## Yakult

# Supplementary Materials for Financial Statements For the second quarter Ended September 30, 2020 (April 1, 2020 to September 30, 2020) 

November 13, 2020
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Investor Relations Department
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## Consolidated

1. Major Increases (Decreases) in Consolidated Balance Sheet

|  | $\begin{gathered} \text { As of Mar. } 31 \\ 2020 \end{gathered}$ | $\begin{gathered} \text { As of Sep. } 30 \\ 2020 \end{gathered}$ | Increase (Decrease) | Primary reason for change |
| :---: | :---: | :---: | :---: | :---: |
| Total Assets | 627,871 | 619,529 | $(8,341)$ |  |
| Current assets <br> Cash and deposits <br> Notes and accounts receivable trade <br> Inventories <br> Others | $\begin{array}{r} 175,638 \\ 51,832 \\ 28,772 \\ 9,564 \end{array}$ | $\begin{array}{r} 163,066 \\ 54,695 \\ 30,590 \\ 11,437 \end{array}$ | $\begin{gathered} (12,571) \\ 2,863 \\ 1,818 \\ 1,873 \end{gathered}$ | Decrease in overseas subsidiaries (FX impact) |
| Non-current assets <br> Property, plant and equipment <br> Buildings and structures (net) Others (net) | $\begin{array}{r} 86,081 \\ 117,914 \end{array}$ | $\begin{array}{r} 83,427 \\ 115,677 \end{array}$ | $\begin{aligned} & (2,653) \\ & (2,237) \end{aligned}$ |  |
| Intangible assets | 4,450 | 4,670 | 220 |  |
| Investments and other assets Investment securities Others | $\begin{array}{r} 139,780 \\ 13,837 \end{array}$ | $\begin{array}{r} 143,106 \\ 12,856 \end{array}$ | $\begin{gathered} 3,325 \\ (980) \end{gathered}$ |  |
| Total Liabilities | 215,788 | 205,235 | $(10,553)$ |  |
| Current liabilities <br> Notes and accounts payable trade <br> Short-term loans payable Others | $\begin{aligned} & 26,210 \\ & 32,739 \\ & 50,112 \end{aligned}$ | $\begin{aligned} & 24,455 \\ & 31,289 \\ & 45,914 \end{aligned}$ | $\begin{aligned} & (1,754) \\ & (1,450) \\ & (4,198) \end{aligned}$ |  |
| Non-current liabilities <br> Long-term loans payable <br> Net defined benefit liability Others | $\begin{array}{r} 70,683 \\ 6,408 \\ 29,633 \end{array}$ | $\begin{array}{r} 68,249 \\ 5,695 \\ 29,629 \end{array}$ | $(2,433)$ <br> (712) <br> (3) |  |
| Total Net Assets | 412,082 | 414,293 | 2,211 |  |
| Shareholders' equity <br> Accumulated other comprehensive income <br> Non-controlling interests | $\begin{gathered} 397,607 \\ (24,228) \\ 38,702 \end{gathered}$ | $\begin{gathered} 417,269 \\ (36,084) \\ 33,109 \end{gathered}$ | $\begin{gathered} 19,661 \\ (11,856) \\ (5,593) \end{gathered}$ |  |

2. Major Increases (Decreases) in Consolidated Statement of Income
(Millions of yen)


* The forecast for 2nd quarter of FY2020 announced on May 14, 2020


## 3. Performance Overview

(1) Breakdown of Statement of Income
(Millions of yen. \%)

|  | Fiscal year ended March 31, 2020 |  |  |  | Fiscal year ending March 31, 2021 |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Result of <br> 2nd quarter | Year on <br> year | Annual <br> results | Year on <br> year | Result of <br> 2nd quarter | Year on <br> year | Annual <br> forecasts * | Year on <br> year |
| Net sales | 201,960 | 99.2 | 406,004 | 99.8 | 190,428 | 94.3 | 388,000 | 95.6 |
| Operating profit | 23,732 | 99.7 | 45,675 | 99.6 | 24,162 | 101.8 | 43,000 | 94.1 |
| Ordinary profit | 30,315 | 102.7 | 58,478 | 102.4 | 33,493 | 110.5 | 58,500 | 100.0 |
| Profit attributable <br> to owners of parent | 20,657 | 96.9 | 39,735 | 113.7 | 21,708 | 105.1 | 40,000 | 100.7 |

* The forecasts changed from the original announced on May 14, 2020
(2) Ratios of Consolidated to Non-consolidated Results
(Times)

|  | Fiscal year ended March 31, 2020 |  | Fiscal year ending March 31, 2021 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Result of 2nd quarter | Annual results | Result of 2nd quarter | Annual forecasts |
| Net sales | 2.35 | 2.37 | 2.24 | 2.28 |
| Operating profit | 8.88 | 12.14 | 4.83 | 6.14 |
| Ordinary profit | 4.59 | 2.48 | 2.82 | 2.17 |
| Profit attributable <br> to owners of parent | 3.06 | 1.81 | 2.11 | 1.67 |

(3) Breakdown of Share of profit of entities accounted for using equity method (Millions of yen. \%)

|  | Fiscal year ended March 31, 2020 |  |  |  | Fiscal year ending March 31, 2021 |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Result of <br> nd quarter | Year on <br> year | Annual <br> results | Year on <br> year | Result of <br> nd quarter | Year on <br> year | Annual <br> forecasts | Year on <br> year |
| Share of profit of entities <br> accounted for using <br> equity method | 2,715 | 126.2 | 5,065 | 142.4 | 2,051 | 75.5 | 4,500 | 88.8 |

(4) Major Items in selling, general and administrative expenses
(Millions of yen. \%)

|  | Fiscal year ended March 31, 2020 |  |  | Fiscal year ending March 31, 2021 |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Result of <br> nd quarter | Year on <br> year | Annual <br> results | Year on <br> year | Result of <br> 2nd quarter | Year on <br> year | Annual <br> forecasts | Year on <br> year |
|  | 8,862 | 99.3 | 17,553 | 97.5 | 7,195 | 81.2 | - | - |
| Promotion expenses | 3,632 | 82.9 | 7,734 | 82.9 | 3,691 | 101.6 | - | - |
| Freightage expenses | 6,925 | 104.3 | 14,134 | 102.2 | 7,176 | 103.6 | - | - |
| Salaries and allowance | 21,792 | 104.8 | 43,997 | 104.3 | 21,418 | 98.3 | - | - |
| Depreciation | 2,491 | 103.6 | 4,966 | 102.5 | 2,218 | 89.0 | - | - |
| Research and <br> development expenses | 4,326 | 76.5 | 8,931 | 84.8 | 4,051 | 93.7 | - | - |

(5) Capital investments, Depreciation, Research and development expenses
(Millions of yen. \%)

|  | Fiscal year ended March 31, 2020 |  |  | Fiscal year ending March 31, 2021 |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Result of <br> 2nd quarter | Year on <br> year | Annual <br> results | Year on <br> year | Result of <br> 2nd quarter | Year on <br> year | Annual <br> forecasts | Year on <br> year |
| Capital investments | 7,162 | 64.5 | 20,631 | 69.9 | 10,064 | 140.5 | 29,500 | 143.0 |
| Depreciation | 10,910 | 104.2 | 22,324 | 105.1 | 10,769 | 98.7 | 22,000 | 98.5 |
| Research and <br> development expenses | 4,343 | 76.6 | 8,968 | 84.9 | 4,069 | 93.7 | 8,878 | 99.0 |

## Breakdown of investment

|  | Fiscal year ended March 31, 2020 |  | Forecast of full fiscal year ending March 31, 2021 |  |
| :---: | :---: | :---: | :---: | :---: |
| Capital investments | Investment in Parent company <br> Investment in Plants(subsidiaries) <br> Investment in Overseas subsidiaries | 6.2 billion yen <br> 2.0 billion yen <br> 9.8 billion yen | Investment in Parent company <br> Investment in Plants(subsidiaries) <br> Investment in Overseas subsidiaries | 7.8 billion yen <br> 3.4 billion yen <br> 16.8 billion yen |
| Research and development expenses | Food and beverages <br> Pharmaceuticals <br> Others | 6.0 billion yen <br> 2.3 billion yen <br> 0.5 billion yen | Food and beverages <br> Pharmaceuticals <br> Others | 6.5 billion yen <br> 1.7 billion yen <br> 0.6 billion yen |

