## Yalkult

# Supplementary Materials for Financial Statements For the Year Ended March 31, 2015 

May 12, 2015

YAKULT HONSHA CO., LTD.
Public Relations Department Investor Relations Department URL http://www.yakult.co.jp/company/ir/

## Contents

## Consolidated

1. Major Increases (Decreases) in Consolidated Balance Sheets $\cdot$............ 1 Page
2. Major Increases (Decreases) in Consolidated Statements of Income $\cdot \cdots \cdot 2$
3. Performance Overview $\cdot$............................................................... 3-4
4. Segment Information $\cdot$..................................................................... 5-9
5. Overview of overseas companies $\cdot$.............................................. 10-11

## Non-Consolidated

1. Major Increases (Decreases) in Non-consolidated Balance Sheets • . . . . . 12
2. Major Increases (Decreases) in Non-consolidated Statements of Income • ' 13
3. Performance Overview $\cdot$....................................................... 14

4. Breakdown of Selling, General and Administrative Expenses $\cdot$............ 17
5. Breakdown of retirement benefit expenses $\cdot$..................................... 17
6. Head Office Employees $\cdot$........................................................ 17
7. Domestic Sales Companies $\cdot$........................................................ 17
8. Sales Personnel by Department $\cdot$..................................................... 17

## Reference

1. Expansion of Indication and New Drug Development Pipeline . . . . . . . . . . . . . 18
2. Situation of Yakult Group • . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . 19
3. Overseas dairy products sales amount (Preliminary figure) .............. . 20

About a numeric display of this material
1.Unit of money : Less than one million yen is rounded down.
2.Quantity results: Less than 1000 is rounded off.
3. Year on year percentage: The second place is rounded off after the decimal point.

## Consolidated

1. Major Increases (Decreases) in Consolidated Balance Sheet
(Millions of yen)

|  | $\begin{gathered} \text { As of Mar. } 31 \\ 2014 \end{gathered}$ | $\begin{gathered} \text { As of Mar. } 31 \\ 2015 \end{gathered}$ | Increase (Decrease) | Primary reason for change |
| :---: | :---: | :---: | :---: | :---: |
| Total Assets | 519,570 | 579,344 | 59,774 |  |
| Current assets <br> Cash and deposits <br> Notes and accounts receivable <br> Inventories <br> Deferred tax assets <br> Others | $\begin{array}{r} 110,081 \\ 57,002 \\ 29,383 \\ 5,800 \\ 9,008 \end{array}$ | $\begin{array}{r} 120,349 \\ 55,853 \\ 31,630 \\ 5,171 \\ 12,955 \end{array}$ | $\begin{gathered} 10,268 \\ (1,149) \\ 2,246 \\ (628) \\ 3,946 \end{gathered}$ | Increase in overseas subsidiaries |
| Fixed assets <br> Tangible fixed assets <br> Buildings and structures Machineries and vehicles Others | $\begin{aligned} & 71,136 \\ & 38,804 \\ & 74,266 \end{aligned}$ | $\begin{aligned} & 88,247 \\ & 52,364 \\ & 64,983 \end{aligned}$ | $\begin{gathered} 17,110 \\ 13,560 \\ (9,283) \end{gathered}$ | Increase in overseas subsidiaries <br> Increase in overseas subsidiaries |
| Intangible fixed assets | 6,089 | 6,482 | 392 |  |
| Investments and other assets <br> Investment securities <br> Deferred tax assets <br> Others | $\begin{array}{r} 108,704 \\ 2,756 \\ 6,536 \\ \hline \end{array}$ | $\begin{array}{r} 131,558 \\ 2,636 \\ 7,112 \end{array}$ | $\begin{gathered} 22,854 \\ (119) \\ 575 \end{gathered}$ | Increase in parent company |
| Total Liabilities | 211,537 | 217,131 | 5,594 |  |
| Current liabilities <br> Notes and accounts payable <br> Short-term loans <br> Others | $\begin{array}{r} 24,991 \\ 33,489 \\ 50,440 \\ \hline \end{array}$ | $\begin{aligned} & 23,718 \\ & 42,298 \\ & 49,705 \end{aligned}$ | $\begin{gathered} (1,273) \\ 8,808 \\ (735) \\ \hline \end{gathered}$ |  |
| Fixed liabilities <br> Long-term loans <br> Net defined benefit liability Others | $\begin{array}{r} 70,157 \\ 18,651 \\ 13,805 \\ \hline \end{array}$ | 69,220 <br> 7,480 <br> 24,708 | $\begin{array}{r} (937) \\ (11,170) \\ 10,903 \\ \hline \end{array}$ |  |
| Total Net Assets | 308,033 | 362,212 | 54,179 |  |
| Shareholder's Equity <br> Accumulated other comprehensive income <br> Minority Interests | $\begin{array}{r} \hline \hline 273,769 \\ 1,060 \\ 33,203 \\ \hline \end{array}$ | $\begin{array}{r} \hline \hline 299,999 \\ 25,014 \\ 37,199 \\ \hline \end{array}$ | $\begin{array}{r} \hline 26,230 \\ 23,953 \\ 3,995 \\ \hline \end{array}$ |  |

2. Major Increases (Decreases) in Consolidated Statements of Income

|  | $\begin{gathered} \hline \text { Previous period } \\ (2013.4 \sim \\ 2014.3) \\ \hline \end{gathered}$ | $\begin{gathered} \text { Current period } \\ (2014.4 ~ \\ 2015.3) \\ \hline \end{gathered}$ | Increase (Decrease) |  | Primary reason for change | Revised <br> Forecasts※ <br> $(2014.4 \sim 2015.3)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Amount | \% |  |  |
| Net sales | 350,322 | 367,980 | 17,658 | 5.0 | FX impact 6,420 | 370,000 |
| (Sales by segments) <br> Food and beverages (Japan) <br> Food and beverages (Overseas) <br> Pharmaceuticals <br> Others <br> Adjustment | $\begin{array}{r} 200,471 \\ 118,865 \\ 35,324 \\ 18,042 \\ (22,382) \\ \hline \end{array}$ | $\begin{array}{r} 197,250 \\ 142,711 \\ 32,560 \\ 17,789 \\ (22,332) \\ \hline \end{array}$ | $\begin{gathered} (3,220) \\ 23,846 \\ (2,763) \\ (253) \\ 50 \\ \hline \end{gathered}$ |  |  |  |
| Cost of sales | 156,331 | 164,990 | 8,658 | 5.5 |  |  |
| Gross profit <br> Gross profit margin (\%) | $\begin{array}{r} 193,990 \\ 55.4 \end{array}$ | $\begin{array}{r} 202,990 \\ 55.2 \end{array}$ | 8,999 <br> (0.2) | 4.6 |  |  |
| Selling, general and administrative expenses <br> Selling expenses <br> General and <br> administrative expenses | $\begin{array}{r} 161,964 \\ 73,322 \\ 88,642 \end{array}$ | $\begin{array}{r} 168,092 \\ 76,240 \\ 91,851 \end{array}$ | $\begin{aligned} & 6,127 \\ & 2,918 \\ & 3,209 \end{aligned}$ | 3.8 |  |  |
| Operating income <br> Operating income margin (\%) | $\begin{array}{r} 32,026 \\ 9.1 \end{array}$ | 34,898 | $\begin{array}{r} \hline 2,872 \\ 0.4 \end{array}$ | 9.0 | FX impact 1,649 | 34,500 |
| (Operating income by segments) <br> Food and beverages (Japan) <br> Food and beverages (Overseas) <br> Pharmaceuticals <br> Others <br> Adjustment \{include corporate expenses\} | 9,783 27,869 8,550 1,326 $(15,503)$ $\{(12,354)\}$ | $\begin{gathered} 11,622 \\ 33,011 \\ 5,842 \\ 669 \\ (16,249) \\ \{(11,984)\} \\ \hline \end{gathered}$ | $\begin{array}{r} 1,839 \\ 5,142 \\ (2,707) \\ (656) \\ (745) \\ \{370\} \\ \hline \end{array}$ |  |  |  |
| Non-operating income <br> Interest income <br> Dividend income <br> Investment gains on the equity method Others <br> Non-operating expenses <br> Interest expenses <br> Others | $\begin{array}{r} \hline 9,623 \\ 2,272 \\ 1,172 \\ 2,839 \\ 3,339 \\ 2,113 \\ 756 \\ 1,356 \end{array}$ | $\begin{array}{r} \hline 12,401 \\ 2,660 \\ 1,343 \\ 3,305 \\ 5,091 \\ 1,691 \\ 808 \\ 882 \end{array}$ | 2,778 <br> 388 <br> 171 <br> 466 <br> 1,752 <br> (422) <br> 51 <br> (474) | $28.9$ <br> (20.0) |  |  |
| Ordinary income <br> Ratio of ordinary income to net sales (\%) | $\begin{array}{r} \hline 39,535 \\ 11.3 \end{array}$ | $\begin{array}{r} 45,608 \\ 12.4 \end{array}$ | $\begin{array}{r} 6,073 \\ 1.1 \end{array}$ | 15.4 | FX impact 2,133 | 42,000 |
| Extraordinary gain Extraordinary loss | $\begin{aligned} & \hline 1,346 \\ & 1,424 \end{aligned}$ | $\begin{array}{r} 600 \\ 1,091 \end{array}$ | $\begin{aligned} & \hline(746) \\ & (333) \end{aligned}$ | $\begin{aligned} & \hline(55.4) \\ & (23.4) \\ & \hline \end{aligned}$ |  |  |
| Income before income taxes and minority interests | 39,458 | 45,117 | 5,659 | 14.3 |  |  |
| Income taxes <br> Minority interests | $\begin{array}{r} 42,388 \\ 4,526 \\ \hline \end{array}$ | $\begin{array}{r} 14,591 \\ 5,470 \\ \hline \end{array}$ | $\begin{array}{r} 2,203 \\ 944 \\ \hline \end{array}$ |  |  |  |
| Net income <br> Ratio of net income to net sales (\%) | $\begin{array}{r} 22,543 \\ 6.4 \\ \hline \end{array}$ | 25,056 6.8 | $\begin{array}{r} \hline 2,512 \\ 0.4 \end{array}$ | 11.1 | FX impact 1,513 | 24,000 |

