## Supplementary Materials for Financial Statements For the Interim Period Ended September 30, 2003

November 14, 2003

Yakult Honsha Co., Ltd.
Investor Relations Department
URL http://www.yakult.co.jp

## Consolidated

## 1. Overseas Sales of Dairy Products

[Performance from January to June 2003]
(June 30, 2003)


## -Advance into foreign markets

- Malaysia: Sales scheduled to commence in December 2003; Shanghai Yakult Co., Ltd.: Construction of a manufacturing plant slated for August 2004


## OTest sales

- France, Spain and the United States (East and West coasts)


## Currently undergoing feasibility studies

- Vietnam, India and other Asian countries (conducting local feasibility studies based on the assumption of market entry) - Europe, especially EU countries, and parts of Eastern Europe (conducting feasibility studies based on the assumption of market entry)
- Various countries in Latin America (conducting feasibility studies based on the assumption of market entry)

2. Major Increases (Decreases) in Consolidated Balance Sheet Figures

| ) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | As of Sep. $302003$ | As of Mar. $312003$ | Increase (decrease) | Primary reason for change |
| (Assets) <br> Current assets |  |  |  |  |
| Cash and cash equivalents | 81,494 | 81,985 | (491) | Decrease in cash and cash equivalents of parent company |
| Notes and accounts receivable | 40,713 | 35,700 | 5,012 | Increase in notes and accounts receivable of parent company |
| Deferred tax assets | 3,107 | 2,955 | 152 |  |
| Inventories | 24,623 | 22,732 | 1,891 | Increase in inventories of parent company |
| Other | 5,299 | 4,246 | 1,052 |  |
| Fixed assets <br> Property, plant and equipment |  |  |  |  |
| Machinery, equipment and vehicles | 20,923 | 21,434 | (510) | Decrease in machinery, equipment and vehicles of parent company |
| Other | 65,089 | 63,721 | 1,367 | Increase in costs associated with the plant of an overseas subsidiary |
| Intangible fixed assets | 3,357 | 2,768 | 588 |  |
| Investments and other assets |  |  |  |  |
| Investment securities | 19,915 | 15,655 | 4,260 | Increase in investment securities of parent company, increase due to gains under the equity method |
| Deferred tax assets | 13,349 | 14,155 | (806) | Decrease in deferred tax assets of parent company |
| Other | 10,833 | 10,847 | (14) |  |
| (Liabilities) <br> Current liabilities |  |  |  |  |
| Notes and accounts payable | 28,056 | 25,501 | 2,554 | Increase in notes and accounts payable of parent company |
| Short-term bank loans | 12,636 | 13,124 | (488) | Payment of loans |
| Allowance for Bonuses | 4,609 | 3,596 | 1,013 | Increase in bonus payment reserve of parent company |
| Other | 22,062 | 19,503 | 2,559 | Increase in the other category of parent company |
| Fixed liabilities |  |  |  |  |
| Liability for retirement benefits | 14,638 | 17,579 | $(2,941)$ | Decline in liability for retirement benefits of parent company |
| Other | 7,877 | 8,653 | (776) |  |
| Minority interests | 15,323 | 13,417 | 1,906 |  |
| (Shareholders' equity) <br> Total shareholders' equity | 183,502 | 174,826 | 8,675 | Increase in accumulated income, increase in treasury stock |

## 3. Major Increases (Decreases) in Consolidated Statements of Income Figures



## 4. Performance Overview

## (1) Financial Highlights

 | (Millions of yen) |
| :---: |

(2) Ratios of Consolidated to Nonconsolidated Results

|  | Net sales | Operating income | Ordinary income | Net income |
| :---: | :---: | :---: | :---: | :---: |
| First half of the fiscal year <br> ending March 31, 2004 | 1.51 | 4.19 | 2.88 | 2.01 |
| (Comparison to the same <br> period of the previous fiscal <br> year) | $(1.49)$ | $(2.40)$ | $(2.18)$ | $(2.76)$ |

(3) Breakdown of Equity Method Gains

|  | Fiscal year ended March 31, 2003 |  |  |  | Fiscal year ending March 31, 2004 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | First half | Year on year (\%) | Full fiscal year | Year on year (\%) | First half | Year on year (\%) | Forecast for the full fiscal year | Year on year (\%) |
| Japan | --- | --- | --- | --- | - | --- | - | --- |
| The Americas | --- | --- | --- | -- | -- | -- | -- | -- |
| Asia and Oceania | 1,633 | 167.7 | 2,680 | 139.1 | 1,912 | 117.1 | 3,233 | 120.6 |
| Total | 1,633 | 74.9 | 2,680 | 56.9 | 1,912 | 117.1 | 3,233 | 120.6 |

(4) Breakdown of Major Items

|  | Fiscal year ended March 31, 2003 |  |  |  | Fiscal year ending March 31, 2004 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | First half | Year on year (\%) | Full fiscal year | Year on year (\%) | First half | Year on year (\%) | Forecast for the full fiscal year | Year on <br> year (\%) |
| Capital investment | 6,147 | 300.4 | 10,116 | 171.0 | 2,970 | 48.3 | 10,100 | 99.8 |
| Depreciation expense | 3,947 | 102.5 | 8,348 | 104.2 | 3,977 | 100.7 | 8,100 | 97.0 |