〈Reference〉 Consolidated Statements of Cash Flows Overview


## 4. Segment Information

(1) Result of 2nd quarter
(1) Results of 2nd quarter ended September 30, 2019 (April 1, 2019 ~ September 30, 2019)

| (Millions of yen) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Food and beverages |  |  |  |  |
|  | Japan | Overseas Total | The Americas | Asia and Oceania | Europe |
| Net sales | 104,358 | 87,587 | 24,951 | 58,543 | 4,092 |
| Percentage of net sales <br> (\%) | 51.7 | 43.4 | 12.4 | 29.0 | 2.0 |
| Year on year (\%) | 93.9 | 99.8 | 100.7 | 100.2 | 90.1 |
| Operating expenses | 95,113 | 65,110 | 18,175 | 43,193 | 3,741 |
| Year on year (\%) | 93.5 | 102.8 | 99.7 | 105.2 | 92.9 |
| Operating profit (loss) | 9,244 | 22,476 | 6,775 | 15,349 | 351 |
| Year on year (\%) | 98.9 | 92.1 | 103.4 | 88.5 | 68.2 |
| Operating profit margin (\%) | 8.9 | 25.7 | 27.2 | 26.2 | 8.6 |


|  | Pharmaceuticals | Others | Total | Adjustments | Consolidated |
| :---: | ---: | ---: | ---: | ---: | ---: |
| Net sales | 10,404 | 11,802 | 214,153 | $(12,192)$ | 201,960 |
| Percentage of net sales <br> $(\%)$ | 5.1 | 5.8 | 106.0 | $(6.0)$ | 100.0 |
| Year on year (\%) | 93.7 | 109.0 | 97.0 | 70.7 | 99.2 |
| Operating expenses | 10,311 | 10,672 | 181,208 | $(2,980)$ | 178,228 |
| Year on year (\%) | 82.1 | 104.9 | 96.5 | 36.9 | 99.2 |
| Operating profit <br> (loss) | 93 | 1,130 | 32,944 | $(9,212)^{*}$ | 23,732 |
| Year on year (\%) | --- | 173.3 | 100.0 | 100.5 | 99.7 |
| Operating profit <br> margin (\%) | 0.9 | 9.6 | --- | --- | 11.8 |

[^1]- Administrative expenses in parent company : 6,724 million yen
- Elimination of royalty income $: 2,488$ million yen
(2) Results of 2 nd quarter ended September 30, 2020 (April 1, 2020 ~ September 30, 2020)

| (Millions of yen) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Food and beverages |  |  |  |  |
|  | Japan | Overseas Total | The Americas | Asia and Oceania | Europe |
| Net sales | 104,490 | 81,737 | 21,322 | 56,149 | 4,265 |
| Percentage of net sales <br> (\%) | 54.9 | 42.9 | 11.2 | 29.5 | 2.2 |
| Year on year (\%) | 100.1 | 93.3 | 85.5 | 95.9 | 104.2 |
| Operating expenses | 92,125 | 61,238 | 15,685 | 41,956 | 3,596 |
| Year on year (\%) | 96.9 | 94.1 | 86.3 | 97.1 | 96.1 |
| Operating profit (loss) | 12,364 | 20,499 | 5,636 | 14,193 | 669 |
| Year on year (\%) | 133.8 | 91.2 | 83.2 | 92.5 | 190.2 |
| Operating profit margin (\%) | 11.8 | 25.1 | 26.4 | 25.3 | 15.7 |


|  | Pharmaceuticals | Others |  | Total | Adjustments |
| :---: | ---: | ---: | ---: | ---: | ---: |
| Consolidated |  |  |  |  |  |
| Net sales | 8,925 | 7,807 | 202,960 | $(12,531)$ | 190,428 |
| Percentage of net sales <br> $(\%)$ | 4.7 | 4.1 | 106.6 | $(6.6)$ | 100.0 |
| Year on year (\%) | 85.8 | 66.1 | 94.8 | 102.8 | 94.3 |
| Operating expenses | 8,324 | 8,000 | 169,688 | $(3,422)$ | 166,266 |
| Year on year (\%) | 80.7 | 75.0 | 93.6 | 114.8 | 93.3 |
| Operating profit <br> (loss) | 600 | $(193)$ | 33,271 | $(9,109)^{*}$ | 24,162 |
| Year on year (\%) | 642.8 | --- | 101.0 | 98.9 | 101.8 |
| Operating profit <br> margin (\%) | 6.7 | $(2.5)$ | --- | -- | 12.7 |

* The details of "Adjustments"are as follows.
- Administrative expenses in parent company : 6,568 million yen
- Elimination of royalty income $: 2,541$ million yen


## 〈Reference〉

Result of 2nd quarter ended September 30, 2020
(on the basis of average exchange rate between Jan. 2019 and Jun. 2019)
(3) Results of 2nd quarter ended September 30, 2020 (April 1, 2020 ~ September 30, 2020)

| (Millions of yen) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Food and beverages |  |  |  |  |
|  | Japan | Overseas Total | The Americas | Asia and Oceania | Europe |
| Net sales | 104,490 | 88,542 | 24,840 | 59,257 | 4,444 |
| Percentage of net sales <br> (\%) | 53.0 | 44.9 | 12.6 | 30.0 | 2.3 |
| Year on year (\%) | 100.1 | 101.1 | 99.6 | 101.2 | 108.6 |
| Operating expenses | 92,125 | 66,474 | 18,477 | 44,256 | 3,740 |
| Year on year (\%) | 96.9 | 102.1 | 101.7 | 102.5 | 100.0 |
| Operating profit (loss) | 12,364 | 22,067 | 6,362 | 15,001 | 703 |
| Year on year (\%) | 133.8 | 98.2 | 93.9 | 97.7 | 200.0 |
| Operating profit margin (\%) | 11.8 | 24.9 | 25.6 | 25.3 | 15.8 |


|  | Pharmaceuticals | Others | Total | Adjustments | Consolidated |
| :---: | ---: | ---: | ---: | ---: | ---: |
| Net sales | 8,925 | 7,807 | 209,765 | $(12,531)$ | 197,233 |
| Percentage of net sales <br> $(\%)$ | 4.5 | 4.0 | 106.4 | $(6.4)$ | 100.0 |
| Year on year (\%) | 85.8 | 66.1 | 98.0 | 102.8 | 97.7 |
| Operating expenses | 8,324 | 8,000 | 174,925 | $(3,422)$ | 171,502 |
| Year on year (\%) | 80.7 | 75.0 | 96.5 | 114.8 | 96.2 |
| Operating profit <br> (loss) | 600 | $(193)$ | 34,840 | $(9,109)^{*}$ | 25,730 |
| Year on year (\%) | 642.8 | --- | 105.8 | 98.9 | 108.4 |
| Operating profit <br> margin (\%) | 6.7 | $(2.5)$ | --- | --- | 13.0 |

[^2]- Administrative expenses in parent company : 6,568 million yen
- Elimination of royalty income $: 2,541$ million yen


## (2) Annual financial forecast

(1) Result of fiscal year ended March 31, 2020 (April 1, 2019 ~ March 31, 2020)
(Millions of yen)

|  | Food and beverages |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: |
|  | Japan |  | Overseas Total | The Americas | Asia and Oceania |
| Net sales | 209,380 | 179,005 | 48,746 | 122,317 | Europe |
| Percentage of net sales <br> (\%) | 51.6 | 44.1 | 12.0 | 30.1 | 7,940 |
| Year on year (\%) | 97.4 | 100.4 | 99.7 | 101.3 | 2.0 |
| Operating expenses | 191,171 | 134,458 | 36,386 | 90,464 | 91.6 |
| Year on year (\%) | 96.3 | 102.8 | 98.2 | 105.6 | 7,608 |
| Operating profit <br> (loss) | 18,209 | 44,546 | 12,360 | 31,853 | 93.3 |
| Year on year (\%) | 110.8 | 93.8 | 104.4 | 90.6 | 332 |
| Operating profit <br> margin (\%) | 8.7 | 24.9 | 25.4 | 26.0 | 64.1 |


|  | Pharmaceuticals | Others | Total | Adjustments | Consolidated |
| :---: | ---: | ---: | ---: | ---: | ---: |
| Net sales | 19,670 | 22,911 | 430,968 | $(24,964)$ | 406,004 |
| Percentage of net sales <br> $(\%)$ | 4.8 | 5.6 | 106.1 | $(6.1)$ | 100.0 |
| Year on year (\%) | 90.7 | 102.1 | 98.5 | 82.0 | 99.8 |
| Operating expenses | 20,481 | 20,862 | 366,975 | $(6,646)$ | 360,328 |
| Year on year (\%) | 87.2 | 98.1 | 98.1 | 51.2 | 99.8 |
| Operating profit <br> (loss) | $(811)$ | 2,049 | 63,993 | $(18,318)^{*}$ | 45,675 |
| Year on year (\%) | --- | 173.6 | 101.1 | 104.8 | 99.6 |
| Operating profit <br> margin (\%) | $(4.1)$ | 8.9 | ---- | 11.2 |  |