※ Revised Financial forecasts announced on November 7, 2014

## 3. Performance Overview

(1) Breakdown of Statements of Income
(Millions of yen)

|  | Fiscal year ended March 31, 2014 |  | Fiscal year ended March 31, 2015 |  |
| :---: | ---: | ---: | ---: | ---: |
|  | Performance | Year on <br> year (\%) | Performance | Year on <br> year (\%) |
| Net sales | 350,322 | 109.8 | 367,980 | 105.0 |
| Operating income | 32,026 | 138.8 | 34,898 | 109.0 |
| Ordinary income | 39,535 | 134.4 | 45,608 | 115.4 |
| Net income | 22,543 | 137.6 | 25,056 | 111.1 |


| Fiscal year ending March 31, 2016 |  |
| ---: | ---: |\(\left|\begin{array}{r}Year on <br>


year (\%)\end{array}\right|\)| 395,000 | 107.3 |
| ---: | ---: |
| 39,000 | 11.8 |
| 47,500 | 109.8 |
| 27,500 |  |

(2) Ratios of Consolidated to Non-consolidated Results

|  | Fiscal year ended March 31, 2014 | Fiscal year ended March 31, 2015 |
| :---: | :---: | :---: |
|  | Performance | Performance |
| Net sales | 1.93 | 2.09 |
| Operating income | 7.91 | 7.23 |
| Ordinary income | 3.07 | 2.96 |
| Net income | 2.29 | 2.23 |


| Fiscal year ending March 31, 2016 |
| :---: |
| Forecast |
| 2.16 |
| 7.80 |
| 3.06 |
| 2.29 |

(3) Breakdown of Gains on Equity Method

|  | Fiscal year ended March 31, 2014 |  | Fiscal year ended March 31, 2015 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Performance | Year on <br> year (\%) | Performance | Year on <br> year (\%) |
|  | 2,839 | 133.3 | 3,305 | 116.4 |


| Fiscal year ending March 31, 2016 |  |
| :---: | :---: |
| Forecast | Year on <br> year (\%) |
| 3,200 | 96.8 |

(4) Major Items in selling, general and administrative expenses

|  | Fiscal year ended March 31, 2014 |  | Fiscal year ended March 31, 2015 |  |
| :---: | ---: | ---: | ---: | ---: |
|  | Performance | Year on <br> year (\%) | Performance | Year on <br> year (\%) |
| Advertising expenses | 12,341 | 113.8 | 12,805 | 103.8 |
| Sales promotion expenses | 8,610 | 111.5 | 8,215 | 95.4 |
| Freight | 11,079 | 111.8 | 11,489 | 103.7 |
| Employee's salaries | 33,035 | 110.3 | 35,207 | 106.6 |
| Depreciation | 5,205 | 99.8 | 5,302 | 101.9 |
| Research and <br> Development cost | 11,127 | 103.8 | 12,097 | 108.7 |


| Fiscal year ending March 31, 2016 |  |
| :---: | :---: |
| Forecast | Year on <br> year (\%) |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |

(5)Capital investments, Depreciation and amortization, Research and development costs

|  | Fiscal year ended March 31, 2014 |  | Fiscal year ended March 31, 2015 |  |
| :---: | ---: | :---: | ---: | ---: |
|  | Performance | Year on <br> year (\%) | Performance | Year on <br> year (\%) |
| Capital investments | 50,163 | 149.4 | 40,370 | 80.5 |
| Depreciation and amortization | 20,077 | 103.3 | 22,793 | 113.5 |
| Research and <br> development costs | 11,165 | 103.8 | 12,134 | 108.7 |

(Millions of yen)

| Fiscal year ending March 31, 2016 |  |
| ---: | ---: |
| Forecast | Year on <br> year (\%) |
| 34,000 | 84.2 |
| 25,700 | 112.8 |
| 12,837 | 105.8 |

## Breakdown of investment

|  | Fiscal year ended March 31, 2015 |  | Fiscal year ending March 31, 2016 |  |
| :---: | :---: | :---: | :---: | :---: |
| Capital investments | Investment in Parent company Investment in Plants(subsidiaries) Investment in Overseas subsidiaries | 10.2billion yen 10.8 billion yen 17.3billion yen | Investment in Parent company Investment in Plants(subsidiaries) Investment in Overseas subsidiaries | 13.4billion yen <br> 1.1billion yen <br> 19.0billion yen |
| Research and development costs | Food and beverages Pharmaceuticals Others | 5.7billion yen 5.6billion yen 0.7 billion yen | Food and beverages Pharmaceuticals Others | 6.5 billion yen 5.5billion yen 0.7 billion yen |

〈Reference〉 Consolidated Statements of Cash Flows Overview
(Millions of yen)

|  | Previous period <br> $(2013.4 \sim 2014.3)$ | Current period <br> $(2014.4 \sim 2015.3)$ | Increase (Decrease) <br> Amount |
| :---: | ---: | ---: | ---: |
| Cash flows <br> from operating activities | 48,579 | 55,407 | 6,827 |
| Cash flows from <br> investing activities | $(49,945)$ | $(50,066)$ | $(121)$ |
| Cash flows from <br> financing activities | 3,505 | $(1,634)$ | $(5,140)$ |
| Foreign currency translation <br> adjustments on cash and cash | 10,710 | 4,277 | $(6,432)$ |
| Net increase (decrease) in cash <br> and cash equivalents | 12,850 | 7,983 | $(4,867)$ |
| Beginning balance of cash <br> and cash equivalents | 82,773 | 95,623 | 12,850 |
| Increase (decrease) in cash and <br> cash equivalents resulting from <br> change of scope of consolidation |  | $-103,402$ | $(204)$ |
| Ending balance of cash <br> and cash equivalents | 95,623 |  | $(204)$ |