## 5. Segment Information

## (1) Financial Highlights by Business Segment

(1) Results for the fiscal year ended March 31, 2003 (first half and full fiscal year)

| (Millions of yen) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| First half of the fiscal year ended March 31, 2003 | Food and beverages | Pharmaceuticals | Others | Total | Eliminations/ corporate | Consolidated |
| Net sales | 105,795 | 10,009 | 8,619 | 124,425 | --- | 124,425 |
| (Percentage of net sales) | 85.0 | 8.1 | 6.9 | 100.0 | --- | 100.0 |
| (Year on year) | 107.4 | 139.0 | 102.4 | 109.0 | --- | 109.0 |
| Operating expenses | 93,459 | 6,321 | 7,121 | 106,902 | 4,965 | 111,868 |
| (Year on year) | 104.1 | 112.0 | 100.6 | 104.3 | 94.82 | 103.9 |
| Operating income (loss) | 12,335 | 3,688 | 1,498 | 17,522 | $(4,965)$ | 12,557 |
| (Year on year) | 140.3 | 237.5 | 111.7 | 149.9 | 94.82 | 194.6 |


| Full fiscal year ended <br> March 31, 2003 | Food and <br> beverages | Pharmaceuticals | Others | Total | Eliminations/ <br> corporate | Consolidated |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Net sales | 207,261 | 25.4 | 21,045 | 14,433 | 242,740 | --- |
| (Percentage of net sales) | 105.1 | 8.7 | 5.9 | 100.0 | $----72,740$ |  |
| (Year on year) | 120.9 | 96.3 | 105.7 | 100.0 |  |  |
| Operating expenses | 183,103 | 13,143 | 14,673 | 210,920 | 10,201 | 221,121 |
| (Year on year) | 102.1 | 107.7 | 99.2 | 102.3 | 99.0 | 102.1 |
| Operating income (loss) | 24,158 | 7,902 | $(240)$ | 31,820 | $(10,201)$ | 21,618 |
| (Year on year) | 134.4 | 151.7 | --- | 136.1 | 99.0 | 165.4 |

## (2) Results for the first half of the fiscal year ending March 31, 2004 and forecasts for the full fiscal year

| First half of the fiscal <br> year ending March 31, <br> 2004 | Food and <br> beverages | Pharmaceuticals | Others | Total | Eliminations/ <br> corporate | Consolidated |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Net sales | 106,479 | 85.8 | 9,330 | 8,274 | 124,085 | --- |
| (Percentage of net sales) | 100.6 | 7.5 | 6.7 | 100.0 | 124,085 |  |
| (Year on year) | 95,138 | 93.2 | 96.0 | 99.7 | 100.0 |  |
| Operating expenses | 101.8 | 6,719 | 6,565 | 108,424 | 5,301 | 113,725 |
| (Year on year) | 11,341 | 106.3 | 92.2 | 101.4 | 106.8 | 101.7 |
| Operating income (loss) | 91.9 | 2,610 | 1,709 | 15,661 | $(5,301)$ | 10,359 |
| (Year on year) | 70.8 | 114.1 | 89.4 | 106.8 | 82.5 |  |


| Forecasts for the full fiscal <br> year ending March 31, <br> 2004 | Food and <br> beverages | Pharmaceuticals | Others | Total | Eliminations/ <br> corporate | Consolidated |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Net sales | 208,400 | 86.5 | 18,500 | 14,100 | 241,000 | --- |
| (Percentage of net <br> sales) | 100.5 | 7.7 | 5.8 | 100.0 | 241,000 |  |
| (Year on year) | 186,900 | 87.9 | 97.7 | 99.3 | 100.0 |  |
| Operating expenses | 102.1 | 13,100 | 14,200 | 214,200 | 10,300 | 224,500 |
| (Year on year) | 99.7 | 96.8 | 101.6 | 101.0 | 101.5 |  |
| Operating income (loss) | 21,500 | 5,400 | $(100)$ | 26,800 | $(10,300)$ | 16,500 |
| (Year on year) | 89.0 | 68.3 | 41.7 | 84.2 | 101.0 | 76.3 |

## (2) Financial Highlights by Region

(1) Results for the fiscal year ended March 31, 2003 (first half and full fiscal year)

| First half of the fiscal year ended <br> March 31, 2003 | Japan | The <br> Americas | Asia and <br> Oceania | Europe | Total | Eliminations/ <br> corporate | Consolidated |
| :---: | ---: | ---: | ---: | :---: | ---: | ---: | ---: |
| Net sales | 105,739 | 12,485 | 3,426 | 3,772 | 125,425 | $(999)$ | 124,425 |
| (Percentage of net sales) | 85.0 | 10.0 | 2.8 | 3.0 | 100.8 | $(0.8)$ | 100.0 |
| (Year on year) | 102.9 | 198.4 | 150.9 | 115.5 | 109.5 | 236.7 | 109.0 |
| Operating expenses | 93,408 | 8,906 | 2,665 | 2,922 | 107,902 | 3,965 | 111,868 |
| (Year on year) | 101.2 | 144.7 | 166.0 | 104.0 | 104.9 | 82.4 | 103.9 |
| Operating income (loss) | 12,330 | 3,579 | 761 | 850 | 17,522 | $(4,965)$ | 12,557 |
| (Year on year) | 118.2 | $2,631.6$ | 114.4 | 186.8 | 149.9 | 94.8 | 194.6 |