* The details of "Adjustments"are as follows.
- Administrative expenses in parent company : 13,655 million yen
- Elimination of royalty income : 4,662 million yen
(2) Annual forecast for the fiscal year ending March 31, 2021 (April 1, 2020 ~ March 31, 2021)

| (Millions of yen) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Food and beverages |  |  |  |  |
|  | Japan | Overseas Total | The Americas | Asia and Oceania | Europe |
| Net sales | 210,300 | 166,400 | 42,000 | 116,200 | 8,200 |
| Percentage of net sales <br> (\%) | 54.2 | 42.9 | 10.8 | 30.0 | 2.1 |
| Year on year (\%) | 100.4 | 93.0 | 86.2 | 95.0 | 103.3 |
| Operating expenses | 187,300 | 127,900 | 31,400 | 89,200 | 7,300 |
| Year on year (\%) | 98.0 | 95.1 | 86.3 | 98.6 | 95.9 |
| Operating profit (loss) | 23,000 | 38,500 | 10,600 | 27,000 | 900 |
| Year on year (\%) | 126.3 | 86.4 | 85.8 | 84.8 | 270.8 |
| Operating profit margin (\%) | 10.9 | 23.1 | 25.2 | 23.2 | 11.0 |


|  | Pharmaceuticals | Others | Total | Adjustments | Consolidated |
| :---: | ---: | ---: | ---: | ---: | ---: |
| Net sales | 17,500 | 17,700 | 411,900 | $(23,900)$ | 388,000 |
| Percentage of net sales <br> $(\%)$ | 4.5 | 4.6 | 106.2 | $(6.2)$ | 100.0 |
| Year on year (\%) | 89.0 | 77.3 | 95.6 | 95.7 | 95.6 |
| Operating expenses | 18,000 | 18,200 | 351,400 | $(6,400)$ | 345,000 |
| Year on year (\%) | 87.9 | 87.2 | 95.8 | 96.3 | 95.7 |
| Operating profit <br> (loss) | $(500)$ | $(500)$ | 60,500 | $(17,500)^{*}$ | 43,000 |
| Year on year (\%) | --- | ----- | 94.5 | 95.5 | 94.1 |
| Operating profit <br> margin (\%) | $(2.9)$ | $(2.8)$ | -- | 11.1 |  |

* The details of "Adjustments"are as follows.
- Administrative expenses in parent company : 12,700 million yen
- Elimination of royalty income : 4,800 million yen


## 〈Reference〉

Annual forecast for the fiscal year ending March 31, 2021
(on the basis of average exchange rate between Jan. 2019 and Dec. 2019)
(3) Annual forecast for the fiscal year ending March 31, 2021 (April 1, 2020 ~ March 31, 2021)
(Millions of yen)

|  | Food and beverages |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: |
|  | Japan |  | Overseas Total | The Americas | Asia and Oceania |
| Net sales | 210,300 | 178,300 | 49,000 | 121,000 | Europe |
| Percentage of net sales <br> (\%) | 52.6 | 44.6 | 12.3 | 30.2 | 8,300 |
| Year on year (\%) | 100.4 | 99.6 | 100.5 | 98.9 | 2.1 |
| Operating expenses | 187,300 | 137,300 | 37,000 | 93,000 | 104.5 |
| Year on year (\%) | 98.0 | 102.1 | 101.7 | 102.8 | 7,300 |
| Operating profit <br> (loss) | 23,000 | 41,000 | 12,000 | 28,000 | 95.9 |
| Year on year (\%) | 126.3 | 92.0 | 97.1 | 87.9 | 1,000 |
| Operating profit <br> margin (\%) | 10.9 | 23.0 | 24.5 | 300.9 |  |


|  | Pharmaceuticals | Others | Total | Adjustments | Consolidated |
| :---: | ---: | ---: | ---: | ---: | ---: |
| Net sales | 17,500 | 17,700 | 423,800 | $(23,900)$ | 399,900 |
| Percentage of net sales <br> $(\%)$ | 4.4 | 4.4 | 106.0 | $(6.0)$ | 100.0 |
| Year on year (\%) | 89.0 | 77.3 | 98.3 | 95.7 | 98.5 |
| Operating expenses | 18,000 | 18,200 | 360,800 | $(6,400)$ | 354,400 |
| Year on year (\%) | 87.9 | 87.2 | 98.3 | 96.3 | 98.4 |
| Operating profit <br> (loss) | $(500)$ | $(500)$ | 63,000 | $(17,500)^{*}$ | 45,500 |
| Year on year (\%) | --- | --- | 98.4 | 95.5 | 99.6 |
| Operating profit <br> margin (\%) | $(2.9)$ | $(2.8)$ | --- |  | 11.4 |

[^3]- Administrative expenses in parent company : 12,700 million yen
- Elimination of royalty income : 4,800 million yen


## 5. Overview of Overseas Companies

(1) Dairy Products sales (Bottles sold per day)
[Results from January to June 2020]
(As of June 30, 2020)

|  | Consolidation Classification | Sales quantity (Thousands of bottles/day) | Year on year (\%) | Started <br> Business | Consolidation Classification (\%) | Currency Unit | Exchange rate * |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | Average $\begin{gathered} \text { Jan. } \sim \text { Sep. } \\ 2020 \end{gathered}$ | Average <br> Jan.~Jun. 2020 | Average $\begin{gathered} \text { Jan. } \sim \text { Jun. } \\ 2019 \\ \hline \end{gathered}$ |
| Taiwan | Equity method | 644 | 96.5 | Mar. 1964 | 25.00 | NT\$ | 3.61 | 3.61 | 3.55 |
| Hong Kong | Consolidated | 440 | 86.9 | Jun. 1969 | 80.00 | HK\$ | 13.82 | 13.95 | 14.03 |
| Thailand | Equity method | 2,062 | 93.3 | Jun. 1971 | 25.29 | B | 3.54 | 3.55 | 3.40 |
| Korea | Equity method | 2,752 | 87.7 | Aug. 1971 | 38.30 | W | 0.0894 | 0.0895 | 0.0962 |
| Philippines | Equity method | 2,641 | 82.3 | Oct. 1978 | 40.00 | P | 2.15 | 2.14 | 2.11 |
| Singapore | Consolidated | 281 | 124.7 | Jul. 1979 | 100.00 | S\$ | 77.22 | 77.30 | 81.01 |
| Indonesia | Consolidated | 6,442 | 106.2 | Jan. 1991 | 100.00 | Rp | 0.0073 | 0.0074 | 0.0078 |
| Australia | Consolidated | 266 | 107.4 | Feb. 1994 | 100.00 | A\$ | 72.79 | 71.11 | 77.74 |
| Malaysia | Consolidated | 354 | 101.1 | Feb. 2004 | 100.00 | MYR | 25.33 | 25.42 | 26.72 |
| Vietnam | Consolidated | 640 | 130.6 | Sep. 2007 | 80.00 | VND | 0.0046 | 0.0047 | 0.0048 |
| India | Consolidated | 182 | 78.6 | Jan. 2008 | 50.00 | INR | 1.44 | 1.44 | 1.57 |
| Middle East | Consolidated | 15 | 85.3 | Mar. 2017 | 100.00 | AED | 29.20 | 29.47 | 29.95 |
| Myanmar | Consolidated | 17 | - | Aug. 2019 | 100.00 | MMK | 0.0774 | 0.0766 | 0.072 |
| Guangzhou | Consolidated | 2,617 | 97.6 | Jun. 2002 | 95.00 | RMB | 15.31 | 15.32 | 16.23 |
| Shanghai | Consolidated | 514 | 97.8 | May 2005 | 100.00 | RMB | 15.31 | 15.32 | 16.23 |
| Beijing | Consolidated | 409 | 96.6 | Jun. 2006 | 100.00 | RMB | 15.31 | 15.32 | 16.23 |
| Other areas of China | Consolidated | 3,388 | 96.5 | Apr. 2007 | 100.00 | RMB | 15.31 | 15.32 | 16.23 |
| China |  | 6,929 | 97.0 |  |  |  |  |  |  |
| Asia and Oceania total (Consolidated subsidiaries Total) |  | 23,664 <br> 15,565 |  | Marketing Population: 1,470,082 thousand people Population ratio: $1.61 \%$ |  |  |  |  |  |
| Brazil | Consolidated | 1,461 | 91.4 | Oct. 1968 | 51.42 | R | 20.91 | 21.67 | 28.72 |
| Mexico | Consolidated | 3,644 | 92.7 | Oct. 1981 | 61.21 | NP | 4.92 | 5.00 | 5.73 |
| USA | Consolidated | 429 | 115.4 | Oct. 1999 | 100.00 | US\$ | 107.26 | 108.25 | 109.98 |
| The Americas total |  | 5,535 | 93.8 | Marketing Population: 528,319 thousand people Population ratio: $1.05 \%$ |  |  |  |  |  |
| Netherlands | Consolidated | 170 | 102.8 | Apr. 1994 | 100.00 | EUR | 121.13 | 119.40 | 124.07 |
| Belgium | Consolidated | 85 | 105.9 | Apr. 1995 | 100.00 | EUR | 121.13 | 119.40 | 124.07 |
| United Kingdom | Consolidated | 225 | 113.1 | Apr. 1996 | 100.00 | \& | 136.60 | 135.92 | 142.37 |
| Germany | Consolidated | 75 | 96.4 | Apr. 1996 | 100.00 | EUR | 121.13 | 119.40 | 124.07 |
| Austria | Consolidated | 12 | 123.2 | Dec. 2005 | 100.00 | EUR | 121.13 | 119.40 | 124.07 |
| Italy | Consolidated | 100 | 104.8 | Feb. 2007 | 100.00 | EUR | 121.13 | 119.40 | 124.07 |
| Europe total |  | 667 | 106.3 | Marketing Population: 290,717 thousand people Population ratio: 0.23 \% |  |  |  |  |  |
| Total <br> (Consolidated subsid | ries Total) | $29,866$ <br> 21,767 | $\begin{aligned} & 96.3 \\ & 99.8 \\ & \hline \end{aligned}$ | Marketing Population: 2,289,118 thousand people Population ratio: 1.30 \% |  |  |  |  |  |