## 4. Segment Information

(1) Annual Results
(1)Results of the fiscal year ended March 31, 2014
(Millions of yen)

|  | Food and beverages |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Japan | Overseas Total | The Americas | Asia and Oceania | Europe |
| Net sales | 200,471 | 118,865 | 49,247 | 60,986 | 8,632 |
| Percentage of net sales (\%) | 57.2 | 33.9 | 14.0 | 17.4 | 2.5 |
| Year on year (\%) | 104.5 | 135.8 | 126.9 | 147.8 | 115.5 |
| Operating expenses | 190,688 | 90,996 | 37,792 | 44,232 | 8,971 |
| Year on year (\%) | 104.6 | 131.9 | 125.3 | 139.7 | 124.7 |
| Operating income (loss) | 9,783 | 27,869 | 11,454 | 16,753 | (339) |
| Year on year (\%) | 102.5 | 150.3 | 132.2 | 174.6 | --- |
| Operating income margin (\%) | 4.9 | 23.4 | 23.3 | 27.5 | (3.9) |


|  | Pharmaceuticals | Others | Total | Adjustment | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 35,324 | 18,042 | 372,704 | $(22,382)$ | 350,322 |
| Percentage of net sales (\%) | 10.1 | 5.2 | 106.4 | (6.4) | 100.0 |
| Year on year (\%) | 95.3 | 103.5 | 111.6 | 152.1 | 109.8 |
| Operating expenses | 26,773 | 16,716 | 325,175 | $(6,879)$ | 318,296 |
| Year on year (\%) | 95.3 | 99.9 | 109.8 | --- | 107.5 |
| Operating income (loss) | 8,550 | 1,326 | 47,529 | ※ $(15,503)$ | 32,026 |
| Year on year (\%) | 95.2 | 187.6 | 125.8 | 105.4 | 138.8 |
| Operating income margin (\%) | 24.2 | 7.4 | --- | -- | 9.1 |

[^0](2) Results of the fiscal year ended March 31, 2015
(Millions of yen)

|  | Food and beverages |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Japan | Overseas Total | The Americas | Asia and Oceania | Europe |
| Net sales | 197,250 | 142,711 | 54,643 | 79,176 | 8,891 |
| Percentage of net sales (\%) | 53.6 | 38.8 | 14.9 | 21.5 | 2.4 |
| Year on year (\%) | 98.4 | 120.1 | 111.0 | 129.8 | 103.0 |
| Operating expenses | 185,628 | 109,699 | 41,845 | 58,780 | 9,074 |
| Year on year (\%) | 97.3 | 120.6 | 110.7 | 132.9 | 101.1 |
| Operating income (loss) | 11,622 | 33,011 | 12,798 | 20,396 | (182) |
| Year on year (\%) | 118.8 | 118.5 | 111.7 | 121.7 | --- |
| Operating income margin (\%) | 5.9 | 23.1 | 23.4 | 25.8 | (2.1) |


| Pharmaceuticals | Others | Total | Adjustment | Consolidated |  |
| :---: | ---: | ---: | ---: | ---: | ---: |
| Net sales | 32,560 | 17,789 | 390,312 | $(22,332)$ | 367,980 |
| Percentage of net sales <br> (\%) | 8.9 | 4.8 | 106.1 | $(6.1)$ | 100.0 |
| Year on year (\%) | 92.2 | 98.6 | 104.7 | 99.8 | 105.0 |
| Operating expenses | 26,717 | 17,119 | 339,165 | $(6,083)$ | 333,082 |
| Year on year (\%) | 99.8 | 102.4 | 104.3 | 88.4 | 104.6 |
| Operating income (loss) | 5,842 | 669 | 51,147 | ※ | $(16,249)$ |

[^1]
## 〈Reference〉

In case of applying previous year's rate (Average rate for Jan.-Dec. 2013)
Results of the fiscal year ended March 31, 2015
(Millions of yen)

|  | Food and beverages |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: |
|  | Japan |  | Overseas Total | The Americas | Asia and Oceania |
| Net sales | 197,250 | 136,290 | 53,117 | 75,057 | 8,116 |
| Percentage of net sales <br> (\%) | 54.6 | 37.7 | 14.7 | 20.8 | 2.2 |
| Year on year (\%) | 98.4 | 114.7 | 107.9 | 123.1 | 94.0 |
| Operating expenses | 185,628 | 104,928 | 40,733 | 55,822 | 8,371 |
| Year on year (\%) | 97.3 | 115.3 | 107.8 | 126.2 | 93.3 |
| Operating income (loss) | 11,622 | 31,362 | 12,383 | 19,234 | $(255)$ |
| Year on year (\%) | 118.8 | 112.5 | 108.1 | 114.8 | --- |
| Operating income <br> margin (\%) | 5.9 | 23.0 | 23.3 | 25.6 | $\Delta 3.1$ |


| Pharmaceuticals | Others | Total | Adjustment | Consolidated |  |
| :---: | ---: | ---: | ---: | ---: | ---: |
| Net sales | 32,560 | 17,789 | 383,891 | $(22,332)$ | 361,559 |
| Percentage of net sales <br> (\%) | 9.0 | 4.9 | 106.2 | $(6.2)$ | 100.0 |
| Year on year (\%) | 92.2 | 98.6 | 103.0 | 99.8 | 103.2 |
| Operating expenses | 26,717 | 17,119 | 334,393 | $(6,083)$ | 328,310 |
| Year on year (\%) | 99.8 | 102.4 | 102.8 | 88.4 | 103.1 |
| Operating income (loss) | 5,842 | 669 | 49,497 | ※ | $(16,249)$ |

[^2]
## (2) Annual Forecast

Forecasts for the Fiscal year ending March 31, 2016
(Millions of yen)

|  | Food and beverages |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Japan | Overseas Total | The Americas | Asia and Oceania | Europe |
| Net sales | 199,000 | 160,000 | 57,500 | 93,900 | 8,600 |
| Percentage of net sales <br> (\%) | 50.4 | 40.5 | 14.6 | 23.8 | 2.1 |
| Year on year (\%) | 100.9 | 112.1 | 105.2 | 118.6 | 96.7 |
| Operating expenses | 188,100 | 123,500 | 44,500 | 70,500 | 8,500 |
| Year on year (\%) | 101.3 | 112.6 | 106.3 | 119.9 | 93.7 |
| Operating income (loss) | 10,900 | 36,500 | 13,000 | 23,400 | 100 |
| Year on year (\%) | 93.8 | 110.6 | 101.6 | 114.7 | --- |
| Operating income margin (\%) | 5.5 | 22.8 | 22.6 | 24.9 | 1.2 |


|  | Pharmaceuticals | Others | Total | Adjustment | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 39,000 | 18,500 | 416,500 | $(21,500)$ | 395,000 |
| Percentage of net sales (\%) | 9.8 | 4.7 | 105.4 | (5.4) | 100.0 |
| Year on year (\%) | 119.8 | 104.0 | 106.7 | 96.3 | 107.3 |
| Operating expenses | 30,800 | 18,500 | 360,900 | $(4,900)$ | 356,000 |
| Year on year (\%) | 115.3 | 108.1 | 106.4 | 80.6 | 106.9 |
| Operating income (loss) | 8,200 | 0 | 55,600 | ※ $(16,600)$ | 39,000 |
| Year on year (\%) | 140.3 | --- | 108.7 | 102.2 | 111.8 |
| Operating income margin (\%) | 21.0 | --- | --- | --- | 9.9 |

[^3]
## 〈Reference〉

In case of applying current year's rate (Average rate for Jan.-Dec. 2014)

Forecasts for the Fiscal year ending March 31, 2016
(Millions of yen)

|  | Food and beverages |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Japan | Overseas Total | The Americas | Asia and Oceania | Europe |
| Net sales | 199,000 | 154,900 | 59,200 | 86,900 | 8,800 |
| Percentage of net sales (\%) | 51.1 | 39.7 | 15.2 | 22.3 | 2.2 |
| Year on year (\%) | 100.9 | 108.5 | 108.3 | 109.8 | 99.0 |
| Operating expenses | 188,100 | 119,900 | 45,800 | 65,300 | 8,800 |
| Year on year (\%) | 101.3 | 109.3 | 109.5 | 111.1 | 97.0 |
| Operating income (loss) | 10,900 | 35,000 | 13,400 | 21,600 | 0 |
| Year on year (\%) | 93.8 | 106.0 | 104.7 | 105.9 | --- |
| $\begin{gathered} \text { Operating income } \\ \text { margin (\%) } \\ \hline \end{gathered}$ | 5.5 | 22.6 | 22.6 | 24.9 | --- |


|  | Pharmaceuticals | Others | Total | Adjustment | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 39,000 | 18,500 | 411,400 | $(21,500)$ | 389,900 |
| Percentage of net sales (\%) | 10.0 | 4.7 | 105.5 | (5.5) | 100.0 |
| Year on year (\%) | 119.8 | 104.0 | 105.4 | 96.3 | 106.0 |
| Operating expenses | 30,800 | 18,500 | 357,300 | $(4,900)$ | 352,400 |
| Year on year (\%) | 115.3 | 108.1 | 105.3 | 80.6 | 105.8 |
| Operating income (loss) | 8,200 | 0 | 54,100 | ※ (16,600) | 37,500 |
| Year on year (\%) | 140.3 | --- | 105.8 | 102.2 | 107.5 |
| Operating income margin (\%) | 21.0 | --- | --- | --- | 9.6 |