| Full fiscal year ended March 31, <br> 2003 | Japan | The <br> Americas | Asia and <br> Oceania | Europe | Total | Eliminations/ <br> corporate | Consolidated |
| :---: | ---: | ---: | ---: | :---: | ---: | ---: | ---: |
| Net sales | 206,717 | 23,236 | 7,295 | 7,843 | 245,092 | $(2,352)$ | 242,740 |
| (Percentage of net sales) | 85.2 | 9.6 | 3.0 | 3.2 | 101.0 | $(1)$ | 100.0 |
| (Year on year) | 100.3 | 176.3 | 143.7 | 114.0 | 106.0 | 144.5 | 105.7 |
| Operating expenses | 185,069 | 16,216 | 5,818 | 6,168 | 213,272 | 7,849 | 221,121 |
| (Year on year) | 100.0 | 123.1 | 168.3 | 101.0 | 102.6 | 90.4 | 102.1 |
| Operating income (loss) | 21,648 | 7,020 | 1,477 | 1,674 | 31,820 | $(10,201)$ | 21,618 |
| (Year on year) | 103.2 | --- | 91.2 | 217.1 | 136.1 | 99.0 | 165.4 |

(2) Results for the first half of the fiscal year ending March 31, 2004 and forecasts for the full fiscal yaer

| First half of the fiscal year <br> ending March 31, 2004 | Japan | The <br> Americas | Asia and <br> Oceania | Europe | Total | Eliminations/ <br> corporate | Consolidated |
| :---: | ---: | :---: | ---: | :---: | ---: | ---: | ---: |
| Net sales | 104,068 | 13,077 | 4,184 | 4,850 | 126,182 | $(2,096)$ | 124,085 |
| (Percentage of net sales) | 83.9 | 10.5 | 3.4 | 3.9 | 101.7 | $(1.7)$ | 100.0 |
| (Year on year) | 98.4 | 104.7 | 122.1 | 128.6 | 100.6 | 209.8 | 99.7 |
| Operating expenses | 94,056 | 9,411 | 3,130 | 3,922 | 110,520 | 3,204 | 113,725 |
| (Year on year) | 100.7 | 105.7 | 117.4 | 134.2 | 102.4 | 80.8 | 101.7 |
| Operating income (loss) | 10,011 | 3,666 | 1,054 | 928 | 15,661 | $(5,301)$ | 10,359 |
| (Year on year) | 81.2 | 102.4 | 138.5 | 109.2 | 89.4 | 106.8 | 82.5 |


| Forecasts for the full fiscal year <br> ending March 31, 2004 | Japan | The <br> Americas | Asia and <br> Oceania | Europe | Total | Eliminations/ <br> corporate | Consolidated |
| :---: | ---: | ---: | ---: | :---: | ---: | ---: | ---: |
| Net sales | 203,600 | 23,500 | 9,200 | 8,700 | 245,000 | $(4,000)$ | 241,000 |
| (Percentage of net sales) | 84.5 | 9.8 | 3.8 | 3.6 | 101.7 | $(1.7)$ | 100.0 |
| (Year on year) | 98.5 | 101.1 | 126.1 | 110.9 | 100.0 | 170.1 | 99.3 |
| Operating expenses | 186,600 | 17,200 | 7,200 | 7,200 | 218,200 | 6,300 | 224,500 |
| (Year on year) | 100.8 | 106.1 | 123.8 | 116.7 | 102.3 | 80.3 | 101.5 |
| Operating income (loss) | 17,000 | 6,300 | 2,000 | 1,500 | 26,800 | $(10,300)$ | 16,500 |
| (Year on year) | 78.5 | 89.7 | 135.4 | 89.6 | 84.2 | 101.0 | 76.3 |