[^4]Average Jan. ~ Jun. 2020: used for the 2nd quarter result of the Fiscal year ending Mar. 2021
Average Jan. ~ Jun. 2019: used for the 2nd quarter result of the Fiscal year ended Mar. 2020
(2) Yakult Ladies by Area and Percentage of Sales by Channel (Excluding Japan)

| (People) |  |  |  |  |
| :---: | ---: | :---: | :---: | :---: |
|  | Number of <br> Yakult Ladies |  |  |  |
|  |  |  | Percentage of Sales by Channel (Volume) |  |
|  | 33,648 |  |  |  |
| Asia and Oceania | 13,789 |  |  |  |
| The Americas | --- |  |  |  |
| Europe | 47,437 |  |  |  |
| Total | Asia and Oceania | $41.2 \%$ | $58.8 \%$ |  |
| The Americas | $39.7 \%$ | $60.3 \%$ |  |  |
| Europe | --- | $100.0 \%$ |  |  |
| Total | $40.0 \%$ | $60.0 \%$ |  |  |

(As of the end of June 2020)
(From January to June 2020)

## (3) Other operating countries

| Country | Management company |
| :---: | :---: |
| Brunei | Yakult Singapore |
| New Zealand | Yakult Australia |
| United Arab Emirates |  |
| Oman |  |
| Bahrain |  |
| Qatar |  |
| Kuwait | Yakult Brazil |
| Uruguay |  |


| Country | Management company |
| :---: | :---: |
| Belize | Yakult Mexico |
| Canada | Yakult USA |
| Luxembourg | Yakult Belgium |
| France |  |
| Switzerland |  |
| Spain |  |
| Denmark |  |
| Ireland | Yakult UK |
| Malta | Yakult Italia |

## (4) Plan for the future

Currently undergoing feasibility studies

- Middle East and South East Asian countries where we have not made a market entry: Conducting feasibility studies (including field studies) on the possibility of market entry.
- Other countries where we have not made a market entry: Conducting feasibility studies on the possibility of market entry.


## (5) Others

HACCP Accreditation: Hong Kong, Thailand, Korea, Philippines, Singapore, Australia, Malaysia, Vietnam, India, Guangzhou, Shanghai, Wuxi, Brazil, Mexico, U.S.A..
OISO9001 Accreditation: Hong Kong, Singapore, Australia, India, Guangzhou, Shanghai, Wuxi, Europe, United Kingdom.
OISO14001 Accreditation: Vietnam, Guangzhou, Europe, United Kingdom.
-ISO22000 Accreditation: Taiwan, Hong Kong, Indonesia, Vietnam, Tianjin, Brazil.
*ISO22000:Food Safety Management Systems
-GMP Accreditation: Taiwan, Thailand, Korea, Philippines, Brazil, Mexico.
*GMP:Good Manufacturing Practice
-FSSC22000 Accredidation: Mexico, Europe.
*The FSSC(Food Safety System Certification)22000 is fully recognized by the Global Food Safety Initiative (GFSI) and is based on existing ISO22000 standards and ISO/TS 22002-1(or ISO/TS 22002-4).
HALAL Accreditation: Taiwan, Thailand, Philippines, Singapore, Indonesia, Malaysia.
-SQF Accreditation: Taiwan, U.S.A..
*SQF (Safe Quality Food) : International management systems to ensure safety and quality of foods.
OHSAS18001 Accreditation: Vietnam, India.
*OHSAS18001: An international standard for occupational health and safety management systems.

## Non-Consolidated

1. Major Increases (Decreases) in Non-consolidated Balance Sheet

|  | $\begin{gathered} \text { As of Mar. } 31 \\ 2020 \end{gathered}$ | $\begin{gathered} \text { As of Sep. } 30 \\ 2020 \end{gathered}$ | Increase (Decrease) | Primary reason for change |
| :---: | :---: | :---: | :---: | :---: |
| Total Assets | 326,861 | 328,021 | 1,159 |  |
| Current assets <br> Cash and deposits <br> Accounts receivable - trade <br> Inventories <br> Others | $\begin{array}{r} 5,023 \\ 41,102 \\ 12,898 \\ 12,028 \end{array}$ | $\begin{array}{r} 7,322 \\ 41,924 \\ 12,005 \\ 8,208 \end{array}$ | $\begin{array}{r} 2,299 \\ 822 \\ (893) \\ (3,820) \end{array}$ |  |
| Non-current assets <br> Property, plant and equipment <br> Buildings <br> Machinery and equipment <br> Others | $\begin{array}{r} 32,697 \\ 9,966 \\ 31,319 \end{array}$ | $\begin{array}{r} 31,739 \\ 8,883 \\ 32,000 \end{array}$ | $\begin{gathered} (957) \\ (1,083) \\ 680 \end{gathered}$ |  |
| Intangible assets | 2,142 | 1,984 | (157) |  |
| Investments and other assets <br> Investment securities <br> Shares of subsidiaries and associates <br> Prepaid pension cost <br> Others | $\begin{array}{r} 76,693 \\ 99,596 \\ 3,624 \\ (232) \end{array}$ | $\begin{array}{r} 79,787 \\ 100,789 \\ 4,091 \\ (716) \end{array}$ | $\begin{array}{r} 3,093 \\ 1,192 \\ 466 \\ (483) \end{array}$ |  |
| Total Liabilities | 158,746 | 149,907 | $(8,838)$ |  |
| Current liabilities <br> Accounts payable - trade <br> Electronically recorded obligations - operating <br> Short-term loans payable <br> Accounts payable - other Others | $\begin{array}{r} 15,685 \\ 8,671 \\ 33,950 \\ 5,313 \\ 20,186 \end{array}$ | $\begin{array}{r} 14,461 \\ 8,063 \\ 31,260 \\ 2,067 \\ 20,282 \end{array}$ | $\begin{array}{r} (1,223) \\ (607) \\ (2,690) \\ (3,246) \\ 96 \end{array}$ |  |
| Non-current liabilities <br> Long-term loans payable Others | $\begin{array}{r} 67,500 \\ 7,439 \end{array}$ | $\begin{array}{r} 65,000 \\ 8,771 \end{array}$ | $\begin{gathered} (2,500) \\ 1,331 \end{gathered}$ |  |
| Total Net Assets | 168,115 | 178,113 | 9,998 |  |