[^4]
## 5. Overview of overseas companies

(1) Dairy Products sales (Bottles sold per day )
[Performance from January to December, 2014]
(Dec 31 2014)

|  | Consolidation Classification | Results of the Fiscal year ended Dec. 2014 |  | Started <br> Business | Share Holding (\%) | Currency Unit | Exchange rate $\begin{aligned} & \text { \% }\end{aligned}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Sales quantity (Thousands of bottles/day) | Year on year (\%) |  |  |  | Average Jan. $\sim$ Dec. 2013 | Average Jan. $\sim$ Dec. 2014 | Average Jan. $\sim$ Mar. 2015 |
| Taiwan | Equity method | 836 | 93.7 | Mar 1964 | 25.00 | NT\$ | 3.30 | 3.51 | 3.80 |
| Hong Kong | Consolidated | 637 | 109.6 | Jun 1969 | 80.00 | HK\$ | 12.63 | 13.73 | 15.38 |
| Thailand | Equity method | 2,050 | 100.7 | Jun 1971 | 25.29 | B | 2.85 | 3.14 | 3.19 |
| Korea | Equity method | 3,816 | 88.9 | Aug 1971 | 38.30 | W | 0.0896 | 0.1012 | 0.1083 |
| Philippines | Equity method | 1,877 | 117.7 | Oct 1978 | 40.00 | P | 2.30 | 2.40 | 2.70 |
| Singapore | Consolidated | 237 | 105.7 | Jul 1979 | 100.00 | S\$ | 78.18 | 83.85 | 87.58 |
| Indonesia | Consolidated | 3,824 | 120.4 | Jan 1991 | 100.00 | Rp | 0.0094 | 0.0090 | 0.0093 |
| Australia | Consolidated | 219 | 109.5 | Feb 1994 | 100.00 | A\$ | 93.78 | 95.51 | 92.48 |
| Malaysia | Consolidated | 272 | 114.0 | Feb 2004 | 100.00 | MYR | 30.94 | 32.45 | 32.73 |
| Vietnam | Consolidated | 179 | 119.1 | Sep 2007 | 80.00 | VND | 0.0047 | 0.0050 | 0.0056 |
| India | Consolidated | 128 | 125.9 | Jan 2008 | 50.00 | INR | 1.67 | 1.75 | 1.94 |
| Guangzhou | Consolidated | 2,099 | 133.5 | Jun 2002 | 95.00 | RMB | 15.87 | 17.27 | 19.09 |
| Shanghai | Consolidated | 529 | 106.4 | May 2005 | 100.00 | RMB | 15.87 | 17.27 | 19.09 |
| Beijing | Consolidated | 291 | 110.5 | Jun 2006 | 100.00 | RMB | 15.87 | 17.27 | 19.09 |
| China | Consolidated | 1,917 | 130.5 | Apr2007 | 100.00 | RMB | 15.87 | 17.27 | 19.09 |
| China total |  | 4,836 | 127.2 |  |  |  |  |  |  |
| Asia and Oceania total (Consolidated subsidiary company Total) |  | $\begin{gathered} 18,909 \\ 10,331 \end{gathered}$ | $\begin{aligned} & 109.4 \\ & 121.9 \end{aligned}$ | Marketing Population in 2014: 1,070,636 thousand people, Population ratio $1.77 \%$ |  |  |  |  |  |
| Brazil | Consolidated | 2,073 | 105.8 | Oct 1968 | 51.42 | R | 45.20 | 45.13 | 41.12 |
| Mexico | Consolidated | 3,392 | 101.0 | Oct 1981 | 61.21 | NP | 7.63 | 7.97 | 7.95 |
| USA | Consolidated | 198 | 108.7 | Oct 1999 | 100.00 | US\$ | 97.99 | 106.45 | 119.26 |
| The Americas total |  | 5,662 | 102.9 | Marketing Population in 2014: 264,745 thousand people, Population ratio 2.14\% |  |  |  |  |  |
| Netherlands | Consolidated | 173 | 92.1 | Apr 1994 | 100.00 | EUR | 130.53 | 140.31 | 132.66 |
| Belgium | Consolidated | 66 | 102.4 | Apr 1995 | 100.00 | EUR | 130.53 | 140.31 | 132.66 |
| United Kingdom | Consolidated | 185 | 95.2 | Apr 1996 | 100.00 | £ | 153.56 | 174.81 | 180.15 |
| Germany | Consolidated | 78 | 94.6 | Apr 1996 | 100.00 | EUR | 130.53 | 140.31 | 132.66 |
| Austria | Consolidated | 13 | 89.7 | Dec 2005 | 100.00 | EUR | 130.53 | 140.31 | 132.66 |
| Italy | Consolidated | 81 | 99.2 | Feb 2007 | 100.00 | EUR | 130.53 | 140.31 | 132.66 |
| Europe total |  | 597 | 95.3 | Marketing Population in 2014: 264,777 thousand people, Population ratio 0.23\% |  |  |  |  |  |
| Total (Consolidated subsidiary company Total) |  | $\begin{aligned} & 25,168 \\ & 16,590 \end{aligned}$ | $\begin{aligned} & 107.5 \\ & 113.6 \end{aligned}$ | Marketing Population in 2014: 1,600,158 thousand people, Population ratio$1.57 \%$ |  |  |  |  |  |

$※ 1$ Exchange Rate : Average Jan. ~ Mar. 2015 : used for Forecasts for the Fiscal year ending Mar. 2016 Average Jan. ~ Dec. 2014 : used for the results of the Fiscal year ended Mar. 2015 Average Jan. $\sim$ Dec. 2013 : used for the results of the Fiscal year ended Mar. 2014
(2)Yakult Ladies by Area and Percentage of Sales by Channel (Excluding Japan)
(Unit: people)
(Unit: \%)

|  | Number of <br> Yakult Ladies |
| :---: | ---: |
| Asia and Oceania | $\mathbf{2 9 , 5 5 4}$ |
| The Americas | $\mathbf{1 3 , 8 7 4}$ |
| Europe | --- |
| Total | $\mathbf{4 3 , 4 2 8}$ |


|  | Percentage of Sales by Channel (Volume) |  |  |
| :---: | ---: | ---: | :---: |
|  | Yakult Ladies |  |  |
| Asia and Oceania | 50.3 | Stores |  |
| The Americas | 45.9 | 54.7 |  |
| Europe | -- | 100.0 |  |
| Total | 48.1 | 51.9 |  |

(From January to December 2014)
(3)Other operating countries

| Country | Management company |
| :---: | :---: |
| Brunei | Yakult Singapore |
| New Zealand | Yakult Australia |
| Uruguay | Yakult Brazil |
| Belize | Yakult Mexico |
| Canada | Yakult USA |
| Luxembourg | Yakult Belgium |
| France |  |
| Switzerland | Yakult Europe |
| Spain |  |
| Ireland | Yakult UK |
| Marta | Yakult Italia |

(4)Plan for the future

Currently undergoing feasibility studies

- Indochina, Middle East
(conducting local feasibility studies based on the assumption of market entry)
-Europe, especially EU countries, and parts of Eastern Europe
(conducting local feasibility studies based on the assumption of market entry)
- Various countries in Latin America
(conducting local feasibility studies based on the assumption of market entry)
(5)Others
$\begin{array}{ll}\text { OHACCP Accreditation: } & \begin{array}{l}\text { Hong Kong, Thailand, Korea, Singapore, Australia, Malaysia, Vietnam, India, } \\ \text { Guangzhou, Shanghai, Brazil, Mexico, Europe }\end{array} \\ \text { OISO9001 Accreditation: } & \begin{array}{l}\text { Hong Kong, Singapore, Australia, India, Guangzhou, Shanghai, } \\ \text { Europe, United Kingdom }\end{array} \\ \text { ISO14001 Accreditation: } & \text { Vietnam, Guangzhou, Europe, United Kingdom } \\ \text { ISO22000 Accreditation: } & \begin{array}{l}\text { Hong Kong, Indonesia, Vietnam } \\ \text { (ISO22000: Food Safety Management Systems) }\end{array} \\ \begin{array}{ll}\text { GMP Accreditation: } & \text { Taiwan, Thailand, Guangzhou, Brazil, Mexico }\end{array} \\ & \text { (GMP: Good Manufacturing Practice) }\end{array}$
* HACCP, ISO9001, ISO14001 • • Refer to page19