## Nonconsolidated

1. Major Increases (Decreases) in Nonconsolidated Balance Sheets
(Millions of yen)

|  | $\left\|\begin{array}{c} \text { As of Sep. } 30 \\ 2003 \end{array}\right\|$ | $\begin{gathered} \text { As of } \\ \text { Mar. } 312003 \end{gathered}$ | Increase (decrease) | Primary reason for change |
| :---: | :---: | :---: | :---: | :---: |
| (Assets) Current assets |  |  |  |  |
| Cash and cash equivalents | 40,936 | 43,815 | $(2,878)$ | Acquisition of stock of affiliated company and treasury stock |
| Receivables | 38,450 | 33,929 | 4,521 | Increased sales due to seasonal change |
| Inventories | 18,077 | 16,455 | 1,622 | Increases in work-in-progress and raw material inventories |
| Other | 6,764 | 6,566 | 197 |  |
| Fixed assets <br> Property, plant and equipment |  |  |  |  |
| Buildings and structures | 15,840 | 16,448 | (608) | Decline due to depreciation |
| Machinery, equipment and vehicles | 8,881 | 9,755 | (873) | Decline due to depreciation |
| Other | 21,221 | 21,475 | (253) | Decline due to the sale of Company-owned land and housing |
| Intangible fixed assets | 1,505 | 1,514 | (8) |  |
| Investments and other assets |  |  |  |  |
| Investment securities | 5,063 | 4,271 | 791 | Valuation difference under mark-to-market valuation |
| Investments in and advances to unconsolidated subsidiaries and associated companies | 29,226 | 23,075 | 6,151 | Acquisition of shares of Taiwan Yakult and Singapore Yakult <br> Increased investment in Malaysia Yakult and Guangzhou Yakult |
| Deferred tax assets | 15,140 | 15,489 | (349) |  |
| Other | 7,849 | 8,244 | (394) | Recovery on long-term loans, etc. |
| (Liabilities) <br> Current liabilities |  |  |  |  |
| Notes and accounts payable | 27,365 | 22,519 | 4,846 | Increase in purchase amounts due to seasonal change |
| Short-term bank loans | 6,014 | 6,149 | (134) |  |
| Deferred tax liabilities | 4,243 | 2,378 | 1,865 | Taxes due on interim net income |
| Allowance for Bonuses | 3,715 | 2,971 | 744 | Increase in winter bonus payment reserve |
| Other | 11,468 | 9,984 | 1,484 | Increase in accrued advertising expenses |
| Fixed liabilities |  |  |  |  |
| Liability for retirement benefits | 11,667 | 14,826 | $(3,159)$ | Reversal of liability reserves associated with the return of employee pension fund management to the government |
| Other | 1,463 | 1,672 | (208) |  |
| (Shareholders' equity) <br> Total shareholders' equity | 143,019 | 140,539 | 2,480 | Increase in accumulated income, increase in treasury stock |

## 2. Major Increases (Decreases) in Nonconsolidated Statements of Income Figures

|  |  |  |  |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Current interim period | Previous interim period | Increase (decrease) |  | Primary reason for change | Revised forecasts |
|  |  |  | Amount | \% |  |  |
| Net sales (Breakdown) | 82,037 | 83,262 | $(1,124)$ | (1.5) |  | 85,000 |
| Dairy products Juices and other beverages Cosmetics Pharmaceuticals Others | $\begin{array}{r} 40,833 \\ 23,415 \\ 3,622 \\ 9,330 \\ 4,836 \end{array}$ | $\begin{array}{r} 39,184 \\ 26,512 \\ 3,536 \\ 10,009 \\ 4,018 \end{array}$ | 1,649 $(3,097)$ 85 $(679)$ 817 | $\begin{array}{r} 4.2 \\ (11.7) \\ 2.4 \\ (6.8) \\ 20.3 \end{array}$ | Increased sales of Yakult 400, Purera <br> Reduced sales of Toughman, Bansoreicha <br> Decline in overseas sales of Campto <br> Increased overseas sales of equipment and materials | $\begin{array}{r} 39,200 \\ 26,700 \\ 3,600 \\ 11,000 \\ 4,500 \end{array}$ |
| Cost of sales | 50,920 | 50,747 | 173 | 0.3 |  | 51,913 |
| Gross profit Gross profit margin | $\begin{array}{r} 31,116 \\ 37.93 \% \end{array}$ | $\begin{array}{r} 32,514 \\ 39.05 \% \end{array}$ | $\begin{array}{r\|} \hline(1,398) \\ (1.12 \%) \end{array}$ | (4.3) |  | $\begin{array}{\|} \hline 33,087 \\ 38.93 \% \\ \hline \end{array}$ |
| Selling, general and administrative expenses <br> Advertising costs <br> Sales promotion expenses <br> Transport costs <br> Cost of vending machines <br> Personnel expenses <br> Depreciation and amortization <br> Other | $\begin{array}{r} 28,646 \\ 4,516 \\ 2,350 \\ 3,792 \\ 1,723 \\ 10,058 \\ 737 \\ 5,469 \end{array}$ | $\begin{array}{r} 27,277 \\ 4,628 \\ 2,071 \\ 4,056 \\ 1,687 \\ 9,453 \\ 759 \\ 4,623 \end{array}$ | $\begin{array}{r} 1,369 \\ (112) \\ 279 \\ (264) \\ 36 \\ 605 \\ (22) \\ 846 \end{array}$ | 5.0 | Increase in retirement benefit and legal welfare expenses <br> Increase in research costs and commissions paid | 29,087 |
| Operating income <br> Operating income margin | $\begin{array}{r} 2,470 \\ 3.01 \% \\ \hline \end{array}$ | $\begin{array}{r} 5,237 \\ 6.29 \% \\ \hline \end{array}$ | $\begin{aligned} & \hline(2,766) \\ & (3.28 \%) \end{aligned}$ | (52.8) |  | $\begin{array}{r} 4,000 \\ 4.71 \% \\ \hline \end{array}$ |
| Other income <br> Dividend income <br> Royalties from pharmaceuticals <br> Other <br> Other expenses | $\begin{array}{r} 3,025 \\ 152 \\ 1,588 \\ 1,285 \\ 280 \\ \hline \end{array}$ | $\begin{array}{r} 2,772 \\ 168 \\ 1,499 \\ 1,105 \\ 207 \\ \hline \end{array}$ | $\begin{array}{r} \hline 253 \\ (16) \\ 89 \\ 180 \\ 73 \\ \hline \end{array}$ | 9.1 $35.4$ | Increase in foreign exchange gain |  |
| Ordinary income <br> Ratio of ordinary income to net sales | $\begin{aligned} & 5,215 \\ & 6.36 \% \end{aligned}$ | $\begin{array}{r} 7,802 \\ 9.37 \% \end{array}$ | $\begin{aligned} & (2,586) \\ & (3.01 \%) \end{aligned}$ | (33.1) |  | $\begin{array}{r} 7,000 \\ 8.24 \% \end{array}$ |
| Extraordinary profit <br> Extraordinary loss <br> Provision for accrued employee retirement benefits <br> Other | $\begin{gathered} 5,927 \\ 1,551 \\ 1,449 \\ 102 \end{gathered}$ | $\begin{array}{r} 234 \\ 2,106 \\ 1,752 \\ 354 \end{array}$ | 5,693 <br> (555) <br> (302) <br> (252) | (26.4) | 5,907 million yen gain on the return of employee pension fund management to the government <br> Decline in loss associated with the return of employee pension fund management to the government |  |
| Income before income taxes | 9,591 | 5,929 | 3,662 | 61.8 |  |  |
| Income taxes | 4,156 | 2,550 | 1,605 | 62.9 |  |  |
| Net income <br> Ratio of net income to sales | $\begin{array}{r} 5,435 \\ 6.63 \% \end{array}$ | $\begin{array}{r} \hline 3,378 \\ 4.06 \% \end{array}$ | $\begin{array}{r} 2,056 \\ 2.57 \% \end{array}$ | 60.9 |  | $\begin{array}{r} 3,000 \\ 3.53 \% \end{array}$ |