## 2. Major Increases (Decreases) in Non-consolidated Statement of Income

| (Millions of yen) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { 2Q of FY } 2019 \\ (2019.4 \sim 9) \end{gathered}$ | $\begin{gathered} 2 \mathrm{Q} \text { of FY } 2020 \\ (2020.4 \sim 9) \end{gathered}$ | Increase (Decrease) |  | Primary reason for change | OriginalForecasts*$(2020.4 \sim 9)$ |
|  |  |  | Amount | \% |  |  |
| Net sales | 86,108 | 85,180 | (927) | (1.1) |  | 88,000 |
| (Breakdown) <br> Dairy products <br> Beverages etc. <br> Cosmetics <br> Pharmaceuticals <br> Others | $\begin{array}{r} 44,096 \\ 14,880 \\ 3,578 \\ 10,404 \\ 13,147 \end{array}$ | $\begin{array}{r} 46,165 \\ 12,775 \\ 3,566 \\ 8,925 \\ 13,748 \end{array}$ | $\begin{array}{r} 2,069 \\ (2,105) \\ (11) \\ (1,479) \\ 600 \end{array}$ | $\begin{array}{r} 4.7 \\ (14.1) \\ (0.3) \\ (14.2) \\ 4.6 \end{array}$ | Increase in new products Impact of the novel coronavirus |  |
| Cost of sales | 53,368 | 51,120 | $(2,247)$ | (4.2) |  |  |
| Gross profit <br> Gross profit margin (\%) | $\begin{array}{r} 32,739 \\ 38.0 \end{array}$ | $\begin{array}{r} \hline 34,060 \\ 40.0 \end{array}$ | $\begin{array}{r} 1,320 \\ 2.0 \end{array}$ | 4.0 |  |  |
| Selling, general and administrative expenses <br> Selling expenses <br> General and administrative expenses | $\begin{aligned} & 30,065 \\ & 11,485 \\ & 18,579 \end{aligned}$ | $\begin{aligned} & 29,055 \\ & 10,641 \\ & 18,413 \end{aligned}$ | $\begin{array}{r} (1,010) \\ (844) \\ (166) \end{array}$ | $\begin{aligned} & (3.4) \\ & (7.3) \\ & (0.9) \end{aligned}$ |  |  |
| Operating profit <br> Operating profit margin (\%) | $\begin{array}{r} \mathbf{2 , 6 7 3} \\ 3.1 \end{array}$ | $\begin{array}{r} \hline \mathbf{5 , 0 0 5} \\ 5.9 \end{array}$ | $\begin{array}{r} \hline \mathbf{2 , 3 3 1} \\ 2.8 \end{array}$ | 87.2 |  |  |
| Non-operating incomes <br> Dividend income <br> Others <br> Non-operating expenses | $\begin{array}{r} \hline 4,258 \\ 3,778 \\ 480 \\ 332 \end{array}$ | $\begin{array}{r} \hline 7,215 \\ 5,870 \\ 1,345 \\ 340 \end{array}$ | $\begin{array}{r} \hline 2,957 \\ 2,091 \\ 865 \\ 7 \end{array}$ | $69.4$ | Increase in dividends from overseas subsidiaries |  |
| Ordinary profit <br> Ratio of ordinary profit to net sales (\%) | $\begin{array}{r} \hline \mathbf{6 , 6 0 0} \\ 7.7 \end{array}$ | 11,880 $13.9$ | $\begin{array}{r} \hline \mathbf{5 , 2 8 0} \\ 6.2 \end{array}$ | 80.0 |  | 9,000 |
| Extraordinary income <br> Extraordinary losses | $\begin{array}{r} \hline 1,858 \\ 955 \end{array}$ | $\begin{aligned} & 1,174 \\ & 1,225 \end{aligned}$ | $\begin{gathered} \hline(683) \\ 270 \end{gathered}$ | $\begin{gathered} \hline(36.8) \\ 28.3 \end{gathered}$ |  |  |
| Profit before income taxes | 7,503 | 11,829 | 4,325 | 57.7 |  |  |
| Income taxes | 748 | 1,535 | 787 | 105.1 |  |  |
| Profit <br> Ratio of profit to net sales (\%) | $\begin{array}{r} 6,754 \\ 7.8 \end{array}$ | $\begin{array}{r} \mathbf{1 0 , 2 9 3} \\ 12.1 \end{array}$ | $\begin{array}{r} \hline 3,538 \\ 4.3 \end{array}$ | 52.4 |  | 8,000 |

* The forecast for 2nd quarter of FY2020, announced on May 14, 2020


## 3. Performance Overview

(1) Breakdown of Statements of Income
(Millions of yen. \%)

|  | Fiscal year ended March 31, 2020 |  |  |  | Fiscal year ending March 31, 2021 |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Result of <br> 2nd quarter | Year on <br> year | Annual <br> results | Year on <br> year | Result of <br> 2nd quarter | Year on <br> year | Annual <br> forecasts * | Year on <br> year |
| Net sales | 86,108 | 92.0 | 171,296 | 95.5 | 85,180 | 98.9 | 170,000 | 99.2 |
| Operating profit | 2,673 | 289.2 | 3,761 | 230.4 | 5,005 | 187.2 | 7,000 | 186.1 |
| Ordinary profit | 6,600 | 148.1 | 23,588 | 136.2 | 11,880 | 180.0 | 27,000 | 114.5 |
| Profit | 6,754 | 123.3 | 21,894 | 152.7 | 10,293 | 152.4 | 24,000 | 109.6 |

* The forecasts changed from the original announced on May 14, 2020
(2) Sales by Product Category
(Millions of yen. \%)

|  | Fiscal year ended March 31, 2020 |  |  |  | Fiscal year ending March 31, 2021 |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Result of <br> 2nd quarter | Year on <br> year | Annual <br> results | Year on <br> year | Result of <br> 2nd quarter | Year on <br> year | Annual <br> forecasts | Year on <br> year |
| Dairy products | 44,096 | 98.1 | 89,601 | 100.5 | 46,165 | 104.7 | 94,000 | 104.9 |
| Beverages etc. | 14,880 | 97.4 | 27,355 | 96.7 | 12,775 | 85.9 | 24,500 | 89.6 |
| Subtotal | 58,977 | 97.9 | 116,957 | 99.6 | 58,940 | 99.9 | 118,500 | 101.3 |
| Cosmetics | 3,578 | 99.7 | 6,724 | 100.3 | 3,566 | 99.7 | 7,000 | 104.1 |
| Pharmaceuticals | 10,404 | 93.7 | 19,670 | 90.7 | 8,925 | 85.8 | 17,500 | 89.0 |
| Others | 13,147 | 70.6 | 27,943 | 83.1 | 13,748 | 104.6 | 27,000 | 96.6 |
| Total | $\mathbf{8 6 , 1 0 8}$ | $\mathbf{9 2 . 0}$ | $\mathbf{1 7 1 , 2 9 6}$ | $\mathbf{9 5 . 5}$ | $\mathbf{8 5 , 1 8 0}$ | $\mathbf{9 8 . 9}$ | $\mathbf{1 7 0 , 0 0 0}$ | $\mathbf{9 9 . 2}$ |

(3) Cost to Net sales Ratio

|  | Fiscal year ended March 31, 2020 |  |  |  | Fiscal year ending March 31, 2021 |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Result of <br> 2nd quarter | Increase <br> (Decrease) | Annual <br> results | Increase <br> (Decrease) | Result of <br> 2nd quarter | Increase <br> (Decrease) | Annual <br> forecasts | Increase <br> (Decrease) |
| Cost to Net sales ratio | 62.0 | $(1.5)$ | 62.8 | $(0.6)$ | 60.0 | $(2.0)$ | 60.6 | $(2.2)$ |

(4) Capital investments, Depreciation
(Millions of yen. \%)

|  | Fiscal year ended March 31, 2020 |  |  |  | Fiscal year ending March 31, 2021 |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | :---: |
|  | Result of <br> 2nd quarter | Year on <br> year | Annual <br> results | Year on <br> year | Result of <br> 2nd quarter | Year on <br> year | Annual <br> forecasts | Year on <br> year |
|  | 1,595 | 89.7 | 6,254 | 139.6 | 1,897 | 119.0 | 7,800 | 124.7 |
| Depreciation | 3,939 | 85.0 | 7,960 | 85.5 | 3,592 | 91.2 | 7,500 | 94.2 |

## Breakdown of investments

|  | Fiscal year ended March 31, 2020 (Results) | Fiscal year ending March 31, 2021 (Annual forecasts) |  |  |
| :---: | :--- | :---: | :--- | :--- |
| Capital <br> investments | For domestic plants | 3.1 billion yen | For domestic plants | 6.1 billion yen |