## Non-Consolidated

1. Major Increases (Decreases) in Nonconsolidated Balance Sheet
(Millions of yen)

|  | As of Mar. 31 <br> 2014 | As of Mar. 31 <br> 2015 | Increase <br> (Decrease) | Primary reason for change |
| :--- | :---: | :---: | :---: | :--- |
| Total Assets | 314,469 | 325,735 | 11,266 |  |
| Current assets |  |  |  |  |
| Cash and deposits | 11,496 | 8,563 | $(2,933)$ |  |
| Accounts receivable | 47,681 | 42,526 | $(5,154)$ |  |
| Inventories | 17,617 | 17,317 | $(300)$ |  |
| Others | 9,453 | 9,652 | 199 |  |
| Fixed assets |  |  |  |  |
| Tangible fixed assets | 39,568 | 37,820 | $(1,748)$ |  |
| Buildings | 16,306 | 15,218 | $(1,088)$ |  |
| Machinery and equipment | 28,777 | 30,580 | 1,803 |  |
| Others | 4,804 | 4,126 | $(678)$ |  |
| Intangible fixed assets |  |  |  |  |
| Investments and other | 60,901 | 78,401 | 17,499 | Rise of a stock price |
| assets | 80,880 | 85,855 | 4,974 |  |
| Investment securities | $(3,019)$ | $(4,326)$ | $(1,307)$ |  |
| Investment to affiliates | 169,091 | 158,187 | $(10,903)$ |  |
| Others |  |  |  |  |
| Total Liabilities | 17,985 | 17,141 | $(844)$ |  |
| Current liabilities | 32,351 | 37,350 | 4,999 |  |
| Accounts payable | 9,817 | 4,848 | $(4,968)$ |  |
| Short-term loans | 25,610 | 23,126 | $(2,483)$ |  |
| Other account payable |  |  |  |  |
| Others | 11,457 | 1,631 | $(9,825)$ | Accounting standards revision |
| Fixed liabilities | 11,584 | 7,219 |  |  |
| Long-term loans |  |  |  |  |
| Liability for retirement benefits | 62,503 | $(5000)$ |  |  |
| Others | 167,547 | 22,170 |  |  |
|  |  |  |  |  |
| Total Net Assets | 145377 |  |  |  |
|  |  |  |  |  |

## 2. Major Increases (Decreases) in Nonconsolidated Statements of Income

(Millions of yen)

|  | $\left\|\begin{array}{c} \text { Previous period } \\ (2013.4 ~ 2014.3) \end{array}\right\|$ | Current period$(2014.4 ~ 2015.3)$ | Increase (Decrease) |  | Primary reason for change | $\begin{array}{\|r\|} \hline \text { Revised Forecasts ※ } \\ (2014.4 \sim 2015.3) \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Amount | \% |  |  |
| Net sales | 181,826 | 176,391 | $(5,434)$ | $\begin{array}{r} \hline \% \\ (3.0) \end{array}$ |  | 181,000 |
| (Breakdown) <br> Dairy products <br> Juices and other beverages etc. <br> Cosmetics <br> Pharmaceuticals <br> Others | $\begin{array}{r} 79,891 \\ 34,790 \\ 6,557 \\ 35,324 \\ 25,261 \end{array}$ | $\begin{array}{r} 79,990 \\ 31,462 \\ 6,378 \\ 32,560 \\ 25,998 \end{array}$ | $\begin{array}{r} 99 \\ (3,327) \\ (179) \\ (2,763) \\ 737 \end{array}$ | $\begin{gathered} 0.1 \\ (9.6) \\ (2.7) \\ (7.8) \\ 2.9 \end{gathered}$ | Decrease of Soft drinks <br> Decrease of Elplat |  |
| Cost of sales | 113,709 | 109,657 | $(4,051)$ | (3.6) |  |  |
| Gross profit <br> Gross profit margin (\%) | 68,116 <br> 37.46 | 66,733 <br> 37.83 | $\begin{array}{r} (1,382) \\ 0.37 \\ \hline \end{array}$ | (2.0) |  |  |
| Selling, general and administrative expenses <br> Advertising expenses <br> Sales promotion expenses <br> Transportation expenses <br> Personnel expenses <br> Depreciation and amortization <br> Investigation research expense <br> Others | $\begin{array}{r} 64,070 \\ 6,618 \\ 5,765 \\ 6,060 \\ 21,921 \\ 3,662 \\ 4,516 \\ 15,524 \end{array}$ | $\begin{array}{r} 61,907 \\ 6,663 \\ 5,222 \\ 5,838 \\ 22,027 \\ 5,252 \\ 3,534 \\ 13,369 \end{array}$ | $(2,162)$ 44 $(542)$ $(222)$ 105 1,590 $(982)$ $(2,155)$ | $\begin{gathered} (3.4) \\ 0.7 \\ (9.4) \\ (3.7) \\ 0.5 \\ 43.4 \\ (21.7) \\ (13.9) \end{gathered}$ |  |  |
| Operating income <br> Operating income margin (\%) | $\begin{array}{r} \hline 4,046 \\ 2.23 \end{array}$ | $\begin{array}{r} \text { 4,826 } \\ 2.74 \end{array}$ | $\begin{aligned} & \hline 779 \\ & 0.51 \end{aligned}$ | 19.3 |  | 4,500 |
| Non-operating incomes <br> Dividend income <br> Others <br> Non-operating expenses | $\begin{array}{r} \hline 10,278 \\ 8,351 \\ 1,926 \\ 1,434 \end{array}$ | $\begin{array}{r} \hline 11,391 \\ 9,329 \\ 2,061 \\ 810 \end{array}$ | $\begin{array}{r} 1,112 \\ 978 \\ 134 \\ (624) \\ \hline \end{array}$ | $\begin{array}{r} 10.8 \\ 11.7 \\ 7.0 \\ (43.5) \\ \hline \end{array}$ |  |  |
| Ordinary income <br> Ratio of ordinary income to net sales (\%) | $\begin{array}{r} \hline 12,889 \\ 7.09 \end{array}$ | $\begin{array}{r} 15,407 \\ 8.73 \end{array}$ | $\begin{array}{r} \hline 2,517 \\ 1.64 \end{array}$ | 19.5 |  | 13,000 |
| Extraordinary gains <br> Gain on sale of fixed assets <br> Others <br> Extraordinary losses <br> Loss on valuation of investments securities <br> Provision for investment loss Others | $\begin{array}{r} \hline 1,131 \\ 1,127 \\ 3 \\ 1,474 \\ - \\ 749 \\ 725 \end{array}$ | 4 4 - 1,566 - 1,062 504 | $\begin{array}{r} \hline(1,126) \\ (1,123) \\ (3) \\ 92 \\ 0 \\ 313 \\ (220) \\ \hline \end{array}$ | $(99.6)$ $(99.6)$ $(100.0)$ 6.3 \#DIV/0! 41.8 $(30.5)$ |  |  |
| Income before income taxes | 12,546 | 13,844 | 1,298 | 10.3 |  |  |
| Corporate income, inhabitant and business taxes | 2,687 | 2,585 | (102) | (3.8) |  |  |
| Net income <br> Ratio of net income to net sales (\%) | $\begin{array}{r} \mathbf{9 , 8 5 9} \\ 5.42 \end{array}$ | $\begin{array}{r} \hline \mathbf{1 1 , 2 5 9} \\ 6.38 \end{array}$ | $\begin{array}{r} \mathbf{1 , 4 0 0} \\ 0.96 \end{array}$ | 14.2 |  | 10,000 |

※ Financial forecasts announced on November 7, 2014

## 3. Performance Overview

(1) Breakdown of Statements of Income

|  | Fiscal year ended March 31, 2014 |  | Fiscal year ended March 31, 2015 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Performance | Year on year (\%) | Performance | Year on <br> year (\%) |
| Net sales | 181,826 | 104.0 | 176,391 | 97.0 |
| Operating income | 4,046 | 100.5 | 4,826 | 119.3 |
| Ordinary income | 12,889 | 87.4 | 15,407 | 119.5 |
| Net income | 9,859 | 92.7 | 11,259 | 114.2 |