## 3. Breakdown of Sales

(1) Sales by Product Category

|  | Fiscal year ended March 31, 2003 |  |  |  | Fiscal year ending March 31, 2004 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | First half | Year on year (\%) | Full fiscal year | Year on year (\%) | First half | Year on year (\%) | Forecast for the full fiscal year | Year on year (\%) |
| Dairy products | 39,184 | 99.4 | 77,218 | 100.6 | 40,833 | 104.2 | 79,500 | 103.0 |
| Juices and other beverages | 26,512 | 101.6 | 47,387 | 96.0 | 23,415 | 88.3 | 44,500 | 93.9 |
| Cosmetics | 3,536 | 104.6 | 6,655 | 102.8 | 3,622 | 102.4 | 6,800 | 102.2 |
| Pharmaceuticals | 10,009 | 139.0 | 21,045 | 120.9 | 9,330 | 93.2 | 18,500 | 87.9 |
| Others | 4,018 | 103.7 | 8,519 | 95.0 | 4,836 | 120.3 | 8,700 | 102.1 |
| Total | 83,262 | 104.1 | 160,826 | 101.1 | 82,037 | 98.5 | 158,000 | 98.2 |

(2) Sales of Dairy Products

|  |  | Fiscal year ended March 31, 2003 |  |  |  | Fiscal year ending March 31, 2004 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | First half | Year on year (\%) | Full fiscal year | Year on year (\%) | First half | Year on year (\%) | Forecast for the full fiscal year | Year on year (\%) |
|  | Yakult | 3,937 | 98.5 | 3,797 | 98.3 | 4,038 | 102.6 | 3,899 | 102.7 |
|  | Yakult LT | 173 | 73.9 | 162 | 76.6 | 149 | 85.9 | 145 | 89.6 |
|  | Yakult 200 | 161 | 91.5 | 158 | 95.3 | 172 | 107.0 | 168 | 106.1 |
|  | Yakult 80Ace | 985 | 86.2 | 914 | 82.9 | 823 | 83.6 | 804 | 88.0 |
|  | Yakult 80AceLT | 206 | 81.74 | 193 | 86.8 | 194 | 94.3 | 188 | 97.4 |
|  | Yakult 400 | 1,312 | 120.6 | 1,352 | 120.1 | 1,611 | 122.8 | 1,551 | 114.7 |
|  | Total for Yakult products | 6,776 | 98.3 | 6,577 | 98.3 | 6,990 | 103.2 | 6,755 | 102.7 |
|  | Joie | 910 | 98.2 | 863 | 95.5 | 848 | 93.1 | 825 | 95.6 |
|  | Mil-Mil | 253 | 84.9 | 244 | 87.3 | 225 | 89.0 | 220 | 90.1 |
|  | Mil-Mil E | 164 | 76.3 | 157 | 79.9 | 143 | 87.1 | 140 | 88.9 |
|  | Bifiel | 411 | 91.9 | 391 | 91.1 | 367 | 89.4 | 357 | 91.2 |
|  | Sofuhl | 700 | 104.2 | 646 | 98.2 | 690 | 98.7 | 678 | 105.0 |
|  | Purera | 113 | 869.23 | 251 | 593.6 | 378 | 332.7 | 371 | 147.8 |
|  | Total for fermented drinks other than Yakult | 2,553 | 99.3 | 2,553 | 101.7 | 2,653 | 103.9 | 2,591 | 101.5 |
|  | Total | 9,330 | 98.6 | 9,130 | 99.2 | 9,643 | 103.4 | 9,345 | 102.4 |