## 4．Breakdown of Sales

（1）Dairy Products sales（Bottles sold per day）
（Thousands of bottles／day．\％）

|  | Fiscal year ended March 31， 2020 |  |  |  | Fiscal year ending March 31， 2021 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Result of 2nd quarter | Year on year | Annual results | Year on year | Result of 2nd quarter | Year on year | Annual forecasts | Year on year |
| New Yakult products | 3，988 | 97.2 | 4，053 | 100.3 | 4，184 | 104.9 | 4，136 | 102.0 |
| Yakult 400 products ${ }^{(* 1)}$ | 3，413 | 97.6 | 3，352 | 96.7 | 3，308 | 96.9 | 3，218 | 96.0 |
| Other Yakult products ${ }^{(* 2)}$ | 115 | 70.5 | 216 | 137.3 | 388 | 337.4 | 509 | 235.5 |
| Total for Yakult products | 7，516 | 96.8 | 7，622 | 99.5 | 7，880 | 104.8 | 7，863 | 103.2 |
| Joie products | 692 | 96.2 | 662 | 95.8 | 603 | 87.2 | 586 | 88.5 |
| Mil－Mil products | 477 | 114.4 | 475 | 103.4 | 458 | 96.0 | 471 | 99.1 |
| Sofuhl products | 454 | 96.0 | 450 | 97.6 | 442 | 97.2 | 439 | 97.6 |
| Other fermented milk products ${ }^{(* 3)}$ | 93 | 92.8 | 106 | 107.5 | 104 | 111.7 | 105 | 99.4 |
| Total for fermented milk | 1，716 | 100.4 | 1，693 | 99.0 | 1，606 | 93.6 | 1，600 | 94.5 |
| Others ${ }^{(* 4)}$ | 160 | 102.6 | 173 | 101.9 | 136 | 84.9 | 157 | 90.7 |
| Total | 9，392 | 97.5 | 9，488 | 99.4 | 9，622 | 102.4 | 9，620 | 101.4 |

（＊1）Total of Yakult 400，Yakult 400LT and Yakult 400W．
Yakult 400W（Launched in January 2020）．
（＊2）Total of Yakult Five，Mainichi Nomu Yakult，Mainichi Nomu Yakult 365，Synbiotics Yakult W，Yakult 1000 and Yakult W． Yakult Five（Launched in March 2019）．
Mainichi Nomu Yakult（Sales were stopped in September 2019）．Mainichi Nomu Yakult 365 （Launched in September 2019）．
Yakult 1000 （Launched in October 2019）．
Synbiotics Yakult W（Sales were stopped in October 2020）．Yakult W（Launched in October 2020）．
（＊3）Total of Joie 〔Yogurt Cup〕，Aloe Yogurt，Ichinichibun no Tetsu\＆Yousan Yogurt and Synbiotics Yogurt W．
Joie〔Yogurt Cup〕（Sales were stopped in October 2019）．Aloe Yogurt（Launched in October 2019）．
Ichinichibun no Tetsu\＆Yousan Yogurt（Launched in October 2019）．
Synbiotics Yogurt W（Launched in October 2019，Sales were stopped in March 2020）．
（＊4）Total of BF－1，Pretio，Yakult no Hakko Tonyu and Cup de Yakult．
(2) Beverages sales (Total Bottles sold)
(Thousands of bottles. \%)

|  |  | Fiscal year ended March 31, 2020 |  |  |  | Fiscal year ending March 31, 2021 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Result of 2nd quarter | Year on year | Annual results | Year on year | Result of 2nd quarter | Year on year | Annual forecasts | Year on year |
|  | Bansoreicha | 8,075 | 92.3 | 15,335 | 94.1 | 7,420 | 91.9 | 14,452 | 94.2 |
|  | Toughman | 21,214 | 90.2 | 36,865 | 90.4 | 17,097 | 80.6 | 32,113 | 87.1 |
|  | Kurozu Drink | 15,798 | 98.1 | 27,499 | 93.5 | 13,840 | 87.6 | 25,283 | 91.9 |
|  | Soy milk drinks | 18,815 | 94.8 | 35,887 | 95.5 | 16,511 | 87.8 | 32,107 | 89.5 |
|  | Milouge | 14,722 | 108.4 | 24,316 | 104.6 | 10,756 | 73.1 | 20,507 | 84.3 |
| $\begin{aligned} & \text { y } \\ & \text { E } \\ & \text { E } \\ & \text { in } \end{aligned}$ | Juices | 20,939 | 92.8 | 37,688 | 94.3 | 17,196 | 82.1 | 32,456 | 86.1 |
|  | Kininaruyasai | 18,194 | 92.0 | 33,635 | 92.6 | 16,956 | 93.2 | 32,462 | 96.5 |
|  | Coffee Time | 7,356 | 87.7 | 13,353 | 85.1 | 5,743 | 78.1 | 10,842 | 81.2 |
|  | FIRE | 26,677 | 96.8 | 55,413 | 94.5 | 21,351 | 80.0 | 47,305 | 85.4 |

(3) Percentage of Sales by Channel (April 1, 2020 to September 30, 2020)
(\%)

|  | Dairy products (volume-based) |  | Beverages (value-based) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Percentage of <br> sales | Year on year | Percentage of sales |  |  | Year on year |
| Yakult Ladies | 49.8 | 101.2 | 44.2 |  |  | 95.1 |
| Stores, <br> Vending machines, <br> and Others | 50.2 | 104.3 | 55.8 | Vending <br> machines | 81.2 | 74.5 |
|  |  | Stores and <br> Others | 18.8 | 74 |  |  |

Note: Results of Beverages included other company's vending machine operated by Yakult.
Note: Actual sales statistics
(1) Breakdown of sales at Stores, Vending machines, and Others (Dairy products, Beverages) (\%)

|  | For first half ended <br> Sep. 30, 2019 |  | For fiscal year ended <br> Mar. 31, 2020 |  | For first half ended <br> Sep. 30, 2020 |  |
| :---: | ---: | :---: | ---: | ---: | ---: | ---: |
|  | Percentage <br> of sales | Year on <br> year | Percentage <br> of sales | Year on <br> year | Percentage <br> of sales | Year on <br> year |
|  | 45.5 | 98.1 | 47.1 | 101.7 | 52.4 | 109.3 |
|  | 3.5 | 84.0 | 3.5 | 86.8 | 3.3 | 89.1 |
| Offices | 11.8 | 92.7 | 11.0 | 92.9 | 10.5 | 84.0 |
| Medical centers | 9.7 | 98.9 | 9.7 | 99.0 | 9.7 | 93.3 |

(2) The number of delivered vending machine (Units)

|  | As of Mar. 31, 2020 | As of Sep. 30, 2020 |
| :---: | :---: | :---: |
| The number of vending <br> machine | 44,421 | 44,073 |
| $(20,342)$ | $(20,576)$ |  |

[^5](4) Brakedown of pharmaceuticals sales
(Millions of yen. \%)

|  | Fiscal year ended March 31, 2020 |  |  | Fiscal year ending March 31, 2021 |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Result of <br> 2nd quarter | Year on <br> year | Annual <br> results | Year on <br> year | Result of <br> 2nd quarter | Year on <br> year | Annual <br> forecasts | Year on <br> year |
| Campto (Japan) | 373 | 90.3 | 698 | 87.4 | 308 | 82.6 | 600 | 85.9 |
| Campto (Overseas) | 95 | 84.1 | 245 | 102.4 | 120 | 125.1 | 400 | 162.7 |
| Campto total | $\mathbf{4 6 9}$ | $\mathbf{8 9 . 0}$ | $\mathbf{9 4 4}$ | $\mathbf{9 0 . 9}$ | $\mathbf{4 2 8}$ | $\mathbf{9 1 . 3}$ | $\mathbf{1 , 0 0 0}$ | $\mathbf{1 0 5 . 9}$ |
| Elplat | 6,334 | 93.1 | 11,952 | 91.4 | 5,154 | 81.4 | 9,800 | 82.0 |
| Gemcitabine | 1,310 | 101.8 | 2,464 | 96.6 | 1,124 | 85.8 | 2,100 | 85.2 |
| Other pharmaceuticals | 2,290 | 92.2 | 4,309 | 85.8 | 2,217 | 96.8 | 4,600 | 106.7 |
| Total | $\mathbf{1 0 , 4 0 4}$ | $\mathbf{9 3 . 7}$ | $\mathbf{1 9 , 6 7 0}$ | $\mathbf{9 0 . 7}$ | $\mathbf{8 , 9 2 5}$ | $\mathbf{8 5 . 8}$ | $\mathbf{1 7 , 5 0 0}$ | $\mathbf{8 9 . 0}$ |