( Millions of yen)

| Fiscal year ending March 31, 2016 |  |
| ---: | ---: |
| Forecast | Year on <br> year (\%) |
| 182,500 | 103.5 |
| 5,000 | 103.6 |
| 15,500 | 100.6 |
| 12,000 | 106.6 |

( Millions of yen)

| ( Millions of yen) |  |
| ---: | ---: |
| Fiscal year ending March 31, 2016 |  |
| Forecast | Year on <br> year (\%) |
| 83,000 | 103.8 |
| 31,000 | 98.5 |
| 114,000 | 102.3 |
| 6,500 | 101.9 |
| 39,000 | 119.8 |
| 23,000 | 88.5 |
| $\mathbf{1 8 2 , 5 0 0}$ | $\mathbf{1 0 3 . 5}$ |

(3) Cost to Net sales Ratio

|  | Fiscal year ended March 31, 2014 |  | Fiscal year ended March 31, 2015 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Performance | Increase <br> ( Decrease) | Performance | Increase <br> ( Decrease) |
| Cost to Net sales ratio | 62.54 | 0.69 | 62.17 | $(0.37)$ |

(4) Capital investments, Depreciation and amortization

|  | Fiscal year ended March 31, 2014 |  | Fiscal year ended March 31, 2015 |  |
| :---: | ---: | ---: | ---: | ---: |
|  | Performance | Year on <br> year (\%) | Performance | Year on <br> year (\%) |
| Capital investments | 20,928 | 112.7 | 10,201 | 48.7 |
| Depreciation and <br> amortization | 11,726 | 102.7 | 12,604 | 107.5 |


| (\%) |
| :---: | :---: |
| Fiscal year ending March 31, 2016  <br> Forecast Increase <br> ( Decrease) <br> 61.28 $(0.89)$ |

2) Sales by Product Category

|  | Fiscal year ended March 31, 2014 |  | Fiscal year ended March 31, 2015 |  |
| :---: | ---: | ---: | ---: | ---: |
|  | Performance | Year on <br> year (\%) | Performance | Year on <br> year (\%) |
| Dairy products | 79,891 | 101.0 | 79,990 | 100.1 |
| Juices and other beverages etc. | 34,790 | 97.5 | 31,462 | 90.4 |
| Subtotal | 114,682 | 99.9 | 111,453 | 97.2 |
| Cosmetics | 6,557 | 102.6 | 6,378 | 97.3 |
| Pharmaceuticals | 35,324 | 95.3 | 32,560 | 92.2 |
| Others | 25,261 | 151.6 | 25,998 | 102.9 |
| Total | $\mathbf{1 8 1 , 8 2 6}$ | $\mathbf{1 0 4 . 0}$ | $\mathbf{1 7 6 , 3 9 1}$ | $\mathbf{9 7 . 0}$ |

## Breakdown of Capital investments

|  | Fiscal year ended March 31, 2015 | Fiscal year ending March 31, 2016 |
| :--- | :--- | :--- |
| Capital investments | Investment in domestic plants : 3.8billion yen <br> Central institute : 3.8billion yen | Investment in domestic plants : 5.7billion yen <br> Central institute : 3.7billion yen |

## 4. Breakdown of Sales

(1) Dairy Products sales (Bottles sold per day)
(Thousands of bottles/day)

|  |  | Fiscal year ended March 31, 2014 |  | Fiscal year ended March 31, 2015 |  | Fiscal year ending March 31, 2016 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Performance | Year on year (\%) | Performance | Year on year (\%) | Forecast | Year on year (\%) |
|  | New Yakult (Including New Yakult Calorie Half) | 3,319 | 101.0 | 3,185 | 96.0 | 3,263 | 102.5 |
|  | Yakult 400 products | 3,315 | 103.8 | 3,349 | 101.0 | 3,480 | 103.9 |
|  | Other Yakult products ※2 | 161 | 109.9 | 187 | 116.6 | 177 | 94.5 |
|  | Total for Yakult products | 6,795 | 102.5 | 6,721 | 98.9 | 6,920 | 103.0 |
|  | Joie (Including Joie (Yoghurt Cup) ) | 983 | 100.6 | 936 | 95.2 | 954 | 102.0 |
|  | Mil-Mil products | 422 | 87.8 | 399 | 94.4 | 399 | 100.0 |
|  | Sofuhl products | 521 | 101.0 | 514 | 98.7 | 491 | 95.4 |
|  | Total for fermented milk | 1,926 | 97.6 | 1,849 | 96.0 | 1,844 | 99.7 |
|  | Others $\quad$ 3 | 239 | 87.1 | 243 | 101.9 | 256 | 105.3 |
|  | Total | 8,960 | 100.9 | 8,813 | 98.4 | 9,020 | 102.4 |

※1 New Yakult, New Yakult Calories Half
(Launched in November 2013)
※2 Total of Yakult Ace, Yakult SHEs, Yakult Fruity and Yakult Gold
Yakult SHEs (Sales were stopped in September 2013), Yakult Fruity (Launched in September 2013), Yakult Gold (Launched in June 2014) .
※3 Total of BF-1, Pretio, Nyusankin soy $\alpha$, Yakult Dolce and Cup de Yakult.
(2) Juices and Other Beverages sales ( Total Bottles sold)

|  |  | Fiscal year ended March 31, 2014 |  | Fiscal year ended March 31, 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Performance | Year on year (\%) | Performance | Year on year (\%) |
|  | Bansoreicha | 27,171 | 92.9 | 23,439 | 86.3 |
|  | Toughman | 56,218 | 96.0 | 47,315 | 84.2 |
|  | Kurozu Drink | 35,756 | 88.1 | 31,332 | 87.6 |
|  | Soy milk drinks | 46,479 | 99.2 | 44,347 | 95.4 |
|  | Lemorea | 6,022 | 86.7 | 5,188 | 86.1 |
|  | Milougu | 37,437 | 101.9 | 38,346 | 102.4 |
|  | Juices | 57,859 | 93.0 | 52,483 | 90.7 |
|  | Kininaruyasai | 51,940 | 93.5 | 44,652 | 86.0 |
|  | Coffee Time | 26,604 | 92.1 | 23,618 | 88.8 |
|  | FIRE | 77,807 | 105.6 | 71,133 | 91.4 |

(Thousands of bottles)

| Fiscal year ending March 31, 2016 |  |
| ---: | ---: |
| Forecast | Year on <br> year (\%) |
| 22,856 | 97.5 |
| 50,374 | 106.5 |
| 30,644 | 97.8 |
| 43,081 | 97.1 |
| 4,588 | 88.4 |
| 39,294 | 102.5 |
| 54,041 | 103.0 |
| 43,704 | 97.9 |
| 22,359 | 94.7 |
| 76,692 | 107.8 |
|  |  |

(3) Percentage of Sales by Channel (April 1, 2014 to March 31, 2015)

|  | Dairy products (Volume base) |  | Juices and other beverages (money base) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Percentage of <br> sales | Year on year | Percentage of sales |  |  | Year on year |
| Yakult Ladies | 57.2 | 98.0 | 39.0 |  | 91.7 |  |
| Stores, Vending machines | 42.8 | 98.8 | 61.0 | Vending <br> machines | 79.9 | 93.1 |

※Results of Juices and Other Beverages included other company's vending machine operated by Yakult.
Note: Actual sales statistics
(1) Breakdown of sales at Stores, Vending machines, and Others (Dairy products, Juices and other beverages) (\%)

|  | Fiscal year ended <br> March 31, 2014 |  | Fiscal year ended <br> March 31, 2015 |  |
| :---: | ---: | ---: | ---: | ---: |
|  | Percentage of <br> sales | Year on <br> year (\%) | Percentage of <br> sales | Year on <br> year (\%) |
| Supermarkets | 39.1 | 105.7 | 40.9 | 103.5 |
| Convenience stores | 3.8 | 102.6 | 4.1 | 104.3 |
| Offices (Vending machines) | 15.6 | 98.4 | 14.7 | 93.0 |
| Medical centers | 10.6 | 101.4 | 10.5 | 97.9 |

(2)Number of vending machine

|  | As of Mar. 31, 2014 | As of Mar. 31, 2015 |
| :---: | :---: | :---: |
| Number of vending machine | 54,658 | 53,275 |
|  | $(16,001)$ | $(17,688)$ | | As of Mar. 31, 2016 |
| :---: |

*Figures in parentheses are the number of other company's vending machine which Yakult operates.