(3) Sales of Juices and Other Beverages

|  |  | Fiscal year ended March 31, 2003 |  |  |  | Fiscal year ending March 31, 2004 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | First half | Year on year (\%) | Full fiscal year | Year on year (\%) | First half | Year on year (\%) | Forecast for the full fiscal year | Year on year (\%) |
| Juices and Other Beverages | Juices | 65,436 | 84.7 | 111,314 | 85.0 | 55,338 | 84.6 | 97,126 | 87.3 |
|  | Kininaruyasai | 40,083 | 90.9 | 70,213 | 87.9 | 35,453 | 88.4 | 63,958 | 91.1 |
|  | Toughman | 50,566 | 90.9 | 84,630 | 87.0 | 39,111 | 77.3 | 66,631 | 78.7 |
|  | Coffee | 84,079 | 91.6 | 167,038 | 92.6 | 74,380 | 88.5 | 171,273 | 102.5 |
|  | Tea | 19,583 | 83.1 | 37,699 | 79.0 | 15,822 | 80.8 | 36,900 | 97.9 |
|  | Soy milk drinks | 19,276 | 110.3 | 35,809 | 103.5 | 21,975 | 114.0 | 36,453 | 101.8 |
|  | Bansoreicha | 71,065 | 110.0 | 122,177 | 88.2 | 52,058 | 73.3 | 101,881 | 83.4 |
|  | Lemorea | 37,417 | --- | 53,567 | 436.3 | 27,379 | 73.2 | 41,221 | 77.0 |

(4) Sales of Pharmaceuticals

|  | Fiscal year ended March 31, 2003 |  |  |  | Fiscal year ending March 31, 2004 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | First half | Year on year (\%) | Full fiscal year | Year on year (\%) | First half | Year on year (\%) | Forecast for the full fiscal year | Year on year (\%) |
| Campto (Japan) | 1,138 | 110.5 | 2,164 | 131.5 | 1,230 | 108.2 | 3,000 | 138.6 |
| $\begin{gathered} \text { Campto } \\ \text { (Overseas)* } \end{gathered}$ | 8,095 | 159.2 | 17,325 | 125.2 | 7,335 | 90.6 | 14,000 | 80.8 |
| Campto total | 9,233 | 151.0 | 19,489 | 125.8 | 8,608 | 93.2 | 17,000 | 87.2 |
| pharmaceuticals | 776 | 71.7 | 1,555 | 80.8 | 765 | 98.5 | 1,500 | 96.4 |
| Total | 10,009 | 139.0 | 21,045 | 120.9 | 9,330 | 93.2 | 18,500 | 87.9 |
| * Overseas sales of Campto by region |  |  |  |  | (Millions of yen) |  |  |  |
|  | Fiscal year ended March 31, 2003 |  |  |  | Fiscal year ending March 31, 2004 |  |  |  |
|  | First half | Year on year (\%) | Full fiscal year | Year on year (\%) | First half | Year on year (\%) | Forecast for the full fiscal year | Year on year (\%) |
| North America | 3,968 | 155.1 | 9,447 | 128.0 | 3,664 | 92.3 | 6,200 | 65.6 |
| Europe | 4,050 | 168.6 | 7,724 | 124.3 | 3,569 | 88.1 | 7,650 | 99.0 |
| Other | 77 | 61.1 | 153 | 62.4 | 102 | 132.5 | 150 | 98.0 |
| Total | 8,095 | 159.2 | 17,325 | 125.2 | 7,335 | 90.6 | 14,000 | 80.8 |
| Royalty income |  |  |  |  |  |  |  |  |
| Total | 1,499 | 77.2 | 3,428 | 93.5 | 1,588 | 105.9 | 3,350 | 97.7 |

4. Percentage of Total Sales by Channel (April 1, 2003 to September 30, 2003)

|  | Dairy products |  | Juices and other beverages |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Percentage of sales | Year on year (\%) | Percentage of sales |  |  | Year on year (\%) |
|  | $\mathbf{6 1 . 0}$ | 101.1 | $\mathbf{4 3 . 4}$ |  | 92.3 |  |
| Other* | $\mathbf{3 9 . 0}$ | 107.0 | $\mathbf{5 6 . 6}$ | Vending machines | $\mathbf{6 7 . 8}$ |  |

Note: Actual sales statistics

* Percentage of sales at other major channels (year-on-year comparison)

|  | Fiscal period ended September 30, <br> 2002 | Fiscal year ended March 31, <br> 2003 | Fiscal period ended September 30, <br> 2003 |
| :---: | :---: | :---: | :---: |
| Supermarkets | 108.2 | 104.2 | 106.3 |
| Convenience stores | 97.0 | 95.3 | 104.1 |

## 5. Sales Personnel by Department

|  |  | March 31, 2003 | September 30, 2003 |
| :---: | :--- | :---: | :---: |
| $(1)$ | Yakult Ladies | 50,000 | 49,500 |
| $(2)$ | Yakult Beauty Advisors | 11,000 | 10,800 |
| $(3)$ | Medical Representatives | 103 | 100 |

## 6. Head Office Employees

|  | March 31, 2003 | September 30, 2003 |
| :---: | :---: | :---: |
| Number of full-time employees | 2,433 | 2,464 |