5. Breakdown of Selling, General and Administrative Expenses
(Millions of yen. \%)

|  | Fiscal year ended March 31, 2020 |  |  |  | Fiscal year ending March 31, 2021 |  |  |  |
| :---: | ---: | :---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Result of <br> 2nd quarter | Year on <br> year | Annual <br> results | Year on <br> year | Result of <br> 2nd quarter | Year on <br> year | Annual <br> forecasts | Year on <br> year |
| Advertising expenses | 5,429 | 90.4 | 9,676 | 93.0 | 4,495 | 82.8 | 10,300 | 106.4 |
| Promotion expenses | 2,224 | 76.0 | 4,931 | 75.8 | 2,510 | 112.9 | 5,357 | 108.6 |
| Sub-total | $\mathbf{7 , 6 5 4}$ | $\mathbf{8 5 . 7}$ | $\mathbf{1 4 , 6 0 7}$ | $\mathbf{8 6 . 4}$ | $\mathbf{7 , 0 0 5}$ | $\mathbf{9 1 . 5}$ | $\mathbf{1 5 , 6 5 7}$ | $\mathbf{1 0 7 . 2}$ |
| Freightage expenses | 2,955 | 95.2 | 5,997 | 99.4 | 3,059 | 103.5 | 6,196 | 103.3 |
| Personnel expenses | 11,092 | 99.5 | 21,504 | 99.6 | 11,171 | 100.7 | 21,796 | 101.4 |
| Depreciation | 1,462 | 74.7 | 2,948 | 76.6 | 1,340 | 91.7 | 2,802 | 95.0 |
| Research study expenses | 811 | 45.9 | 2,016 | 69.0 | 588 | 72.5 | 1,748 | 86.7 |
| Others | 6,088 | 96.8 | 12,908 | 101.3 | 5,889 | 96.7 | 11,801 | 91.4 |
| Total | $\mathbf{3 0 , 0 6 5}$ | $\mathbf{9 0 . 6}$ | $\mathbf{5 9 , 9 8 3}$ | $\mathbf{9 3 . 7}$ | $\mathbf{2 9 , 0 5 5}$ | $\mathbf{9 6 . 6}$ | $\mathbf{6 0 , 0 0 0}$ | $\mathbf{1 0 0 . 0}$ |

## 6. Retirement benefit expenses

(Millions of yen. \%)

|  | Fiscal year ended March 31, 2020 |  |  |  | Fiscal year ending March 31, 2021 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Result of <br> 2nd quarter | Year on <br> year | Annual <br> results | Year on <br> year | Result of <br> 2nd quarter | Year on <br> year | Annual <br> forecasts | Year on <br> year |
|  | 965 | 100.5 | 1,930 | 100.5 | 1,049 | 108.7 | 2,105 | 109.1 |

Note: Total of cost of production, general administrative expenses.
7. Head Office Employees
(People)

|  | As of Mar. 31,2020 | As of Sep. 30, 2020 |
| :---: | :---: | :---: |
| Number of full-time employees | 2,882 | 2,931 |
| Medical Representatives | 162 | 162 |

Note: Both 314 seconded staffs and 152 non-regular employees are included in the number of Mar. 31, 2020.
Both 311 seconded staffs and 166 non-regular employees are included in the number of Sep. 30, 2020.

## 8. Yakult Sales Company

(As of Sep. 30, 2020)

|  |  | Consolidated <br> subsidiaries | Comments |
| :---: | :---: | :---: | :--- |
| Yakult Sales <br> Company | 101 | 16 | The subsidiaries of Yakult Miyagi Chuo Sales Co. Ltd.,Yakult Tokyo Sales <br> Co. Ltd.,Yakult Tokai Co.Ltd.,Yakult Hokuriku Co.Ltd., and Yakult Sanyo <br> Co.Ltd., are not included. |

9. Sales Personnel by Department
(People)

|  |  | As of Mar. 31, 2020 | As of Sep. 30, 2020 |
| :--- | :--- | :---: | :---: |
| (1) | Yakult Ladies | 32,665 | 32,581 |
| (2) | Yakult Beauty Advisors | 4,600 | 4,300 |

10. Average figure of Yakult Lady

|  |  | As of Mar. 31, 2020 |
| :---: | :--- | :---: |
| Bringing merchandise a day | Dairy products | 143.2 bottles |
|  | Beverages etc. | 16.4 bottles |
| Number of customers per <br> Yakult lady | Residence | 101.1 |
|  | Business office | 8.2 |
|  | Others | 2.2 |
| Age and Experience | Age | 44.7 years old |
|  | Experience | 10 years and $\quad 3$ months |
| Activities | Working time | 5.3 hours a day |
|  | Working days | 19.7 days a month |

## Reference

## 1. New Drug Development Pipeline etc.

## (1) New Drug Development Pipeline

| Product | Indication | Licensor | Stage | Remarks |
| :--- | :---: | :---: | :---: | :---: |
| (1) Resminostat <br> Development code : YHI-1001 | Cutaneous T cell <br> lymphoma(CTCL) | 4SC AG | Phase II | Phase II in EU and Japan (CTCL) |
| (2) ThermoDox |  |  |  |  |
| Development code : YHI-801 | Hepatocellular <br> carcinoma(HCC) | Celsion Corp., Inc. | Phase III | New Global Phase III (HCC) by Celsion <br> Corp., Inc. |
| (3) Duvelisib |  |  |  |  |
| Development code : YHI-1702 | - PTCL** | Secura Bio, Inc. | - Phase Ib | - Phase Ib in Japan (CLL/SLL) |

* CLL/SLL: Chronic lymphocytic leukemia/Small lymphocytic lymphoma
** PTCL: Peripheral T-cell lymphoma
(2) National health insurance reimbursement information

|  | $\begin{aligned} & \text { Since April } 2020 \\ & \text { (Yen) } \end{aligned}$ | $\begin{array}{\|c} \hline \text { As of end of March } \\ 2020 \\ \text { (Yen) } \end{array}$ | Revision rate (\%) | Reference |
| :---: | :---: | :---: | :---: | :---: |
| Campto Infusion solution( $40 \mathrm{mg} / \mathrm{Vial}$ ) | 2,819 | 2,953 | (4.5) | [Major regimens combined with Elplat, Campto,and Calcium levofolinate] |
| Campto Infusion solution $(100 \mathrm{mg} / \mathrm{Vial})$ | 6,350 | 6,609 | (3.9) | - FOLFOX regimen (Elplat + Calcium levofolinate + <br> Fluorouracil) <br> - CAPOX regimen (Elplat + Capecitabine) <br> - FOLFOXIRI regimen (Elplat, Campto, Calcium |
| Elplat IV infusion solution 50mg | 21,158 | 22,262 | (5.0) | 2. Post operative treatment (adjuvant) for colon cancer FOLFOX regimen (Elplat + Calcium levofolinate + |
| Elplat IV infusion solution 100mg | 38,695 | 40,922 | (5.4) | Fluorouracil) <br> - CAPOX regimen (Elplat + Capecitabine) |
| Elplat IV infusion solution 200mg | 70,065 | 71,819 | (2.4) | ```- SOX regimen (Elplat + Tegafur/Gimeraci//Oteracil potassium) - CAPOX regimen (Elplat + Capecitabine)``` |
| Calcium levofolinate for IV infusion 25 mg | 664 | 697 | (4.7) | 4. Pancreatic cancer <br> - FOLFIRINOX regimen (Elplat, Campto, Calcium levofolinate, and Fluorouracil) |
| Calcium levofolinate for IV infusion 100 mg | 2,266 | 2,372 | (4.5) |  |

*Since the drug price includes consumption tax, the revision rate of the base price excluding the consumption tax is shown.