5. Breakdown of Selling, General and Administrative Expenses
(Millions of yen)

|  | Fiscal year ended March 31, 2014 |  | Fiscal year ended March 31, 2015 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Performance | $\begin{aligned} & \text { Year on } \\ & \text { year (\%) } \\ & \hline \end{aligned}$ | Performance | Year on year (\%) |
| Advertising expenses | 6,618 | 98.3 | 6,663 | 100.7 |
| Sales promotion expenses | 5,765 | 105.9 | 5,222 | 90.6 |
| Sub-total | 12,384 | 101.7 | 11,886 | 96.0 |
| Transportation expenses | 6,060 | 100.6 | 5,838 | 96.3 |
| Personnel expenses | 21,921 | 98.1 | 22,027 | 100.5 |
| Depreciation and amortization | 3,662 | 102.4 | 5,252 | 143.4 |
| Investigation research expense | 4,516 | 97.5 | 3,534 | 78.3 |
| Others | 15,524 | 111.5 | 13,369 | 86.1 |
| Total | 64,070 | 102.2 | 61,907 | 96.6 |


| Fiscal year ending March 31, 2016 |  |
| ---: | ---: |
| Forecast | Year on <br> year (\%) |
| 7,419 | 111.3 |
| 7,740 | 148.2 |
| $\mathbf{1 5 , 1 5 9}$ | $\mathbf{1 2 7 . 5}$ |
| 6,059 | 103.8 |
| 22,067 | 100.2 |
| 5,227 | 99.5 |
| 3,612 | 102.2 |
| 13,547 | 101.3 |
| $\mathbf{6 5 , 6 7 1}$ | $\mathbf{1 0 6 . 1}$ |

## 6. Breakdown of retirement benefit expenses

|  | Fiscal year ended March 31, 2014 |  | Fiscal year ended March 31, 2015 |  |
| :---: | ---: | ---: | ---: | ---: |
|  | Performance | Year on <br> year (\%) | Performance | Year on <br> year (\%) |
| Cost of production | 449 | 73.2 | 403 | 89.8 |
| General administrative expenses | 2,190 | 78.6 | 1,983 | 90.6 |
| Total | $\mathbf{2 , 6 4 0}$ | $\mathbf{7 7 . 6}$ | $\mathbf{2 , 3 8 7}$ | $\mathbf{9 0 . 4}$ |

(Millions of yen)

| Fiscal year ending March 31, 2016 |  |
| ---: | ---: |
| Forecast | Year on <br> year (\%) |
| 394 | 97.5 |
| 1,815 | 91.5 |
| $\mathbf{2 , 2 0 8}$ | $\mathbf{9 2 . 5}$ |

## 7. Head Office Employees

(people)

|  | September 30, 2014 | March 31, 2015 |
| :---: | ---: | ---: |
| Number of full-time employees | 2,979 | 2,913 |
| Medical Representatives | 191 | 183 |

Both 327 seconded staffs and 147 non-regular employees are included in the number of Sep. 30, 2014.
Both 317seconded staffs and 143non-regular employees are included in the number of Mar. 31, 2015.

## 8. Domestic Sales Companies

( March 31, 2015)

|  |  | Consolidated <br> subsidiaries | Comments |
| :---: | :---: | :---: | :--- |
| Number of Yakult <br> sales company | 104 |  | Subsidiaries of Yakult Miyagi Chuo Sales Co. Ltd.,Yakult <br> Tokyo Sales Co.,Ltd.,Yakult Tokai Co.,Ltd.,Yakult Hokuriku <br> Coo.,Ltd. and Yakult Sanyo Co.,Ltd., total sum of 9 companies <br> are not included |

## 9. Sales Personnel by Department

(people)

|  | September 30, 2014 | March 31, 2015 |
| :--- | ---: | ---: |
| Yakult Ladies | 38,487 | 37,597 |
| Yakult Beauty Advisors | 5,900 | 6,000 |

## Reference

1. Expansion of Indication and New Drug Development Pipeline
(1) Expansion of indication for Elplat

| Indication |  |  |
| :--- | :--- | :--- |
| Gastric | Advanced/Recurrent | Approved on March, 2015 |
|  | Adjuvant <br> (XELOX regimen) | Submitted on December 2014 |
|  | Adjuvant <br> (SOX regimen) | Phase II completed |


| (2) New Drug Development Pipeline |
| :--- |
| Product Indication Licensor Stage Remarks 31, 2015 ) <br> (1)ThermoDox <br> Development code: YHI-801 Hepatocellular carcinoma Celsion Corp., Inc. Phase III New Global Phase III by Licensor (Celsion) <br> (2)Perifosine <br> Development code: YHI-1003 Neuroblastoma <br> Gynecological cancer AEterna Zentaris Inc. Phase II Phase I in Japan (NB) <br> Phase II in Japan (GN) <br> (3)Resminostat Hepatocellular carcinoma <br> NSCLC <br> Gallbladder/Pancreas 4SC AG Phase II Global phase I/II (HCC) <br> Phase I/II in Japan (NSCLC) <br> Development code: YHI-1001Phase I/II in Japan(Gallbladder/Pancreas) |

(3)Biosimilar

| Indication | Remarks |
| :---: | :---: |
| Cancer | Under planning |

(4) National health insurance reinbursement information

|  | Since April 2014 (Yen) | As of end of March 2014 (Yen) | Revision rate(\%) | Reference |
| :---: | :---: | :---: | :---: | :---: |
| Campto Infusion solution(40mg/Vial) | 4,971 | 5,696 | -12.7\% | FOLFIRI regimen: About 46,775 Yen/treatment (once every two weeks)* |
| Campto Infusion solution ( $100 \mathrm{mg} /$ Vial) | 11,254 | 12,693 | -11.3\% |  |
| Elplat IV infusion solution 50mg | 33,347 | 32,421 | 2.9\% | FOLFOX4 regimen: About 113,211Yen/treatment mFOLFOX6 regimen: About 114,091Yen/treatment XELOX regimen: About 163,697 Yen/treatment (FOLFOX:once every two weeks* XELOX:once every three weeks) |
| Elplat IV infusion solution 100mg | 61,448 | 59,741 | 2.9\% |  |
| Elplat IV infusion solution 200mg | 113,227 | 110,082 | 2.9\% |  |
| Calcium levofolinate for IV infusion 25mg | 1,209 | 1,451 | -16.7\% |  |
| Calcium levofolinate for IV infusion 100mg | 4,284 | 5,007 | -14.4\% |  |

*: Treatment cost was calculated based on body surface area of $1.5 \mathrm{~m}^{2}$, and it includes costs of 5-FU and calcium levofolinate as well.
Cost including 5-FU and calcium levofolinate is calculated on an assumption.

## 2. Situation of Yakult Group (Production Facilities, Institute)

( March 31, 2015 )
<Yakult Honsha Plants >

|  | НАССР | $\begin{gathered} \text { ISO } \\ 9001 \end{gathered}$ | $\begin{gathered} \text { ISO } \\ 14001 \end{gathered}$ | production item |
| :---: | :---: | :---: | :---: | :---: |
| Fukushima Plant | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | Concentrated New Yakult, Concentrated New Yakult Calorie Half, Concentrated Yakult 400,Mil-Mil, Mil-Mil S, Sofuhl, Yakult Dolce |
| Ibaraki Plant | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | Concentrated New Yakult, Concentrated Yakult Ace, Concentrated Yakult 400LT, BF-1 |
| Fuji Susono Plant | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | Concentrated Yakult 400LT, Joie (Drinkable Yoghurt), Pretio, Sofuhl, Joie ( Yoghurt Cup) |
| Hyogo Miki Plant | $\bigcirc$ | $\bigcirc$ | - | Concentrated New Yakult, Concentrated Yakult Gold, Concentrated Yakult 400, Concentrated Yakult 400LT, Sofuhl, Mil-Mil, Mil-Mil S |
| Saga Plant | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | Concentrated New Yakult, Concentrated Yakult 400, Concentrated Yakult 400LT, Joie (Drinkable Yoghurt), Pretio, Mil-Mil S |


| Shonan Cosmetics Plant | - | - | $\bigcirc$ | Cosmetics |
| :--- | :---: | :---: | :---: | :--- |
| Fuji Susono <br> Pharmaceuticals Plant | - | - | $\bigcirc$ | Prescription drug, Active pharmaceutical ingredient for over-the-counter drugs, medical device |

