103.2	Yakult, Yakult Light, Yakult Plus	Yakult Europe	
Europe total		690	104.6	Marketing Population: 290,717thousand people Population ratio: 0.24%	Yakult Europe	1
Total		29,278	100.4	Marketing Population: 2,288,968thousand people Population ratio: 1.28%	Factory Total	27
(Consolidated subsidiaries company Total)		20,958	103.8			

<Accounting period: From January to December>

Wenzhou city, Shenyang city, Dalian city, Fuzhou city, Xiamen city, Hefei city, Changsha city, Xi'an city, Nanchang city, Changchun city, Shijiazhuang city, Chengdu city, Chongqing city, Zhengzhou city, Taiyuan city, Harbin city, Hohhot city, Jinhua city, Huaian city, Kunming city, Nanning city, Jiaxing city, Wuxi city, Guiyang city, Lanzhou city, Nantong city, Shaoxing city. (excluding Guangdong, Hainan, Shanghai and Beijing city)

^(*1) Thailand : Accounting date : 31st May.

^(*2) India: Accounting date: 31st March.

^(*3) Myanmar : Accounting date : 30th September.

^(*4) Sales Area of Yakult (China): Nanjing city, Tianjin city, Suzhou city, Hangzhou city, Qingdao city, Ningbo city, Jinan city, Yantai city, Wuhan city,

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