## 2. Situation of Yakult Group (Production Facilities)

(As of September 30, 2020 )
<Yakult Honsya Plants >

|  | HACCP | ISO <br> 9001 | ISO <br> 14001 | production item |
| :--- | :---: | :---: | :---: | :--- |
| Fukushima Plant | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | Concentrated New Yakult, Concentrated New Yakult Calorie Half, Mil-Mil, <br> Mil-Mil S, Sofuhl, Cup de Yakult |
| Ibaraki Plant | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | Concentrated New Yakult Calorie Half, Concentrated Yakult 400LT, <br> Concentrated Yakult 1000, Concentrated Yakult Five, Mainichi Nomu Yakult <br> 365, Yakult W |
| Fuji Susono Plant | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | Concentrated Yakult 400LT, Joie, Aloe Yogurt, Ichinichibun no <br> Tetsu\&Yousan Yogurt |
| Hyogo Miki Plant | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | Concentrated New Yakult, Concentrated Yakult 400, Concentrated Yakult <br> 400LT, Concentrated Yakult 400W, Concentrated Yakult 1000, Sofuhl, Mil- <br> Mil, Pretio, BF-1 |
| Saga Plant | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | Concentrated New Yakult, Concentrated New Yakult Calorie Half, <br> Concentrated Yakult 400, Concentrated Yakult 400LT, Mil-Mil S |


| Shonan Cosmetics Plant | - | - | $\bigcirc$ | Cosmetics |
| :--- | :---: | :---: | :---: | :--- |
| Fuji Susono <br> Pharmaceutical Plant | - | - | $\bigcirc$ | Prescription drugs, Active pharmaceutical ingredient for prescription drugs, <br> Active pharmaceutical ingredient for quasi-pharmaceutical drugs |

<Subsidiary Plants >

|  | HACCP | ISO <br> 9001 | 14001 | production item |
| :--- | :---: | :---: | :---: | :--- |
| Yakult Iwate Plant <br> Co.,Ltd. | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | New Yakult, New Yakult Calorie Half, Yakult 400LT, Yakult Five |
| Yakult Chiba Plant <br> Co.,Ltd. | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | New Yakult Calorie Half, Yakult 1000 |
| Yakult Aichi Plant <br> Co.,Ltd. | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | New Yakult, Yakult 400LT |
| Yakult Okayama Wake <br> Plant Co.,Ltd. | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | New Yakult, Yakult 400, Yakult 400LT, Yakult 400W, Yakult 1000 |
| Yakult Fukuoka Plant <br> Co.,Ltd. | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | New Yakult, New Yakult Calorie Half, Yakult 400, Yakult 400LT |

## HACCP :Hazard Analysis and Critical Control Point

International Organization for Standardization (ISO)

ISO 9001-- The International Standard for Quality Management Systems

ISO 14001-- The International Standard for Environmental Management Systems

## 3. Overseas Dairy Products sales amount (Preliminary figure)

[Performance from January to September 2020]
(Thousands of bottles/day. \%)

|  | Consolidation | From January to September, 2020(Preliminary figure) |  | Main Products | Base of production | $\left\lvert\, \begin{gathered} \text { Base of } \\ \text { production } \end{gathered}\right.$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Sales quantity | Year on year |  |  |  |
| Taiwan | Equity method | 683 | 96.7 | Yakult, Yakult 300, Yakult 300Light, Joie | $\bigcirc$ | 1 |
| Hong Kong | Consolidated | 470 | 87.8 | Yakult, Yalult LT, Joie | $\bigcirc$ | 1 |
| $\text { Thailand }{ }^{\left({ }^{(1)}\right)}$ | Equity method | 2,075 | 94.2 | Yakult, Yakult Light | $\bigcirc$ | 2 |
| Korea | Equity method | 2,801 | 88.7 | Yakult, Yakult Premium Light | $\bigcirc$ | 3 |
| Philippines | Equity method | 2,941 | 91.3 | Yakult, Yakult Light | $\bigcirc$ | 1 |
| Singapore | Consolidated | 277 | 121.6 | Yakult, Yakult Light, Yakult Ace Light | $\bigcirc$ | 1 |
| Indonesia | Consolidated | 6,625 | 106.8 | Yakult | $\bigcirc$ | 2 |
| Australia | Consolidated | 269 | 106.7 | Yakult, Yakult Light | $\bigcirc$ | 1 |
| Malaysia | Consolidated | 348 | 97.1 | Yakult Ace, Yakult Ace Light | $\bigcirc$ | 1 |
| Vietnam | Consolidated | 657 | 127.0 | Yakult | $\bigcirc$ | 1 |
| India ${ }^{(* 2)}$ | Consolidated | 194 | 79.2 | Yakult, Yakult Light | $\bigcirc$ | 1 |
| Middle East | Consolidated | 16 | 84.8 | Yakult, Yakult Light, Yakult Gold | Yakult Philippines Yakult Malaysia | --- |
| Myanmar ${ }^{(* 3)}$ | Consolidated | 16 | 765.5 | Yakult | $\bigcirc$ | 1 |
| Guangzhou | Consolidated | 2,968 | 96.9 | Yakult, Yakult Light | $\bigcirc$ | 3 |
| Shanghai | Consolidated | 552 | 92.8 | Yakult, Yakult Light | $\bigcirc$ | 1 |
| Beijing | Consolidated | 421 | 92.0 | Yakult, Yakult Light | Tianjin | --- |
| Other areas of China ${ }^{\left({ }^{*} 4\right.}$ | Consolidated | 3,785 | 93.7 | Yakult, Yakult Light | Shanghai, Tianjin, Wuxi | 2 |
| China |  | 7,726 | 94.7 | --- | --- | --- |
| Asia and Oceania Consolidated subsidiaries | total <br> mpany Total) | $\begin{aligned} & \mathbf{2 5 , 0 9 8} \\ & \mathbf{1 6 , 5 9 9} \end{aligned}$ | $\begin{array}{r} 97.3 \\ 100.5 \end{array}$ | Marketing Population: 1,470,082 thousand people Po | pulation ratio: | 71 \% |
| Brazil | Consolidated | 1,467 | 93.9 | Yakult, Yakult 40, Yakult 40LT, Sofyl | $\bigcirc$ | 1 |
| Mexico | Consolidated | 3,609 | 93.1 | Yakult, Yakult40LT, Soful LT, SofulLT(Drink type) | $\bigcirc$ | 2 |
| USA | Consolidated | 451 | 119.9 | Yakult, Yakult Light | $\bigcirc$ | 1 |
| The Americas total |  | 5,526 | 95.0 | Marketing Population: 528,319 thousand people Population ratio: $1.05 \%$ |  |  |
| Netherlands | Consolidated | 167 | 104.5 | Yakult, Yakult Light, Yakult Plus | Yakult Europe | --- |
| Belgium | Consolidated | 81 | 104.3 | Yakult, Yakult Light, Yakult Plus | Yakult Europe | --- |
| United Kingdom | Consolidated | 223 | 115.0 | Yakult, Yakult Light | Yakult Europe | --- |
| Germany | Consolidated | 72 | 96.7 | Yakult, Yakult Light, Yakult Plus | Yakult Europe | --- |
| Austria | Consolidated | 11 | 116.6 | Yakult, Yakult Light, Yakult Plus | Yakult Europe | --- |
| Italy | Consolidated | 99 | 105.0 | Yakult, Yakult Light, Yakult Plus | Yakult Europe | --- |
| Europe total |  | 651 | 107.1 | Marketing Population: 290,717 thousand people Population ratio: 0.22 \% | Yakult Europe | 1 |
| Total <br> (Consolidated subsidiaries company Total) |  | 31,276 | 97.0 | Marketing Population: 2,289,118 thousand people Population ratio: $1.37 \%$ | Factory Total | 27 |
|  |  |  | 99.3 |  |  |  |

<Accounting period: From January to December>
(*1) Thailand : Accounting date : 31st May.
(*2) India : Accounting date : 31st March.
(*3) Myanmar: Accounting date : 30th September.
(*4) Sales Area of Yakult (China) : Nanjing city, Tianjin city, Suzhou city, Hangzhou city, Qingdao city, Ningbo city, Jinan city, Yantai city, Wuhan city, Wenzhou city, Shenyang city, Dalian city, Fuzhou city, Xiamen city, Hefei city, Changsha city, Xi'an city, Nanchang city, Changchun city, Shijiazhuang city, Chengdu city, Chongqing city, Zhengzhou city, Taiyuan city, Harbin city, Hohhot city, Jinhua city, Huaian city, Kunming city, Nanning city, Jiaxing city, Wuxi city, Guiyang city, Lanzhou city, Nantong city,

Shaoxing city, Hengyang citiy, Wuhu city, Zhaoqing city. (excluding Guangdong, Hainan, Shanghai and Beijing city)

## CAUTIONARY STATEMENT

Statements contained in these materials with respect to Yakult's plans, forecasts and other statements that are not historical facts are forward-looking statements that involve risks and uncertainties that could cause actual results to differ substantially from expectations. The information contained in these materials is not intended as a solicitation for investment. Furthermore, Yakult does not guarantee the accuracy of the contents of these materials. Yakult and the provider of these materials disclaim any responsibility for any loss or damage that should arise from the use of this information.


[^0]:    About a numeric display of this material

    1. Unit of money : Less than one million yen is rounded down.
    2. Quantity results: Less than 1000 is rounded off.
    3.Year on year percentage: The second place is rounded off after the decimal point.
[^1]:    * The details of "Adjustments"are as follows.

[^2]:    * The details of "Adjustments"are as follows.

[^3]:    * The details of "Adjustments"are as follows.

[^4]:    * Exchange Rate : Average Jan. ~ Sep. 2020: used for Forecasts for the Fiscal year ending Mar. 2021

[^5]:    Note: Figures in parentheses are the number of other company's vending machine which Yakult operates.