<Subsidiary Plants >

|  | HACCP | ISO <br> 9001 | ISO <br> 14001 | production item |
| :--- | :---: | :---: | :---: | :--- |
| Yakult Iwate Plant Co.,Ltd. | O | O | O | New Yakult, New Yakult Calorie Half, Yakult 400, Yakult 400LT, Yakult Ace |
| Yakult Chiba Plant Co.,Ltd. | O | O | O | New Yakult, Yakult 400LT |
| Yakult Aichi Plant Co.,Ltd. | O | O | O | New Yakult, Yakult Gold, Yakult 400, Yakult 400LT |
| Yakult Okayama Wake <br> Plant Co.,Ltd. | - | - | - | New Yakult, Yakult 400, Yakult 400LT |
| Yakult Fukuoka Plant Co.,Ltd. | O | O | O | New Yakult, Yakult 400, Yakult 400LT |

<Yakult Central Institute >

|  | HACCP | $\begin{aligned} & \text { ISO } \\ & 9001 \\ & 900 \end{aligned}$ | $\begin{gathered} \hline \text { ISO } \\ 14001 \\ \hline \end{gathered}$ | Plan for capital investment |
| :---: | :---: | :---: | :---: | :---: |
| Yakult Central Institute |  |  | $\stackrel{\bigcirc}{\times 1}$ | (1) Newly build 4 of reserch buildings <br> 1. Building for reserch administration <br> 2. Buiding for reserch of cosmetics and pharmaceuticals <br> 3. Building for quality and technical development <br> 4. Building for basic reserch <br> (2) Planning Shedule <br> Constraction beginning in October 2012, complete in October 2015 |
| Total budget of capital investments |  |  |  | Around 24.0 billion yen |

(※1): Chemical Analysis Center (Analytical Science Laboratory III) acquired the ISO14001.

## HACCP :Hazard Analysis and Critical Control Point

International Organization for Standardization (ISO)
ISO 9001-- The International Standard for Quality Management Systems
ISO 14001-- The International Standard for Environmental Management Systems

## 3. Overseas dairy products sales amount (Preliminary figure)

| [Performance from January to March, 2015] |  |  |  | (Thousands of bottles/day, \%) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | From January to March, 2015. (Preliminary figure) |  | Main Products | Base of production |  |
|  | Consolidation Classification | Sales quantity | Year on year |  |  |  |
| Taiwan | Equity method | 656 | 99.4 | Yakult, Yakult 300, Yakult 300Light, Joie | $\bigcirc$ | 1 |
| Hong Kong | Consolidated | 538 | 102.5 | Yakult, Yalult LT | $\bigcirc$ | 1 |
| Thailand $\quad$ <br> 1 | Equity method | 2,021 | 100.3 | Yakult | $\bigcirc$ | 2 |
| Korea | Equity method | 3,426 | 91.2 | Yakult, Yakult Light, Yakult Ace, Yakult Ace Light, Yakult 400 Light | $\bigcirc$ | 4 |
| Philippines | Equity method | 2,108 | 120.2 | Yakult, Yakult Light | $\bigcirc$ | 1 |
| Singapore | Consolidated | 237 | 106.3 | Yakult, Yakult Ace Light | $\bigcirc$ | 1 |
| Indonesia | Consolidated | 3,744 | 115.7 | Yakult | $\bigcirc$ | 2 |
| Australia | Consolidated | 227 | 101.6 | Yakult, Yakult Light | $\bigcirc$ | 1 |
| Malaysia | Consolidated | 302 | 125.3 | Yakult Ace, Yakult Ace Light | $\bigcirc$ | 1 |
| Vietnam | Consolidated | 157 | 103.6 | Yakult | $\bigcirc$ | 1 |
| India $\quad ※ 2$ | Consolidated | 131 | 116.8 | Yakult | $\bigcirc$ | 1 |
| Guangzhou | Consolidated | 1,735 | 116.1 | Yakult | $\bigcirc$ | 2 |
| Shanghai | Consolidated | 415 | 99.4 | Yakult | $\bigcirc$ | 1 |
| Beijing | Consolidated | 298 | 103.5 | Yakult | Shanghai, Tianjin | --- |
| China $\quad$ ※3 | Consolidated | 1,765 | 109.4 | Yakult | Shanghai, <br> Tianjin | 1 |
| China total |  | 4,212 | 110.5 | --- | --- | --- |
| Asia and Oceania <br> (Consolidated subsidiaries | total <br> mpany Total) | 17,758 <br> 9,548 | $\begin{aligned} & 106.3 \\ & 112.0 \end{aligned}$ | Marketing Population: 1,180,498 thousand people Populatio | tio 1.5\% |  |
| Brazil | Consolidated | 2,120 | 96.2 | Yakult ,Yakult 400, Sofyl, Sofyl Light | $\bigcirc$ | 1 |
| Mexico | Consolidated | 3,477 | 100.6 | Yakult, Yakult40LT, Soful LT, Soful(Drink type) | $\bigcirc$ | 2 |
| USA | Consolidated | 213 | 117.6 | Yakult, Yakult Light | $\bigcirc$ | 1 |
| The Americas |  | 5,810 | 99.5 | Marketing Population: 264,745 thousand people Population | 2.19\% |  |
| Netherlands | Consolidated | 171 | 95.7 | Yakult, Yakult Light, Yakult Plus | Yakult Europe | --- |
| Belgium | Consolidated | 69 | 98.1 | Yakult, Yakult Light, Yakult Plus | Yakult Europe | --- |
| United Kingdom | Consolidated | 195 | 99.5 | Yakult, Yakult Light | Yakult Europe | --- |
| Germany | Consolidated | 82 | 94.5 | Yakult, Yakult Light, Yakult Plus | Yakult Europe | --- |
| Austria | Consolidated | 14 | 78.9 | Yakult, Yakult Plus | Yakult Europe | --- |
| Italy | Consolidated | 82 | 95.4 | Yakult, Yakult Light | Yakult Europe | --- |
| Europe total |  | 614 | 96.5 | Marketing Population: 266,887 thousand people Population ratio 0.23\% | Yakult Europe | 1 |
| Total |  | 24,183 | 104.3 | Marketing Population: 1,712,129 thousand people Population ratio 1.41\% | Factory Total | 25 |
| (Consolidated subsidiaries company Total) |  | 15,972 | 106.5 |  |  |  |

<Accounting period: From January to December>
※1:Thailand : Accounting date:31 May
※2:India: Accounting date: 31 March
※3:Sales Area of Yakult (China) : Nanjing city, Tianjin city, Suzhou city, Hangzhou city, Qingdao city, Ningbo city, Jinan city, Zhanjiang city, Yantai city, Wuhan city, Wenzhou city, Shenyang city, Dalian city, Fuzhou city, Xiamen city, Hefei city, Changsha city, Xi'an city, Nanchang city, Changchun city, Shijiazhuang city, Chengdu city, Chongqing city, Zhengzhou city, Taiyuan city, Harbin city, Hohhot City, Jinhua City, Huaian city and neighboring cities.(excluding Guangdong, Hainan, Shanghai and Beijing city).

## CAUTIONARY STATEMENT

Statements contained in these materials with respect to Yakult's plans, forecasts and other statements that are not historical facts are forwardlooking statements that involve risks and uncertainties that could cause actual results to differ substantially from expectations.
The information contained in these materials is not intended as a solicitation for investment. Furthermore, Yakult does not guarantee the accuracy of the contents of these materials. Yakult and the provider of these materials disclaim any responsibility for any loss or damage that should arise from the use of this information.


[^0]:    ※Adjustment • • 15,503 million yen of adjustment includes 12,354 million yen of administrative expenses in parent company. Also note that the amount of difference of 3,148 million yen is elimination of royalty income.

[^1]:    ※Adjustment • • 16,249 million yen of adjustment includes 11,984 million yen of administrative expenses in parent company.
    Also note that the amount of difference of 4,264 million yen is elimination of royalty income.

[^2]:    ※Adjustment • • 16,249 million yen of adjustment includes 11,984 million yen of administrative expenses in parent company.
    Also note that the amount of difference of 4,264 million yen is elimination of royalty income.

[^3]:    ※Adjustment • • 16,600 million yen of adjustment includes 11,900 million yen of administrative expenses in parent company.
    Also note that the amount of difference of 4,700 million yen is elimination of royalty income.

[^4]:    ※Adjustment $\cdots 16,600$ million yen of adjustment includes 11,900 million yen of administrative expenses in parent company.
    Also note that the amount of difference of 4,700 million yen is elimination of royalty income.