## 7. Performance Overview

## (1) Financial Highlights

(Millions of yen)

|  | Fiscal year ended March 31, 2003 |  |  |  | Fiscal year ending March 31, 2004 |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | First half | Year on <br> year (\%) | Full fiscal <br> year | Year on <br> year (\%) | First half | Year on <br> year (\%) | Forecast for the <br> full fiscal year | Year on <br> year (\%) |
| Net sales | 83,262 | 104.1 | 160,826 | 101.1 | 82,037 | 98.5 | 158,000 | 98.2 |
| Operating income | 5,237 | 170.2 | 9,739 | 121.9 | 2,470 | 47.2 | 4,500 | 46.2 |
| Ordinary income | 7,802 | 133.0 | 17,518 | 110.0 | 5,215 | 66.9 | 12,500 | 71.4 |
| Net income | 3,378 | 156.5 | 7,568 | 113.8 | 5,435 | 160.9 | 8,500 | 112.3 |

(2) Cost to Sales Ratio (Comparisons)

|  | Fiscal year ended March 31, 2003 |  |  |  | Fiscal year ending March 31, 2004 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | First half | Decrease | Full fiscal year | Decrease | First half | Increase | Forecast for the full fiscal year | Increase |
| Cost to sales ratio | 60.95 | 1.20 | 61.17 | 0.62 | 62.07 | 1.12 | 61.68 | 0.51 |

(3) Breakdown of Major Costs

|  | Fiscal year ended March 31, 2003 |  |  |  | Fiscal year ending March 31, 2004 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | First half | Year on year (\%) | Full fiscal year | Year on year (\%) | First half | Year on year (\%) | Forecast for the full fiscal year | Year on year (\%) |
| Capital investments | 3,358 | 728.4 | 5,122 | 274.5 | 391 | 11.6 | 4,733 | 92.4 |
| Depreciation and amortization | 2,268 | 94.7 | 4,891 | 99.7 | 2,218 | 97.8 | 4,753 | 97.2 |
| Research and development costs | 2,727 | 106.9 | 5,801 | 112.3 | 3,254 | 119.3 | 6,544 | 112.8 |
| Number of vending machines at the end of the fiscal period | 81,500 | 100.2 | 79,600 | 98.4 | 78,100 | 95.8 | 75,100 | 94.3 |

(4) Breakdown of Selling, General and Administrative Expenses

|  | Fiscal year ended March 31, 2003 |  |  |  | Fiscal year ending March 31, 2004 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | First half | Year on year (\%) | Full fiscal year | Year on year (\%) | First half | Year on year (\%) | Forecast for the full fiscal year | Year on year (\%) |
| Advertising costs | 4,628 | 114.1 | 7,353 | 114.8 | 4,516 | 97.6 | 7,854 | 106.8 |
| Sales promotion expense | 2,071 | 78.2 | 4,246 | 73.9 | 2,350 | 113.5 | 4,815 | 113.4 |
| (Subtotal) | 6,699 | 99.9 | 11,599 | 95.4 | 6,867 | 102.5 | 12,670 | 109.2 |
| Transport cost | 4,056 | 101.9 | 7,617 | 97.9 | 3,792 | 93.5 | 7,579 | 99.5 |
| Cost of vending machines | 1,687 | 102.4 | 3,427 | 104.5 | 1,723 | 102.1 | 3,313 | 96.7 |
| Personnel expenses | 9,453 | 101.1 | 18,619 | 100.3 | 10,058 | 106.4 | 19,101 | 102.6 |
| Depreciation and amortization | 759 | 102.7 | 1,608 | 105.4 | 737 | 97.1 | 1,638 | 101.9 |
| Other | 4,623 | 96.7 | 9,843 | 104.0 | 5,469 | 118.3 | 11,746 | 119.3 |
| Total | 27,277 | 100.3 | 52,715 | 99.9 | 28,646 | 105.0 | 56,047 | 106.3 |

(5) Other

Breakdown of retirement benefit expenses

|  | First half |  |  |  | Fiscal year ending March 31, 2004 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | First half | Increase <br> (decrease) | Full fiscal year | Increase <br> (decrease) | First half | Increase <br> (decrease) | Forecast for the full fiscal year | Increase <br> (decrease) |
| Cost of production | 551 | (18) | 1,097 | (247) | 632 | 80 | 1,257 | 159 |
| General administrative expenses | 1,365 | 116 | 2,699 | (404) | 1,634 | 270 | 2,917 | 219 |
| Total | 1,916 | 98 | 3,796 | (651) | 2,266 | 349 | 4,174 | 378 |


| *1 | Extraordinary profit | --- | --- | --- | --- | 5,907 | 5,907 | 5,907 | 5,907 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| *2 | Extraordinary loss | 1,752 | 0 | 3,505 | 0 | 1,449 | (302) | 2,596 | (909) |

*1 Gain on the return of employee pension fund management to the government
*2 Difference due to changes in the accounting standard (Five year depreciation will be complete on March 31, 2005)

## Reference- 1

Expansion of Campto Indications and Development Pipeline

1. Expansion of Campto Indications

|  | Indications | Stage | Date of application | Remarks |
| :---: | :---: | :---: | :---: | :---: |
| Japan (Yakult, Daiichi Pharmaceutical) | Pancreatic cancer | Phase II (completed in 2003) | Application scheduled for fourth quarter of fiscal 2004 | Extending patent expiration will be difficult if the drug is not approved by September 2004 |
| Pfizer (Pharmacia) | Pancreatic cancer | Phase III completed | Date of application unknown | First-line treatment in combination with Gemcitobine |
|  | Gastric cancer | Phase III | Scheduled to apply incorporating Aventis data | Second-line treatment in combination with 5-FU |
|  | Small cell lung cancer | Phase III | Undecided | Using JCOG data (*1) |
|  | Pediatric cancer | Submitted proposal (April 2003) | - | Submitted for priority review (six months) |
|  | Breast cancer (oral form of the drug) | Phase I completed | Application scheduled for fourth quarter of fiscal 2004 (*3) | Second-line treatment |
| Aventis | Colorectal cancer <br> (adjuvant therapy) | Phase III | Application scheduled for third quarter of fiscal 2004(*3) | Prevents recurrence |
|  | Gastric cancer | Phase III | Application scheduled for first quarter of fiscal 2004 (approval expected within one year)(*3) | First-line treatment in combination with 5-FU/FA(*2) Analysis tends to be behind schedule |
|  | Small cell lung cancer | Phase III | Undecided | Using JCOG data (*1) |

*1 Japan Clinical Oncology Group
*2 Folic acid
*3 The fiscal years of Pfizer and Aventis cover the one-year period from January 1 to December 31.

## 2. Development Pipeline

| Product | Indications | Licensor | Joint development partner | Stage | Remarks |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Oxaliplatin <br> Development code: L-OHP | Colorectal cancer | Debiopharm S.A. <br> (Switzerland) | Independent development | Phase II completed Application scheduled for fourth quarter of fiscal 2004 | Considering combination with Campto <br> Phase I/II trials currently under way |
| FEMIEST <br> Development code : RG83933 | Osteoporosis | Aventis | Teikoku Hormone Mfg. Co., Ltd. | Phase II completed, development on hold | Development was put on hold due to data from Phase III trials indicating that risks arising from long-term hormone replacement therapy outweighed the benefits of taking the drug |
| E2/NETA patch <br> Development code : <br> RPR106522 | Post-menopausal symptoms | Aventis | Teikoku Hormone Mfg. Co., Ltd. | Phase III |  |
|  | Osteoporosis |  |  | Phase II completed, development on hold | - |

## HACCP and ISO Accreditation of Yakult Group Companies

## Yakult Plants

|  | HACCP | ISO9001 | ISO14001 |
| :--- | :---: | :---: | :---: |
| Sapporo Plant | $\bigcirc$ |  | $\bigcirc$ |
| Fukushima Plant | $\bigcirc$ |  | $\bigcirc$ |
| Ibaraki Plant | $\bigcirc$ |  | $\bigcirc$ |
| Fujisawa Plant | $\bigcirc$ |  | $\bigcirc$ |
| Fujisawa Cosmetics Plant | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ |
| Fuji Susono Plant |  |  | $\bigcirc$ |
| Fuji Susono Pharmaceuticals Plant | $\bigcirc$ |  | $\bigcirc$ |
| Shizuoka Plant | $\bigcirc$ |  | $\bigcirc$ |
| Kyoto Plant | $\bigcirc$ |  | $\bigcirc$ |
| Fukuyama Plant | $\bigcirc$ |  | $\bigcirc$ |
| Saga Plant | $\bigcirc$ |  | $\bigcirc$ |
| Kumamoto Plant |  |  | $\bigcirc$ |

Plants of Subsidiaries

|  | HACCP | ISO 9001 | ISO 14001 |
| :---: | :---: | :---: | :---: |
| Yakult Iwate Plant | $\bigcirc$ |  |  |
| Yakult Chiba Plant | $\bigcirc$ |  | $\bigcirc$ |
| Yakult Aichi Plant | $\bigcirc$ |  |  |
| Yakult Osaka Plant | $\bigcirc$ |  |  |
| Yakult Kobe Plant | $\bigcirc$ |  |  |
| Yakult Hokuriku Plant | $\bigcirc$ |  |  |
| Yakult Okayama Plant | $\bigcirc$ |  |  |
| Yakult Fukuoka Plant | $\bigcirc$ |  |  |
| Yakult Nagasaki Plant | $\bigcirc$ |  |  |


| HACCP | 19 businesses |
| :--- | ---: |
| ISO 9001 | 1 business |
| ISO 14001 | 14 businesses |

## Yakult's Hazard Analysis and Critical Control Point (HACCP) Hygiene Control System

* This system is used to identify and analyze potential contamination via harmful microorganisms or foreign matter at each stage of production. Control items critical to preventing contamination are then determined, processes are monitored and observations are recorded.
* The Yakult HACCP hygiene control system is different from conventional hygiene control systems that emphasize the inspection of finished products in that the Yakult system ensures hygiene management at every stage of production.


## International Organization for Standardization (ISO)

* An organization established in 1947 to set worldwide standards for regulations, guidelines, etc.

ISO 9001--The International Standard for Quality Management Systems

* A system that promotes companies' systematic ongoing improvement through the establishment of incremental goals aimed at enhancing customer satisfaction.


## ISO 14001--The International Standard for Environmental Management Systems

* A system that promotes ongoing improvement in corporate environmental initiatives through the establishment of guidelines and goals to be used by companies to move forward with voluntary environment-friendly activities.


## CAUTIONARY STATEMENT

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